

## A. CONTROL INFORMATION [TO BE COMPLETED BEFORE INTERVIEW]

| A.0 Questionnaire a0 | Module |
| :--- | :---: |
| Manufacturing | 1 |

A. 1 Country
a1

## A.1a Language

a1a

| A.2 | Sampling Region <br> a2 |
| :--- | :---: |
| Dakar | 1 |
| Kaolack | 2 |
| Saint-Louis | 3 |
| Thiès | 4 |


| $c \mid$ Screener Region <br> (coded ex post) <br> a3a <br> A.3a 1 <br> Dakar 2 <br> Kaolack 3 <br> Saint-Louis 4 <br> Thiès  |
| :--- | :---: |

## A. $3 x$ Name of city/town/village

a3x
A.3b Is this city the official capital city?

| Yes | a3b |
| :--- | :--- |
| No | 2 |


| A.3c Is this city the main business city? | a3c |
| :--- | :--- |
| Yes | 1 |
| No | 2 |

A. 3 Size of locality a3

| City with population over 1 <br> million | 2 |
| :---: | :---: |
| Over 250.000 to 1 million | 3 |
| 50.000 to 250.000 | 4 |
| Less than 50.000 | 5 |


| A.4a Industry | Sampling Sector a4a |
| :---: | :---: |
| Food | 1 |
| Other manufacturing | 2 |
| Retail | 3 |
| Tourism | 4 |
| Other services | 5 |


| A.4b Industry |  | Screener Sector |
| :---: | :---: | :---: |
|  | Food | 15 |
|  | Tobacco | 16 |
|  | Textiles | 17 |
|  | Garments | 18 |
|  | Leather | 19 |
|  | Wood | 20 |
|  | Paper | 21 |
|  | Publishing, printing, and Recorded media | 22 |
|  | Refined petroleum product | 23 |
|  | Chemicals | 24 |
|  | Plastics \& rubber | 25 |
|  | Non metallic mineral products | 26 |
|  | Basic metals | 27 |
|  | Fabricated metal products | 28 |
|  | Machinery and equipment (29 \& 30) | 29 |


|  | Electronics (31 \& 32) | 31 |
| :---: | :---: | :---: |
|  | Precision instruments | 33 |
|  | Transport machines (34\&35) | 34 |
|  | Furniture | 36 |
|  | Recycling | 37 |
| Retail | Retail | 52 |
| Other Services | Wholesale | 51 |
|  | IT | 72 |
|  | Hotel and restaurants: section H | 55 |
|  | Services of motor vehicles | 50 |
|  | Construction Section F: | 45 |
|  | Transport Section I: (60-62) | 60 |
|  | Supporting transport activities (incl. travel agencies) | 63 |
|  | Post telecommunications | 64 |

A. 5 Sector match between screener information and sample frame a5

| Yes, screener and sample frame info match | 1 |
| :--- | :--- |
| No, screener and sample frame do not match but <br> establishment still does activities that match sample <br> frame | 2 |
| No, does not match | 3 |


|  | Sampling <br> size <br> A6a | Screener <br> Size <br> a6b |
| :---: | :---: | :---: |
| Micro $<5$ | 0 | 0 |
| Small $>=5$ and $<=19$ | 1 | 1 |
| Medium $>=20$ and $<=99$ | 2 | 2 |
| Large $>=100$ | 3 | 3 |

A. 7 Establishment is part of a larger firm
a7

| Yes | 1 |
| :--- | :--- |
| No, a firm on its own | 2 |

## A.7a

| Number of establishments that form the firm | a7a |
| :--- | :--- |

## A.8a Type of establishment

a8a

| HQ with production and/or sales in <br> this location | 1 |
| :--- | :---: |
| SKIP TO A.11 |  |
| Establishment other than HQ | 2 |

A. 9 Are establishment's financial statements prepared

| separately from HQ's statements? | a9 |
| :--- | :---: |
| Yes | 1 |
| No | 2 |

A. 10 Are establishment's financial statements prepared separately from other establishments of the same firm? a10

| Yes | SKIP TO A.11a |  |
| :--- | :--- | :--- |
| No | 2 | SKIP TO A.11a |

A. 11 If HQ, are financial statements independent from the rest of establishments?
a11

| Yes | 1 |
| :--- | :---: | | SKIP TO |
| :--- |
| A.12 |

A.11a How many establishments are included in the financial statements, including headquarters? a11a

| Number of establishments in the financial <br> statements | a11a |
| :--- | :---: |
| DON'T KNOW | $-\mathbf{9}$ |

A. 12 Interviewer code
a12
$\square$
A. 13 Supervisor code
a13
$\qquad$

## A. 14 Time face-to-face interview begins:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :---: | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| a14d |  |  | a14min |  |

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING.
The goal of this survey is to gather information and opinions about the business environment in Senegal. The information gathered here will help to develop new policies and programs that enhance employment and economic growth.

The information obtained here will be held in the strictest confidentiality. Neither your name nor the name of your business will be used in any document based on this survey.

## B. GENERAL INFORMATION

READ OUT THE FOLLOWING INTRODUCTORY SENTENCE ONLY IF A7 = 1 (yes):
The first few questions apply to the firm which your establishment is part of.

| B. 1 | What is this firm's current legal status? SHOW CARD 1 |
| :--- | :--- |


| Shareholding company with shares trade in the stock <br> market | 1 |
| :--- | :---: | :---: |
| Shareholding company with non-traded shares or shares <br> traded privately | 2 |
| Sole proprietorship | 3 |
| Partnership | SKIP TO B.2 |
| Limited partnership | 4 |
| OTHER (SPONTANEOUS-SPECIFY) __b1x__ | 5 |
| DON'T KNOW (SPONTANEOUS) | 6 |

INTERVIEWER: PLEASE NOTE WHEN b1 IS 3 (SOLE PROPRIETORSHIP), WRITE 100\% FOR QUESTION b3.
B. 3 What percentage of this firm does the largest owner or owners own?

|  | Percent |
| :--- | :---: |
| Percentage held by largest owner or owners | b3 \% |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| B. 2 | What percentage of this firm is owned by each of the following: SHOW CARD 2 |
| :--- | :--- |


|  | Percent | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Private domestic individuals, companies or organizations | b2a \% | -9 |
| Private foreign individuals, companies or organizations | b2b \% | -9 |
| Government or State | b2c \% | -9 |
| Other | b2d \% | -9 |
|  | 100\% |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| B. 4 | Amongst the owners of the firm, are there any females? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| SKIP TO B.5 |  |
|  | 2 |
| SKIP TO |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| SKIP TO B.5 |  |

INTERVIEWER: PLEASE NOTE WHEN b1 IS 3 (SOLE PROPRIETORSHIP) and b4 is 1 (FIRM HAS A FEMALE OWNER), WRITE 100\% FOR QUESTION b4a.

## B.4a $\quad$ What percentage of the firm is owned by females?

|  | Percent |
| :--- | :---: |
| Percentage of female ownership | b4a\% |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |

## READ ONLY IF A7=1 (yes)

I want to proceed by asking you about this establishment only.

| B. 5 | In what year did this establishment begin operations? |
| :--- | :--- |



INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR


|  | Number |
| :--- | :---: |
| Full-time employees at start-up | b6 |
| DON'T KNOW (SPONTANEOUS) | -9 |

## B.6a Was this establishment formally registered when it began operations?

| Yes | 1 |
| :--- | :---: |$|$| No |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| DON'T KNOW (SPONTANEOUS) |  |  |  |  |
|  |  |  | $\mathbf{- 9}$ |  |

B.6b $\quad$ In what year was this establishment formally registered?

|  | Year |
| :--- | :---: |
| Year establishment formally registered | b6b |
| DON'T KNOW (SPONTANEOUS) | -9 |
| NEVER REGISTERED (SPONTANEOUS) | -7 |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR.
B. 7 How many years of experience working in this sector does the Top Manager have?

|  | Years |
| :--- | :---: |
| Manager's experience in sector | b7 |
| LESS THAN ONE YEAR | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| B.7a | Is the Top Manager female? |
| :--- | :--- | :---: |
| $\qquad$Yes 1 <br> No 2 <br> DON'T KNOW (SPONTANEOUS) -9 |  |$.$| b7a |
| :--- |


| B.8 | Does this establishment have an internationally-recognized quality certification? <br> (INTERVIEWER: SOME EXAMPLES ARE ISO 9000 or 14000, or HACCP) |
| :--- | :--- |


| Yes | 1 | SKIP TO C. 3 |
| :---: | :---: | :---: |
| No | 2 |  |
| STILL IN PROCESS | -6 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | SKIP TO C. 3 |
|  |  | b8 |


| $\mathbf{B . 8 x}$ | Please specify the internationally-recognized quality certifications |
| :--- | :--- |


| Specify Certifications | $\mathbf{b 8 x}$ |
| :--- | :---: |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

## C. INFRASTRUCTURE AND SERVICES

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING.
Now, we turn to the establishment's operations

| C. 3 | Over the last two years, did this establishment submit an application to obtain an electrical <br> connection? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 6 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C. 6 |
|  |  | c3 |


| C. 4 | In reference to that application for an electrical connection, approximately how many days did it |
| :--- | :--- | take to obtain it from the day of the application to the day the service was received?


|  | Days |
| :--- | :---: |
| Wait for electrical connection |  |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |

C. 5 In reference to that application for an electrical connection, was an informal gift or payment expected or requested?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

## C. $6 \quad$ Over fiscal year 2013, did this establishment experience power outages?

| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 10 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUUSTION C. 10 |
|  |  | c6 |


| C.7 | In a typical month, over fiscal year 2013, how many power outages did this establishment <br> experience? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Number of power outages in a typical month | c7 |
| IF 0, GO TO QUESTION C. 9 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| C. $\mathbf{8}$ | How long did these power outages last on average? |
| :--- | :--- |


|  | Hours | Minutes |
| :--- | :---: | :---: |
| Average duration of power outages | c8a | c8b |
| LESS THAN ONE MINUTE | 0 | 1 |
| DON'T KNOW (SPONTANEOUS) | -9 | -9 |

C. $9 \quad$ Please estimate the losses that resulted from power outages either as a percentage of total annual sales or as total annual losses.

|  | Percent |
| :--- | :---: |
| Loss as percentage of total annual sales due to power outages | c9a \% |
| NONE | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Annual losses due to power outages | c9b |
| NONE | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| C. 10 | Over the course of fiscal year 2013, did this establishment own or share a generator? |
| :--- | :--- |


| Yes | 1 |  |
| :---: | :---: | :---: |
| No | 2 | GO TO QUESTION C. 12 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C. 12 |
|  |  | c10 |


| C.11 | $\begin{array}{l}\text { In fiscal year 2013, what percentage of this establishment's electricity came from a generator or } \\ \text { generators that the establishment owned or shared? }\end{array}$ |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage electricity from generators | $\mathrm{c} 11 \%$ |
| DON'T KNOW (SPONTANEOUS) | -9 |

C. 12 Over the last two years, did this establishment submit an application to obtain a water connection?

| Yes | 1 | GO TO QUESTION C. 15 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C. 15 |
|  |  | c12 |


| C.13 | $\begin{array}{l}\text { In reference to that application for a water connection, approximately how many days did it take to } \\ \text { obtain it from the day of the application to the day the service was received? }\end{array}$ |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for water connection | $\mathbf{c 1 3}$ |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{- 9}$ |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |
| REFUSAL (SPONTANENOUS) | -8 |


| C. 15 | Over fiscal year 2013, did this establishment experience insufficient water supply for production? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C.22a |
| :---: | :---: | :---: |
| No | 2 |  |
| The establishment does not use water for production | -7 | GO TO QUESTION C.22a |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C.22a |
|  |  | c15 |


| C.16 | In a typical month, over fiscal year 2013, how many incidents of insufficient water supply did this <br> establishment experience? |
| :--- | :--- |


|  | Number |  |
| :--- | :---: | :---: |
| Number of incidents of water insufficiency in a typical month | c16 | IF 0, GO TO QUESTION C.22a |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C.22a |

C. 17 How long did these incidents of insufficient water supply last on average?

|  | Hours |
| :--- | :---: |
| Average duration of insufficient water supply | c17 |
| LESS THAN ONE HOUR | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |

C.22a $\quad$ At the present time, does this establishment use e-mail to communicate with clients or suppliers?

| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  |  |
|  | c22a |  |

C.22c $\quad$ Could you please provide us your e-mail address. It will be used for sending you the report on key finding of the survey (Country Profile) and, if needed, for further communications related to this interview.

|  | $@$ |  |  |  |
| :--- | :---: | :--- | :---: | :---: |
| I do not have any e-mail address <br> (SPONTANEOUS) | -7 |  |  |  |
| REFUSAL (SPONTANEOUS) | -8 |  |  |  |
|  |  |  |  | c22cx |

C.22b $\quad$ At the present time, does this establishment have its own website?

| Yes | 1 |
| :--- | :---: |
| No | 2 |

C. 30

Using the response options on the card; To what degree is Electricity an obstacle to the current operations of this establishment? SHOW CARD 3

Using the response options on the card; To what degree is Telecommunications an obstacle to the current operations of this establishment? SHOW CARD 3

|  |  |  |  |  | (SPONTANEOUS) |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No <br> obstacle | Minor <br> obstacle | Moderate <br> obstacle | Major <br> obstacle | Very <br> Severe <br> Obstacle | DON'T <br> KNOW | DOES <br> NOT <br> APPLY |
| Electricity | c30a | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ |
| Telecommunications c30b | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ |  |

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: The next topic to be covered is how and where this establishment makes its sales.

| D.1a1 | In fiscal year 2013, what was this establishment's main activity and product, that is, the activity and <br> product that represented the largest proportion of annual sales? <br> ENUMERATOR: PLEASE SPECIFY THE ACTIVITY AND PRODUCT IN DETAIL, FOR <br> EX., "LEATHER SHOE MANUFACTURING" NOT JUST SHOES' MANUFACTURING |
| :--- | :--- |

Description
$\square$

INTERVIEWER: THE FOLLOWING QUESTION IS NOT PART OF THE INTERVIEW. IT WILL BE FILLED OUT IN THE OFFICE

## D.1a2 PLEASE CHOOSE THE 4-DIGIT ISIC REV. 3.1 CODE THAT BEST APPLIES TO THE ESTABLISHMENT'S MAIN ACTIVITY AND PRODUCT.

|  | Code |
| :--- | :---: |
| CODE OF THE MAIN PRODUCT <br> AND ACTIVITY | d1a2 |


| N.3 | Looking back at the end of fiscal year [insert last complete fiscal year minus two], what were total <br> annual sales for this establishment? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Total annual sales three years ago | n 3 |
| IF ESTABLISHMENT WAS NOT IN | -7 |
| BUSINESS THREE YEARS AGO | -9 |
| DON'T KNOW (SPONTANEOUS) |  |


| D.3 | Coming back to fiscal year 2013, what percentage of this establishment's sales were: <br> (INTERVIEWER: SKIP PATTERNS MUST BE FOLLOWED IN THE ORDER THEY <br> APPEAR IN THE TABLE) <br> SHOW CARD 4 |
| :--- | :--- |


|  | Percent | DON'T KNOW (SPONTANEOUS) | IF 100, GO TO QUESTION SNGD. 12 |
| :---: | :---: | :---: | :---: |
| National sales | d3a \% | -9 |  |
| Indirect exports (sold domestically to third party that exports products) | d3b \% | -9 | IF 100, GO TO QUESTION D. 8 |
| Direct exports | d3c \% | -9 | IF 0, GO TO QUESTION D. 8 |
|  | 100\% |  |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

SNGD. 1 In fiscal year 2013, what percent of this establishment's direct export revenue were from the following countries: SHOW CARD 5

|  | Percent | DON'T KNOW <br>  <br> (SPONTANEOUS) |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mali | SNGd1a\% | -9 |  |  |  |  |  |  |
| Other CEDEAO | SNGd1b\% | -9 |  |  |  |  |  |  |
| European Union | SNGd1c\% | -9 |  |  |  |  |  |  |
| Other countries | SNGd1d\% | -9 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |

Interviewer: CHECK THAT THE TOTAL IS 100\%

| D. 4 | In fiscal year 2013, when this establishment exported goods directly, how many days did it take on |
| :--- | :--- | average from the time this establishment's goods arrived at their main point of exit (e.g., port, airport) until the time these goods cleared customs?


|  | Days |
| :--- | :---: |
| Average number of days to clear customs | d4 |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |
| DOES NOT APPLY | -7 |

$\square$
In fiscal year 2013, what percentage of the value of the products exported directly was lost while in transit because of theft?

|  | Percent |
| :--- | :---: |
| Losses due to theft as percentage of the value of the products | $\mathrm{d} 6 \%$ |
| NO LOSSES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |
| DOES NOT APPLY | -7 |


| D. 7 | In fiscal year 2013, what percentage of the value of the products exported directly was lost while in |
| :--- | :--- | transit because of breakage or spoilage?


|  | Percent |
| :--- | :---: |
| Losses due to breakage or spoilage as percentage of the value of the products | $\mathrm{d} 7 \%$ |
| NO LOSSES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOES NOT APPLY | $-\mathbf{7}$ |

## Interviewers READ the following

The next questions are about this establishment's main market for direct export in fiscal year 2013, which is the market that provided the highest export revenue in fiscal year 2013.

SNGD. 2 Referring to this establishment main market for direct export in fiscal year 2013, when did this establishment first export directly to this market?

|  | Year |
| :--- | :---: |
| Year establishment first export directly to the main market | SNGd2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

SNGD. 3 In fiscal year 2013, were this establishment’s direct export to the main market finished goods for sale to final consumers, semi-finished goods to be used as inputs by other firms, or both finished and semi-finished goods SHOW CARD 6

| Finished goods for sale to final consumers | 1 |
| :--- | :---: |
| Semi-finished goods to be used as inputs by other firms | 2 |
| Both finished and semi-finished goods | 3 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

> | SNGD. 4 | $\begin{array}{l}\text { In fiscal year 2013, what was the main type of client this establishment had in its main market for } \\ \text { direct export? SHOW CARD 7 }\end{array}$ |
| :--- | :--- |

| Government or government agencies, including state-owned <br> enterprises | 1 |
| :--- | :--- |
| This establishment's parent company or affiliated subsidiaries | 2 |
| Private firms, excluding this establishment's parent company <br> or affiliated subsidiaries, with 250 employees or more | 3 |
| Private firms, excluding this establishment's parent company <br> or affiliated subsidiaries, with less than 250 employees | 4 |
| Other | 5 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGD.5 | What is the main reason why this establishment decided to directly export to its main export <br> market? SHOW CARD 8 |
| :--- | :--- |


| Low domestic demand for this establishment's products | 1 |
| :--- | :---: |
| High foreign demand for this establishment's products | 2 |
| Specific and favorable incentives when exporting to this area | 3 |
| There is a subsidiary of the parent firm | 4 |
| Other | 5 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

SNGd5

## SNGD. 6 Since this establishment first exported to its main market, did the direct export operations to this market ever have to stop?

| Yes | 1 | SKIP TO SNGD. 9 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | SKIP TO SNGD. 9 |
|  |  | SNGd6 |


| SNGD. 7 | In which year did this establishment stop its direct export operations to its main market? |
| :--- | :--- | IF MORE THAN ONCE, PLEASE RECORD THE LAST YEAR WHEN DIRECT EXPORTS WERE STOPPED


|  | Year |
| :--- | :---: |
| Year establishment stopped its direct export operations to the main market | SNGd7 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGD. 8 | In which year did this establishment resume its direct export operations to its main market? |
| :--- | :--- |


| Year establishment resumed its direct export operations to the main <br> market | Year |
| :--- | :---: |
| DIDN'T RESUME YET | -7 |
| DON'T KNOW (SPONTANEOUS) | -9 |

SNGD. 9 Using the response options on the card; To what degree are each of the following elements in the origin country (i.e. Senegal) an obstacle to this establishment's direct export to its main market? SHOW CARD 9


SNGD. 10 Using the response options on the card; To what degree are each of the following elements in this establishment's main market for direct exports an obstacle for this establishment direct export? SHOW CARD 9

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | DON'T <br> KNOW | $\begin{gathered} \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| Product/Market |  |  |  |  |  |  |  |
| Product quality regulations SNGd10a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Consumer safety regulations SNGd10b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Health/environment regulations SNGd10c | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Export/Import procedures |  |  |  |  |  |  |  |
| Pre-shipment controls SNGd10d | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Import licensing, quota or prohibitions SNGd10e | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Customs procedures SNGd10f | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Cargo handling and port procedures or requirements <br> SNGd10g | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Taxes and regulations |  |  |  |  |  |  |  |
| Restrictive foreign exchange allocations <br> SNGd10h | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| High or discriminatory taxes or charges SNGd10i | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Inputs (costs and access) |  |  |  |  |  |  |  |
| Issues with transport services SNGd10j | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Business environment and legal framework |  |  |  |  |  |  |  |
| Government procurement procedures SNGd101 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Application of existing trade agreements SNGd10m | 0 | 1 | 2 | 3 | 4 | -9 | -7 |


| SNGD. 11 | By looking at card $\mathbf{1 0}$ can you tell me which of the elements included in the list, if any, currently |
| :--- | :--- | represents the biggest obstacle faced by this establishment in direct export operations to its main market SHOW CARD 10

## INTERVIEWER: DO NOT READ OUT

| 1-Application of existing trade agreements |
| :--- |
| 2-Cargo handling and port procedures or requirements |
| 3-Consumer safety regulations |
| 4-Customs procedures |
| 5-Government procurement procedures |
| 6-Health/environment regulations |
| 7-High or discriminatory taxes or charges |
| 8-Import licensing, quota or prohibitions |
| 9-Issues with transport services |
| 10-Lack of export financing |
| 11-Lack of information on export market |
| 12-Lack of support to prospect new markets |
| 13-Pre-shipment controls |
| 14-Product quality regulations |
| 15-Restrictive foreign exchange allocations |
| 16-Testing and certification |
| 17-Other |


| Biggest obstacle to export | SNGd11 |
| :--- | ---: |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| D. $\mathbf{8}$ | In which year did this establishment first export directly or indirectly? |
| :--- | :--- |


|  | Year |
| :--- | :--- |
| Began exporting directly or indirectly | d8 |
| GO TO D. 10 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |

## INTERVIEWER: WRITE YEAR USING 4 DIGITS

```
SNGD.12 What is the main reason why this establishment did NOT export in fiscal year 2013?
SHOW CARD }1
```

| Low demand | 1 |
| :--- | :---: |
| Cost of designing exportable products | 2 |
| Testing / certification costs | 3 |
| Concerns about meeting shipping schedules | 4 |
| Cost of transporting goods | 5 |
| Tariffs or quotas | 6 |
| Marketing and other distribution cost (packaging, warehousing, ...) | 7 |
| Inadequate information from your country's export promotion offices | 8 |
| Cumbersome administrative procedures in importing country | 9 |
| Weak implementation of existing regional trade agreements | 10 |
| Lack of exports finance mechanisms | 11 |
| Small size of your company | 12 |
| High export risk | 13 |
| Already satisfied with current viability of the establishment | 14 |
| Not yet ready to export | 15 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| D.10 | In fiscal year 2013, what percentage of the value of products this establishment shipped to supply <br> domestic markets was lost while in transit because of theft? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses due to theft as percentage of the value of the products | d10 \% |
| NO LOSSES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |
| NO INTERNAL SHIPMENTS MADE (DOES NOT | -7 |
| APPLY) |  |

GO TO QUESTION APPLY)

| D.11 | In fiscal year 2013, what percentage of value of products this establishment shipped to supply <br> domestic markets was lost while in transit because of breakage or spoilage? |
| :--- | :--- |


| Losses due to breakage or spoilage as percentage of the value of the products | Percent |
| :--- | :---: |
| NO LOSSES | $\mathbf{d 1 1} \%$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{0}$ |
| NO INTERNAL SHIPMENTS MADE (DOES NOT APPLY) | $-\mathbf{- 7}$ |


| D.12 | In fiscal year 2013, as a proportion of all material inputs or supplies purchased that year, what <br> percentage of this establishment's material inputs or supplies were: SHOW CARD 12 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Material inputs or supplies of domestic origin | d12a \% | -9 |
| Material inputs or supplies of foreign origin | d12b $\%$ | -9 |
|  | 100\% |  |
| IF 0, GO TO D.16 |  |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%
(UNLESS RESPONDENT DOES NOT KNOW)

| D.13 | Were any of the material inputs or supplies purchased in fiscal year 2013, imported directly? |
| :--- | :--- |


| Yes | 1 | G TO QUESTION D. 16 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTIO |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION D. 16 |

D. 14 In fiscal year 2013, when this establishment imported material inputs or supplies, how many days did it take on average from the time these goods arrived to their point of entry (e.g. port, airport) until the time these goods could be claimed from customs?

|  | Days |  |
| :--- | :---: | :---: |
| Average number of days to clear customs |  | d14 |
| LESS THAN ONE DAY | $\mathbf{1}$ |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |


| SNGD.13 | In what country or area is this establishment's most important supplier during fiscal year <br> $\mathbf{2 0 1 3}$ located? Most important supplies is defined as the supplier which provided the highest <br> value of material inputs or supplies SHOW CARD 13 |
| :--- | :--- |


| Senegal - within 50 Km from factory | 1 |
| :--- | :--- |
| Senegal other distance | 2 |
| Mali | 3 |
| Other CEDEAO | 4 |
| European Union | 5 |
| Other countries | 6 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
|  |  |



|  | Days |
| :--- | :---: |
| Days of inventory of most important input |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

SNGD.14 $\quad$ For how many years has this establishment been doing business with this most important supplier?

|  | Number of years |
| :--- | :--- |
| Number of year of business with the most important supplier | SNGd14 |
| DON'T KNOW (SPONTANEOUS) | -9 |

SNGD. 15 What was the main source of information used by this establishment to find this supplier? SHOW CARD 14

| Personal knowledge and research | 1 |
| :--- | :---: |
| Other businesses in the same line than ours | 2 |
| Other business associates, suppliers or customers | 3 |
| Business association or Chamber of Commerce | 4 |
| Government agency | 5 |
| Family and friends | 6 |
| Tender | 7 |
| Advertisement | 8 |
| Internet | 9 |
| Supplier is located close to this establishment | 10 |
| Supplier contacted this establishment | 11 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGD.16 | At the time when the business with this supplier started, what was the main reason for this <br> establishment confidence in this new supplier? <br> SHOW CARD 15 |
| :--- | :--- |


| Personal knowledge or acquaintance | 1 |
| :--- | :---: |
| Located close to this establishment | 2 |
| Belongs to same business association or clubs as this establishment | 3 |
| Recommendations from family or friends | 4 |
| Recommendations from business associates/suppliers/customers | 5 |
| Set-up of the supplier | 6 |
| On-time delivery | 7 |
| Written agreement | 8 |
| Sample products meet specifications | 9 |
| Supplier has permanent address | 10 |
| Supplier is government owned | 11 |
| Availability of stock | 12 |
| Guarantees provided by the supplier | 13 |
| Supplier has international certification | 14 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

Using the response options on the card; To what degree is Customs and Trade Regulation an obstacle to the current operations of this establishment? SHOW CARD 16

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | DON’T <br> KNOW | $\begin{gathered} \hline \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| Transport d30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Customs and trade regulations d30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## E. DEGREE OF COMPETITION

E. 1 In fiscal year 2013, which of the following was the main market in which this establishment sold its main product?
SHOW CARD 17

| Local - main product sold mostly in same <br> municipality where establishment is located | 1 |  |
| :--- | :---: | :---: |
| National - main product sold mostly across the <br> country where establishment is located | 2 |  |
| International | 3 | GO TO QUESTION E. 6 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ | GO TO QUESTION E. 6 |

E. 2 In fiscal year 2013, for the main market in which this establishment sold its main product, how many competitors did this establishment's main product face?

| Number of competitors | e2b |
| :--- | :---: |
| TOO MANY TO COUNT | -4 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| E.6 | Does this establishment at present use technology licensed from a foreign-owned company, <br> excluding office software? |
| :--- | :--- |



| E.11 | Does this establishment compete against unregistered or informal firms? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |$|$| 2 |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| No |  |  |  |  |
| DON'T KNOW (SPONTANEOUS) |  |  |  |  |
|  |  |  | $\mathbf{- 9}$ |  |


|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Very <br> Severe Obstacle | DON'T KNOW | $\begin{gathered} \hline \hline \text { DOES } \\ \text { NOT } \\ \text { APPLY } \\ \hline \end{gathered}$ |
| Practices of competitors in the informal sector e30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## H. INNOVATION

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING And now we switch to a different topic. In this section "new" means new to the establishment but not necessarily new to the market.

INTERVIEWER: SHOW CARDS IN THIS SECTION CONTAIN EXAMPLES OF INNOVATIONS. THEY ARE MEANT AS EXAMPLES ONLY - THEY DO NOT CONTAIN ALL POSSIBLE INNOVATIONS.

| H.1 | During the last three years, has this establishment introduced new or significantly improved <br> products or services? <br> SHOW CARD 19 |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 | GO TO QUESTION H.3 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION H. 3 |
|  | h1 |  |


| H. 2 | Were any of the new or significantly improved products or services also new for the <br> establishment's main market? |
| :--- | :--- |


| Yes | 1 |
| :--- | :--- |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| H.3 | During the last three years, has this establishment introduced any new or significantly |
| :--- | :--- | improved methods of manufacturing products or offering services? SHOW CARD 20


| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |

H.4a $\quad$ During the last three years, has this establishment introduced any new or significantly improved logistics, delivery, or distribution methods for inputs, products, or services?

SHOW CARD 21

H.4b $\quad$ During the last three years, has this establishment introduced any new or significantly improved supporting activities for your processes, such as maintenance systems or operations for purchasing, accounting, or computing?

SHOW CARD 22

| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |
|  |  | h4b |


| H.5 | During the last three years, has this establishment introduced any new or significantly <br> improved organizational structures or management practices? SHOW CARD 23 |
| :--- | :--- |



| H.6 | During the last three years, has this establishment introduced new or significantly improved <br> marketing methods? SHOW CARD 24 |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  | $\mathbf{h 6}$ |



|  | CFA FRANC |
| :--- | :---: |
| Cost of formal research and development activities |  |
| NONE (SPONTANEOUS) | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |

F. CAPACITY

| F. 1 | In fiscal year 2013, what was this establishment's output produced as a proportion of the maximum |
| :--- | :--- | output possible if using all the resources available (capacity utilization)?


|  | Percent |
| :--- | :---: |
| Capacity utilization | f1 $\%$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| F.2 | $\begin{array}{l}\text { In fiscal year 2013, how many hours per week did this establishment normally operate? } \\ \text { (INTERVIEWER: RESPONSE CANNOT BE GREATER THAN 168 HOURS) }\end{array}$ |
| :--- | :--- |


|  | Hours |
| :--- | :---: |
| Typical hours of operation in a week | $\mathbf{f 2}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Owned by this establishment | g6a \% | $-\mathbf{9}$ |
| Rented or leased by this <br> establishment | g6b \% | $-\mathbf{9}$ |
| Other | g6c $\%$ | $\mathbf{- 9}$ |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% UNLESS RESPONDENT DOES NOT KNOW)

\section*{| G. 1 | Of the land occupied by this establishment, what percent is: SHOW CARD 26 |
| :--- | :--- |}


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) | DOES NOT APPLY <br> IS A FLOOR IN A <br> BUILDING |
| :--- | :---: | :---: | :---: |
| (SPONTANEOUS) |  |  |  |$|$

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%
UNLESS RESPONDENT DOES NOT KNOW OR IF ESTABLISHMENT OCCUPIES A FLOOR IN A BUILDING

| G.2 | Over the last two years, did this establishment submit an application to obtain a construction-related <br> permit? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION G. 30 |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |


| G.3 | $\begin{array}{l}\text { In reference to that application for a construction-related permit, approximately how many days did } \\ \text { it take to obtain it from the day of the application to the day the permit was granted? }\end{array}$ |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for a construction-related permit | g 3 |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{- 9}$ |


| G. 4 | In reference to that application for a construction-related permit, was an informal gift or payment |
| :--- | :--- | expected or requested?


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

G. 30 Using the response options on the card; To what degree is Access to Land an obstacle to the current operations of this establishment? SHOW CARD 27

|  |  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe <br> Obstacle | DON'T <br> KNOW | $\begin{aligned} & \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \end{aligned}$ |
| Access to land | g30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## I. CRIME

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: <br> We now turn to another topic.

| I.1 | In fiscal year 2013, did this establishment pay for security, for example equipment, personnel, or <br> professional security services? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION I. 3 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION I. 3 |
|  |  | i1 |


| I.2 | In fiscal year 2013, what percentage of this establishment's total annual sales was paid for security, <br> or what was the total annual cost of security? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of total annual sales for security | i2a \% |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Total annual cost of security | i2b |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| I.3 | In fiscal year 2013, did this establishment experience losses as a result of theft, robbery, vandalism <br> or arson on this establishment's premises? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION I. 30 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION I. 30 |
|  |  | i3 |


| I.4 | In fiscal year 2013, what were the estimated losses as a result of theft, robbery, vandalism or arson <br> that occurred on this establishment's premises either as a percentage of total annual sales or as total <br> annual losses? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses as percentage of total annual sales | i4a $\%$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

## PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Total annual value of losses | i4b |
| DON'T KNOW (SPONTANEOUS) | -9 |



| $\mathbf{I . 3 0}$ | $\begin{array}{l}\text { Using the response options on the card; To what degree is Crime, Theft and Disorder an obstacle } \\ \text { to the current operations of this establishment? SHOW CARD 27 }\end{array}$ |
| :--- | :--- |


|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON’T KNOW | $\begin{aligned} & \hline \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \\ & \hline \end{aligned}$ |
| Crime, theft and disorder i30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

K. FINANCE

| READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: |
| :--- |
| I would like to ask you a few questions about how you finance the operations of this establishment. |


| K.1 | In fiscal year 2013, what percentage, as a proportion of the value of total annual purchases of <br> material inputs or services was purchased on credit? |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Purchased on credit | k1c \% | -9 |


| K.2 | In fiscal year 2013, what percentage of this establishment's total annual sales of its goods or <br> services was sold on credit? |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Sold on credit | k2c \% | -9 |


| K.3 | Over fiscal year 2013, please estimate the proportion of this establishment's working capital, that is <br> the funds available for day-to-day operations, that was financed from each of the following sources? <br> SHOW CARD 28 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | ---: |
| Internal funds or retained earnings | $\mathrm{k} 3 \mathrm{a} \%$ | $-\mathbf{- 9}$ |
| Borrowed from banks: private and state-owned | $\mathrm{k} 3 \mathrm{bc} \%$ | $-\mathbf{- 9}$ |
| Borrowed from non-bank financial institutions which include <br> microfinance institutions, credit cooperatives, credit unions, or <br> finance companies | $\mathrm{k} 3 \mathrm{e} \%$ | $\mathbf{- 9}$ |
| Purchases on credit from suppliers and advances from customers | k3f $\%$ | $\mathbf{- 9}$ |
| Other, moneylenders, friends, relatives, etc. | $\mathbf{k 3 h d} \%$ | $\mathbf{- 9}$ |

## INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| K.4 | $\begin{array}{l}\text { In fiscal year 2013, did this establishment purchase any new or used fixed assets, such as } \\ \text { machinery, vehicles, equipment, land or buildings? }\end{array}$ |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 6 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K. 6 |
|  |  | k4 |


| N.5 | In fiscal year 2013, how much did this establishment spend on purchases of: <br> INTERVIEWER: READ OUT |
| :--- | :--- |


|  | CFA Franc | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| New or used machinery, vehicles, and equipment | $\mathrm{n5a}$ | $-\mathbf{9}$ |
| Land and buildings | n 5 b | $\mathbf{- 9}$ |


| K.5 | Over fiscal year 2013, please estimate the proportion of this establishment's total purchase of fixed <br> assets that was financed from each of the following sources: <br> SHOW CARD 29 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | ---: |
| Internal funds or retained earnings | $\mathbf{k 5 a} \%$ | $-\mathbf{- 9}$ |
| Owners' contribution or issued new equity shares | $\mathbf{k 5 i} \%$ | $-\mathbf{- 9}$ |
| Borrowed from banks: private and state-owned | $\mathbf{k 5 b c} \%$ | $\mathbf{- 9}$ |
| Borrowed from non-bank financial institutions | $\mathbf{k 5 e} \%$ | $\mathbf{- 9}$ |
| Purchases on credit from suppliers and advances from customers | $\mathbf{k 5 f} \%$ | $\mathbf{- 9}$ |
| Other, moneylenders, friends, relatives, bonds, etc. | $\mathbf{k 5 h d j} \%$ | $\mathbf{- 9}$ |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| K.6 | Now let's talk about the establishment's present situation. At this time, does this establishment have <br> a checking (current) or savings account? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
|  |  |
|  | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| K. 7 | At this time, does this establishment have an overdraft facility? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |
| k 7 |  |  |

K. $\mathbf{8}$ At this time, does this establishment have a line of credit or a loan from a financial institution?

| Yes | 1 | GO TO QUESTION K.15d GO TO QUESTION K.15d |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  | k8 |


| K.9 | Referring to the most recent line of credit or loan, what type of financial institution granted this <br> loan? SHOW CARD 30 |
| :--- | :--- |


| Private commercial banks | 1 |
| :--- | :---: |
|  | State-owned banks or government agency |
| Non-bank financial institutions | 2 |$|$| 3 |
| :--- |
| Other |


| K.10 | Referring only to this most recent line of credit or loan, in what year was the most recent line of <br> credit or loan approved? |
| :--- | :--- |


|  | Year |
| :--- | :---: |
| Year most recent line of credit or loan approved | k10 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

## INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

| K. 11 | Referring only to this most recent line of credit or loan, what was its value at the time of approval? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Size of most recent line of credit or loan approved | k11 |
| REFUSAL (SPONTANEOUS) | $-\mathbf{8}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |

K. 13 Referring only to this most recent line of credit or loan, did the financing require collateral?

| Yes | 1 | GO TO QUESTION K.15b GO TO QUESTION K.15b |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  | k13 |


| K.14 | Referring only to this most recent line of credit or loan, what type of collateral was required? <br> INTERVIEWER: READ OUT |
| :--- | :--- |


| Collateral | Yes | No | DON'T KNOW <br> (SPONTANEOUS) |  |
| :--- | :--- | :---: | :---: | :---: |
| Land, buildings under ownership of the establishment | k14a | 1 | 2 | $-\mathbf{- 9}$ |
| Machinery and equipment including movables | k14b | 1 | 2 | $\mathbf{- 9}$ |
| Accounts receivable and inventories | k14c | 1 | 2 | $\mathbf{- 9}$ |
| Personal assets of owner (house, etc.) | k14d | 1 | 2 | $\mathbf{- 9}$ |
| Other forms of collateral not included in the categories above | k14e | 1 | 2 | $\mathbf{- 9}$ |


| K.15 | Referring only to this most recent line of credit or loan, what was the approximate value of the <br> collateral required? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Value of collateral | k15a |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

K.15b $\quad$ What is the total number of open lines of credit or outstanding loans held by this establishment?

|  | Number |  |
| :---: | :---: | :---: |
| Total number of open lines of credit or outstanding loans | k15b | IF 1, GO TO QUESTION K.15d |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K.15d |

K.15c $\quad$ What is the total value of open lines of credit or outstanding loans held by this establishment?

| Total value of open lines of credit or <br> outstanding loans | CFA Franc |
| :--- | :---: |
| REFUSAL (SPONTANEOUS) | $-\mathbf{k} 15 \mathrm{c}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

K.15d $\quad$ At this time, does the owner or owners of this establishment have any outstanding personal loans that are used to finance this establishment's business activities?

| Yes | 1 |
| :--- | :---: |
|  |  |
|  |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| K.16 | $\begin{array}{l}\text { Referring again to the last fiscal year 2013, did this establishment apply for any lines of credit or } \\ \text { loans? }\end{array}$ |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 20 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K. 21 |
|  |  | k16 |


| K.17 | What was the main reason why this establishment did not apply for any line of credit or loan? <br> SHOW CARD 31 |
| :--- | :--- |


| No need for a loan - establishment had sufficient capital | 1 |
| :--- | :---: |
| Application procedures were complex | 2 |
| Interest rates were not favorable | 3 |
| Collateral requirements were too high | 4 |
| Size of loan and maturity were insufficient | 5 |
| Did not think it would be approved | 6 |
| Other | 7 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21
GO TO QUESTION K. 21

| K.20 | $\begin{array}{l}\text { Referring only to this most recent application for a line of credit or loan, what was the outcome of } \\ \text { that application? SHOW CARD 32 }\end{array}$ |
| :--- | :--- |


| Application was approved in full | 1 |
| :--- | :---: |
| Application was approved in part | 2 |
| Application was rejected | 3 |
| Application was withdrawn | 4 |
| APPLICATION STILL IN PROCESS | $\mathbf{- 6}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| K.21 | In fiscal year 2013, did this establishment have its annual financial statements checked and certified <br> by an external auditor? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
|  |  |
|  | 2 |
|  |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


\section*{| K. 30 | Using the response options on the card; To what degree is Access to Finance an obstacle to the |
| :--- | :--- | current operations of this establishment? SHOW CARD 33}


|  |  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe <br> Obstacle | DON'T KNOW | $\begin{gathered} \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| Access to finance | k30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## J. BUSINESS-GOVERNMENT RELATIONS

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: The following questions assess how establishments, such as this one, deal with government officials and their agencies.

```
\begin{tabular}{|l|l}
\hline J. 1 & I am going to read one statement describing the courts system and how it could affect business.
\end{tabular} Please tell me if you Strongly disagree, Tend to disagree, Tend to agree, or Strongly agree. SHOW
CARD 34
```

|  | Strongly disagree | Tend to disagree | $\begin{gathered} \text { Tend } \\ \text { to } \\ \text { agree } \end{gathered}$ | Strongly agree | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | DON'T <br> KNOW | $\begin{gathered} \hline \hline \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| "The court system is fair, impartial and uncorrupted." h7a | 1 | 2 | 3 | 4 | -9 | -7 |


| J.2 | In a typical week over the last year, what percentage of total senior management's time was spent on <br> dealing with requirements imposed by government regulations? <br> (By senior management I mean managers, directors, and officers above direct supervisors of <br> production or sales workers. Some examples of government regulations are taxes, customs, labor <br> regulations, licensing and registration, including dealings with officials and completing forms) |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Senior management's time spent on dealing with regulations | $\mathbf{j} 2 \quad \%$ |
| NO TIME WAS SPENT | $\mathbf{0} \quad$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| J. 3 | Over the last year, was this establishment visited or inspected by tax officials? |
| :--- | :--- |



| J. 4 | Over the last year, how many times was this establishment either inspected by tax officials or |
| :--- | :--- | required to meet with them?


|  | Number |
| :--- | :---: |
| Times inspected or met with tax officials | j 4 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

## J. 5 <br> In any of these inspections or meetings was a gift or informal payment expected or requested?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |


| J.6a | Over the last year, has this establishment secured or attempted to secure a government contract? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION J. 7 |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  |  |


| J.6 | When establishments like this one do business with the government, what percent of the contract |
| :--- | :--- | value would be typically paid in informal payments or gifts to secure the contract?


|  | Percent |
| :--- | :---: |
| Percent of the contract value paid as informal payments or gifts | $\mathbf{j 6 \%}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |
| NO PAYMENTS | $\mathbf{0}$ |


| J. 7 | It is said that establishments are sometimes required to make gifts or informal payments to public |
| :--- | :--- | officials to "get things done" with regard to customs, taxes, licenses, regulations, services etc. On average, what percentage of total annual sales, or estimated total annual value, do establishments like this one pay in informal payments or gifts to public officials for this purpose?


|  | Percent |
| :--- | ---: |
| Percentage of total annual sales paid as informal payment | j7a $\%$ |
| NO PAYMENTS OR GIFTS ARE PAID | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Total annual informal payment | j7b |
| NO PAYMENTS OR GIFTS ARE PAID | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |
| REFUSAL (SPONTANEOUS) | $-\mathbf{8}$ |

$\mathbf{J . 1 0}$ Over the last two years, did this establishment submit an application to obtain an import license?

| Yes | 1 | GO TO QUESTION J. 13 |  |
| :--- | :---: | :---: | :---: |
| No | 2 | GO TO QUESTIO |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION J. 13 |  |
|  | j 10 |  |  |


| J. 11 | Approximately how many days did it take to obtain this import license from the day of the |
| :--- | :--- | application to the day it was granted?


|  | Days |
| :--- | :---: |
| Wait for import license | $\mathbf{j 1 1}$ |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |

```
\begin{tabular}{|l|l|}
\hline J.12 & In reference to that application for an import license, was an informal gift or payment expected or \\
\hline
\end{tabular} requested?
```

| Yes | 1 |
| :--- | :---: |
| No | 2 |$|$

J. $\mathbf{1 3}$ Over the last two years, did this establishment submit an application to obtain an operating license?

| Yes | 1 | O TO QUESTION J. 30 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTIO |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION J. 30 |
|  |  |  |
|  | $\mathbf{j 1 3}$ |  |

J. 14 Approximately how many days did it take to obtain this operating license from the day of the application to the day it was granted?

|  | Days |
| :--- | :---: |
| Wait for operating license | j14 |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |


\section*{| J. 15 | In reference to that application for an operating license, was an informal gift or payment expected or |
| :--- | :--- | requested?}


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

$\mathbf{J . 3 0}$ Using the response options on the card; To what degree is/are [INSERT OPTION] an obstacle to the current operations of this establishment?
SHOW CARD 35

| ROTATE OPTIONS |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | DON'T KNOW | $\begin{gathered} \hline \hline \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| Tax rates j30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Tax administration j30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Business licensing and permits j30c | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Political instability j30e | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Corruption j30f | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Courts $\quad$ h30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## L. LABOR

| READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: |
| :---: |
| Now I would like to ask you a few questions about this establishment's labor force. |


| L.1 | At the end of fiscal year 2013, how many permanent, full-time individuals worked in this <br> establishment? Please include all employees and managers <br> (Permanent, full-time employees are defined as all paid employees that are contracted for a term of <br> one or more fiscal years and/or have a guaranteed renewal of their employment contract and that <br> work a full shift) <br> (INTERVIEWER: INCLUDE INTERVIWEE IF APPLICABLE). |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers end of last fiscal year | $\mathbf{1 1}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |


| L.2 | Looking back, at the end of fiscal year 2011, how many permanent, full-time individuals worked in <br> this establishment? Please include all employees and managers (INTERVIEWER: INCLUDE <br> INTERVIWEE IF APPLICABLE). |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers in 2011 | 12 |
| IF ESTABLISHMENT WAS NOT IN BUSINESS IN <br> 2011 | -7 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| L.3 | Coming back to fiscal year 2013, how many permanent, full-time individuals in this establishment <br> were: (INTERVIEWER: READ EACH CATEGORY) |
| :--- | :--- |


|  | Number | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | :---: |
| Production workers | $\mathrm{l3a}$ | $-\mathbf{9}$ |
| Non-production workers [e.g., managers, administration, sales] | $\mathbf{1 3 b}$ | -9 |


| L.4 | At the end of fiscal year 2013, how many permanent, full-time individuals working in this <br> establishment were: INTERVIEWER: READ EACH CATEGORY |
| :--- | :--- |


|  | Number | DON'T KNOW <br>  <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Skilled production workers | 14a | -9 |
| Unskilled production workers | 14b | $-\mathbf{9}$ |


| L.5 | At the end of fiscal year 2013, how many permanent full-time individuals working in this <br> establishment in the following categories were female? |
| :--- | :--- |


|  | Number | DON'T KNOW <br>  <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Female permanent full-time production workers | 15 a | $-\mathbf{9}$ |
| Female permanent full-time non-production workers | 15 b | -9 |


| L.6 | How many full-time seasonal or temporary employees did this establishment employ during 2013? <br> (Full-time, temporary workers are all paid short-term (i.e. for less than a year) employees with no <br> guarantee of renewal of contract employment and work full-time) |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Full-time seasonal or temporary workers employed last <br> fiscal year | $\mathbf{1 6}$ |
| NO FULL-TIME SEASONAL OR TEMPORARY <br> WORKERS | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

GO TO QUESTION L.9a
GO TO QUESTION L.9a

| L.6a | How many full-time seasonal or temporary employees employed during 2013 were female? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Full-time female seasonal or temporary workers employed last fiscal year | 16a |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |


| L. $\mathbf{8}$ | What was the average length of employment of all full-time temporary employees in fiscal year <br> 2013? |
| :--- | :--- |


|  | Months |
| :--- | :---: |
| Average length full-time seasonal or temporary employment last <br> fiscal year, in months |  |
| LESS THAN ONE MONTH | $\mathbf{1 8}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| L.9a | What is the average number of years of education of a typical permanent full-time production <br> worker employed in this establishment? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Average number of years of education of typical <br> production worker | 19 a |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| L.9a2 | What is the average number of years of education of a typical female permanent full-time <br> production worker employed in this establishment? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Average number of years of education of typical <br> female production worker | 19a2 |
| DON'T KNOW (SPONTANEOUS) | -9 |
| NO FEMALE PRODUCTION WORKERS | -7 |


| L.9b | What is the percentage of full-time permanent workers who completed secondary school? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of full time permanent workers who <br> completed secondary school | $\mathbf{1 9 b}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGL. 1 | In fiscal year 2013 what was the average length of recruitment, in weeks, for [INSERT OPTION] |
| :--- | :--- |


|  | Weeks | DON'T KNOW <br> (SPONT) | DOESN'T APPLY - <br> NO EMPLOYEES <br> IN THIS |
| :--- | :--- | :---: | :---: |
| CATEGORY |  |  |  |$|$


| SNG.L2 | What is the main difficulty, if any, that this establishment face when recruiting engineers or senior <br> technicians? <br> SHOW CARD 36 |
| :--- | :--- |


| Limited offer | 1 |
| :--- | :---: |
| Inexperience | 2 |
| Difficulty assessing the quality of the training received | 3 |
| Inadequate training in relation to the application | 4 |
| Too high salary expectations | 5 |
| Limited employability | 6 |
| NONE - NO DIFFICULTIES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY <br> (SPONTANEOUS) | $\mathbf{- 7}$ |

SNGI2

| SNG.L3 | What is the main difficulty, if any, that this establishment face when recruiting skilled production <br> workers? SHOW CARD 36 |
| :--- | :--- |


| Limited offer | 1 |
| :--- | :---: |
| Inexperience | 2 |
| Difficulty assessing the quality of the training received | 3 |
| Inadequate training in relation to the application | 4 |
| Too high salary expectations | 5 |
| Limited employability | 6 |
| NONE - NO DIFFICULTIES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY <br> (SPONTANEOUS) | $\mathbf{- 7}$ |


| SNG.L4 | What is the main difficulty, if any, that this establishment face when recruiting unskilled |
| :--- | :--- | production workers? SHOW CARD 36


| Limited offer | 1 |
| :--- | :---: |
| Inexperience | 2 |
| Difficulty assessing the quality of the training received | 3 |
| Inadequate training in relation to the application | 4 |
| Too high salary expectations | 5 |
| Limited employability | 6 |
| NONE - NO DIFFICULTIES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY <br> (SPONTANEOUS) | $\mathbf{- 7}$ |

> SNG14

SNG.L5 $\quad$ What is the skill that is considered as most desirable by this establishment in potential candidates as engineers or senior technicians SHOW CARD 37

| Communication | 1 |
| :--- | :---: |
| Creativity or innovation | 2 |
| English or French | 3 |
| Marketing | 4 |
| Technical and professional skills | 5 |
| IT | 6 |
| Production Technology | 7 |
| Intellectual Property | 8 |
| No further training needed | 9 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY <br> (SPONTANEOUS) | $\mathbf{- 7}$ |


| SNG.L6a | What is the skill that is considered as most desirable by this establishment in potential candidates for |
| :--- | :--- | the position of skilled production workers SHOW CARD 37


| Communication | 1 |
| :--- | :---: |
| Creativity or innovation | 2 |
| English or French | 3 |
| Marketing | 4 |
| Technical and professional skills | 5 |
| IT | 6 |
| Production Technology | 7 |
| Intellectual Property | 8 |
| No further training needed | 9 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY  <br> (SPONTANEOUS) $\mathbf{- 7}$$\left\|\begin{array}{l} \\ \hline\end{array}\right\|$\begin{tabular}{l\|l|}
\hline
\end{tabular} |  |

## SNGI6a

| SNGL.6b | What is the skill that is considered as most desirable by this establishment in potential candidates for |
| :--- | :--- | the position of unskilled production workers SHOW CARD 37


| Communication | 1 |
| :--- | :---: |
| Creativity or innovation | 2 |
| English or French | 3 |
| Marketing | 4 |
| Technical and professional skills | 5 |
| IT | 6 |
| Production Technology | 7 |
| Intellectual Property | 8 |
| No further training needed | 9 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| DOESN'T APPLY - NO EMPLOYEES IN THIS CATEGORY <br> (SPONTANEOUS) | $\mathbf{- 7}$ |

[^0]| SNGL.7 | What is the main source used by this establishment when looking for new employees? <br> SHOW CARD 38 |
| :--- | :--- |


| Employee' friends or family | 1 |
| :--- | :---: |
| Newspapers | 2 |
| Public employment promotion center (Bureau de placement public) | 3 |
| Private employment promotion center (Bureau de placement privé) | 4 |
| Alumni network | 5 |
| Other | 9 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| L.10 | Over fiscal year 2013, did this establishment have formal training programs for <br> its permanent, full-time employees? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION SNG.L8 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION SNG.L8 |
|  |  | 110 |


| L.11 | Referring to the training programs run over fiscal year 2013, what percentage of permanent, full- <br> time employees of the following categories received formal training? |
| :--- | :--- |


|  | Percent | IF NO EMPLOYEES <br> IN A CATEGORY <br> WERE TRAINED | DON'T <br> KNOW <br> (SPONT. |
| :--- | :---: | :---: | :---: | :---: |
| Production full-time permanent employees trained | l11a $\%$ | $\mathbf{0}$ | $-\mathbf{9}$ |
| Non-production full-time permanent employees trained | l11b $\%$ | $\mathbf{0}$ | $-\mathbf{9}$ |


| SNG.L8 | During the past 2 years has malaria affected this establishment's workforce due to one of the <br> following situations: SHOW CARD 39 |
| :--- | :--- |


| High absenteeism among workers due to sickness | 1 |
| :--- | :---: |
| High absenteeism as employees need to care of family members or <br> friends due to sickness | 2 |
| High turnover of workers due to sickness or death | 3 |
| NO SIGNIFICATIVE EFFECT | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNG.L9 | In fiscal year 2013, how many working days were lost due to strikes or other labor disputes |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Working days were lost due to strikes | SNG19 |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNG.L10 | $\begin{array}{l}\text { In fiscal year 2013, how many working days were lost due social problems external to the } \\ \text { establishment }\end{array}$ |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Working days were lost due to social <br> problems | SNGI10 |
| LESS THAN ONE DAY | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |



| SNG.L11 | In fiscal year 2013, what was the percentage of unionized workers in this establishment? |
| :--- | :--- |



| SNG.L12 | In fiscal year 2013, did non-unionized workers have wages and benefits negotiated by unions? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |

SNG.L13 In fiscal year 2013, what was the main problem related to labor regulations for this establishment? SHOW CARD 40

| Hiring procedures for local workers | 1 |
| :--- | :---: |
| Hiring procedures for foreign workers | 2 |
| Limitations to the use of fixed-term contracts | 3 |
| Other limitations to the use of temporary workers | 4 |
| Restrictions on night work | 5 |
| Restrictions on work during holiday periods | 6 |
| Duration of annual leave | 7 |
| Premiums to be paid for overtime | 8 |
| Obligation to notify a dismissal to a third party (e.g. unions) | 9 |
| Obligation to notify a dismissal administration | 10 |
| Obligation to provide retraining for staff redundancies | 11 |
| Rule of priority during dismissal (e.g. salaries protected ) | 12 |
| Package costs during dismissal | 13 |
| Minimum wage | 14 |
| Labor inspection | 15 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

SNGI13


| L. 30 | Using the response options on the card; To what degree are Labor Regulations an obstacle to the |
| :--- | :--- | current operations of this establishment? SHOW CARD 41

Using the response options on the card; To what degree is an Inadequately Educated Workforce an obstacle to the current operations of this establishment? SHOW CARD 41

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON'T KNOW | $\begin{aligned} & \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \end{aligned}$ |
| Labor regulations 130a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Inadequately educated workforce 130b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## M. BUSINESS ENVIRONMENT

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

| M. 1 | By looking at card [insert card number] can you tell me which of the elements of the business |
| :--- | :--- | environment included in the list, if any, currently represents the biggest obstacle faced by this establishment SHOW CARD 42

INTERVIEWER: DO NOT READ OUT

| 1-Access to finance |
| :--- |
| 2-Access to land |
| 3-Business licensing and permits |
| 4-Corruption |
| 5-Courts |
| 6-Crime, theft and disorder |
| 7-Customs and trade regulations |
| 8-Electricity |
| 9-Inadequately educated workforce |
| 10-Labor regulations |
| 11-Political instability |
| 12-Practices of competitors in the informal sector |
| 13-Tax administration |
| 14-Tax rates |
| 15-Transport |


| Biggest obstacle | m1a |
| :--- | :---: |
| DON'T KNOW (SPONTANEOUS) | -9 |
| DOES NOT APPLY (SPONTANEOUS) | -7 |


| Rotation (option 1, 2 or 3) | m1d |
| :--- | :--- |

## N. PERFORMANCE

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

Now, we would like to ask you a few questions about the financial results of this establishment. It is important that this information be as accurate as possible. The individual data are treated as confidential the identity of your establishment will not be revealed at any point. Please provide the following information from the financial statements of this establishment.

| N. 2 | From this establishment's Income Statement for fiscal year 2013, please provide the following <br> information: SHOW CARD 43 |
| :--- | :--- |


|  | CFA Franc | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Total annual cost of labor including wages, salaries, bonuses, social security payments | n2a | -9 |
| Total annual cost of raw materials and intermediate goods used in production | n2e | -9 |
| Total annual costs of fuel | n2f | -9 |
| Total annual costs of electricity | n2b | -9 |
| Total costs of production | n2p | -9 |


| N.6 | From this establishment's Balance Sheet for fiscal year 2013, what was the net book value, that is <br> the value of assets after depreciation, of the following: |
| :--- | :--- |


|  | CFA Franc | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Machinery, vehicles, and equipment | n6a | $-\mathbf{9}$ |
| Land and buildings | n6b | -9 |


| N. 7 | Hypothetically, if this establishment were to purchase the assets it uses now, in their current <br> condition and regardless of whether the establishment owns them or not, how much would they cost, <br> independently of whether they are owned, rented or leased? |
| :--- | :--- |


|  | CFA Franc | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Machinery, vehicles, and equipment | n7a | $-\mathbf{9}$ |
| Land and buildings | n7b | -9 |

## A.15a Please complete the following information about the interviewee(s)

|  | Position in the firm | Years with the firm | Gender |
| :--- | ---: | ---: | ---: |
| Main respondent | a15a1ax | a15a2a | a15a3 |
| Second respondent | a15a1bx | a15a2b | a15b3 |
| Third respondent | a15a1cx | a15a2c | a15c3 |

ENTER 1 WHEN YEARS WITH THE FIRM IS LESS THAN ONE. FOR GENDER 1: MALE, 2: FEMALE

THE SURVEY ENDS HERE THANK YOU VERY MUCH FOR YOUR COOPERATION.

## A. 15 Time face-to-face interview ends:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :--- | :--- | :--- | :--- | :--- |
| a15d | a15m | a15y | a15h | a15min |

## INTERVIEWERS PLEASE ANSWER AT END OF THE INTERVIEW:

A. 16 It is my perception that the responses to the questions regarding opinions and perceptions:

| Truthful | 1 |  |
| :--- | :---: | :---: |
| Somewhat truthful | 2 |  |
| Not truthful | 3 |  |
|  |  | a16 |
|  |  |  |


| A.17 | The responses to the questions regarding figures (productivity and employment numbers): |
| :--- | :--- |


| Are taken directly from establishment records | 1 |
| :--- | :---: |
| Are estimates computed with some precision | 2 |
| Are arbitrary and unreliable numbers | 3 |
| Are in some case taken from books in some <br> case estimates | 4 |

INTERVIEWER COMMENTS:

| a17x |
| :--- | :--- |

(Problems occurred/extraordinary circumstances which could influence results)

SUPERVISORS PLEASE ANSWER:

| A. 18 | This questionnaire was completed in: |
| :--- | :--- |


| One visit in face-to-face interview with one person | 1 | STOP HERE |
| :--- | :---: | :---: |
| One visit in face-to-face interview with different managers/staff | 2 |  |
| Several visits | 3 |  |
|  |  | a18 |


| A.19 | If option 2 or 3 in $\mathbf{A . 1 8 ,}$ estimate duration of the whole interview |
| :--- | :--- |


| Hour | Minutes |
| :---: | :---: |
|  |  |
| a19h |  |


[^0]:    SNGI6b

