QUESTIONNAIRE NUMBER
ID
CELL ID
CELL PREFERENCE
quest id id
cell id
cell preference


ROTATION
rotation

THE WORLD BANK
Enterprise Survey
SENEGAL_Services Module (2014)

| GPS Coordinates |  |
| :--- | :--- |
| Degrees North (Latitude) | lat |
| Degrees East (Longitude) | lon |

## A. CONTROL INFORMATION [TO BE COMPLETED BEFORE INTERVIEW]

| A.0 Questionnaire a0 | Module |
| :--- | :---: |
| If firm is Retail firm | 2 |
| If firm is a Services (non-Retail) firm | 3 |

## A. 1 Country

## a1

## A.1a Language

| a1a |  |
| :--- | :---: |
|  |  |
| A.2 |  |
| Sampling Region <br> a2 |  |
| Dakar |  |
| Kaolack |  |
| Saint-Louis |  |
| Thiès |  |


| A.3a | Screener Region (coded ex post) a3a |
| :---: | :---: |
| Dakar | 1 |
| Kaolack | 2 |
| Saint-Louis | 3 |
| Thiès | 4 |

## A.3x Name of city/town/village

| $\mathbf{a 3 x}$ |
| :---: | :---: |

## A.3b Is this city the official capital city? <br> a3b

| Yes | 1 |
| :--- | :--- |
| No | 2 |


| A.3c Is this city the main business city? | a3c |
| :--- | :--- |
| Yes | 1 |
| No | 2 |

A. 3 Size of locality a3

| City with population over 1 <br> million | 2 |
| :---: | :---: |
| Over 250.000 to 1 million | 3 |
| 50.000 to 250.000 | 4 |
| Less than 50.000 | 5 |


| A.4a Industry <br>  | Sampling Sector <br> a4a |
| :--- | :---: |
| Food | 1 |
| Other manufacturing | 2 |
| Retail | 3 |
| Tourism | 4 |
| Other services | 5 |


| A.4b Industry |  | Screener |
| :---: | :---: | :---: |
|  | Food | 15 |
|  | Tobacco | 16 |
|  | Textiles | 17 |
|  | Garments | 18 |
|  | Leather | 19 |
|  | Wood | 20 |
|  | Paper | 21 |
|  | Publishing, printing, and Recorded media | 22 |
|  | Refined petroleum product | 23 |
|  | Chemicals | 24 |
|  | Plastics \& rubber | 25 |
|  | Non metallic mineral products | 26 |
|  | Basic metals | 27 |
|  | Fabricated metal products | 28 |
|  | Machinery and equipment | 29 |

QUESTIONNAIRE NUMBER

|  | (29 \& 30) |  |
| :---: | :---: | :---: |
|  | Electronics (31 \& 32) | 31 |
|  | Precision instruments | 33 |
|  | Transport machines (34\&35) | 34 |
|  | Furniture | 36 |
|  | Recycling | 37 |
| Retail | Retail | 52 |
| Other Services | Wholesale | 51 |
|  | IT | 72 |
|  | Hotel and restaurants: section H | 55 |
|  | Services of motor vehicles | 50 |
|  | Construction Section F: | 45 |
|  | Transport Section I: (60-62) | 60 |
|  | Supporting transport activities (incl. travel agencies) | 63 |
|  | Post and telecommunications | 64 |

A. 5 Sector match between screener information and sample frame

| Yes, screener and sample frame info match | 1 |
| :--- | :---: |
| No, screener and sample frame do not match but <br> establishment still does activities which match <br> sample frame | 2 |
| No, does not match | 3 |


|  | Sampling <br> size <br> a6a | Screener <br> Size <br> a6b |
| :--- | :---: | :---: |
| Micro $<5$ | 0 | 0 |
| Small $>=5$ and $<=19$ | 1 | 1 |
| Medium $>=20$ and $<=99$ | 2 | 2 |
| Large $>=100$ | 3 | 3 |

A. 7 Establishment is part of a larger firm a7

| Yes | 1 |
| :--- | :--- |
| No, a firm on its own | 2 | SKIP TO A.12

$\square \square \square \mid \square \square \square \square \square \square$
a8a

| HQ with production and/or sales <br> in this location | 1 |
| :--- | :---: |
| Establishment other than HQ | 2 |

SKIP TO A. 11
A. 9 Are establishment's financial statements prepared separately from HQ's statements?
a9

| Yes | 1 |
| :--- | :--- |
| No | 2 |

A.10 Are establishment's financial statements prepared separately from other establishments of the same firm? a10

| Yes | 1 | SKIP TO A.11a |
| :--- | :--- | :--- |
| No | 2 | SKIP TO A.11a |

A. 11 If HQ, are financial statements independent from the rest of establishments?
a11

| Yes | 1 |
| :--- | :---: |
| SKIP TO |  |
| A.12 |  |

A.11a How many establishments are included in the financial statements, including headquarters?
a11a

| Number of establishments in the financial <br> statements | a11a |
| :--- | :---: |
| DON'T KNOW | $\mathbf{- 9}$ |

A. 12 Interviewer code
a12
$\square$
A. 13 Supervisor code
a13
$\square$

QUESTIONNAIRE NUMBER
QUESTIONNAIRE NUMBER

A. 14 Time face-to-face interview begins:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :---: | :---: | :---: | :---: | :---: |
| a14m |  |  |  |  |
| a14d |  |  | a14y | a14h |

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING.
The goal of this survey is to gather information and opinions about the business environment in Senegal. The information gathered here will help to develop new policies and programs that enhance employment and economic growth.

The information obtained here will be held in the strictest confidentiality. Neither your name nor the name of your business will be used in any document based on this survey.

## B. GENERAL INFORMATION

READ OUT THE FOLLOWING INTRODUCTORY SENTENCE ONLY IF A7 = 1 (yes): The first few questions apply to the firm which your establishment is part of.

| B. 1 | What is this firm's current legal status? SHOW CARD 1 |
| :--- | :--- |


| Shareholding company with shares trade in the stock <br> market | 1 |
| :--- | :---: |
| Shareholding company with non-traded shares or <br> shares traded privately | 2 |
| Sole proprietorship | 3 |
| Partnership | SKIP TO B. 2 |
| Limited partnership | 4 |
| OTHER (SPONTANEOUS-SPECIFY) __b1x__ | 6 |
| DON'T KNOW (SPONTANEOUS) | 6 |

INTERVIEWER: PLEASE NOTE WHEN b1 IS 3 (SOLE PROPRIETORSHIP), WRITE 100\% FOR QUESTION b3.

| B. 3 | What percentage of this firm does the largest owner or owners own? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage held by largest owner or owners | b3 $\%$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |



| B. 2 | What percentage of this firm is owned by each of the following: SHOW CARD 2 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Private domestic individuals, companies <br> or organizations | b2a \% | $-\mathbf{9}$ |
| Private foreign individuals, companies or <br> organizations | b2b \% | -9 |
| Government or State | b2c \% | -9 |
| Other | b2d \% 100\% END |  |
| INTERVIEW |  |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%
(UNLESS RESPONDENT DOES NOT KNOW)

| B. 4 | Amongst the owners of the firm, are there any females? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| SKIP TO B. 5 |  |
|  | 2 |
|  |  |
| DON'T KNOW (SPONTANEOUS) | -9 |

INTERVIEWER: PLEASE NOTE WHEN b1 IS 3 (SOLE PROPRIETORSHIP) and b4 is 1 (FIRM HAS A FEMALE OWNER), WRITE 100\% FOR QUESTION b4a.

| B.4a | What percentage of the firm is owned by females? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of female ownership | b4a |
| DON'T KNOW (SPONTANEOUS) | -9 |

READ ONLY IF A7=1 (yes)
I want to proceed by asking you about this establishment only.

| B. 5 | In what year did this establishment begin operations? |
| :--- | :--- |


|  | Year |
| :--- | :---: |
| Year establishment began operations | b5 |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| B.6 | $\begin{array}{l}\text { How many full-time employees did this establishment employ when it starte } \\ \text { include all employees and managers (INTERVIEWER: INCLUDE RES } \\ \text { APPLICABLE) }\end{array}$ |
| :--- | :--- |
|  | Full-time employees at start-up Number | | DON'T KNOW (SPONTANEOUS) |
| :--- |


| B.6a | Was this establishment formally registered when it began operations? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| B.6b | In what year was this establishment formally registered? |
| :--- | :--- |


|  | Year |
| :--- | :---: |
| Year establishment formally registered | b6b |
| DON'T KNOW (SPONTANEOUS) | -9 |
| NEVER REGISTERED (SPONTANEOUS) | -7 |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR.
B. 7 How many years of experience working in this sector does the Top Manager have?

|  | Years |
| :--- | :---: |
| Manager's experience in sector | b7 |
| LESS THAN ONE YEAR | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |


| B.7a | Is the Top Manager female? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |$|$| No |
| :--- |
| DON'T KNOW (SPONTANEOUS) |


| B. 8 | $\begin{array}{l}\text { Does this establishment have an internationally-recognized quality certification? } \\ \text { (INTERVIEWER: SOME EXAMPLES ARE ISO } 9000 \text { or } 14000 \text {, or HACCP) }\end{array}$ |
| :--- | :--- |


| Yes | 1 | SKIP TO C.3 |
| :--- | :---: | :---: |
| No | 2 |  |
| STILL IN PROCESS | -6 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ | SKIP TO C. 3 |
|  |  | b8 |



| B.8x | Please specify the internationally-recognized quality certifications |
| :--- | :--- |


| Specify Certifications | b8x |
| :--- | :---: |
| DON'T KNOW (SPONTANEOUS) | $-\mathbf{9}$ |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER

C. INFRASTRUCTURE AND SERVICES

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING. Now, we turn to the establishment's operations

| C.3 | $\begin{array}{l}\text { Over the last two years, did this establishment submit an application to obtain an electrical } \\ \text { connection? }\end{array}$ |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 6 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C. 6 |
|  |  | c3 |
|  |  |  |


| C.4 | In reference to that application for an electrical connection, approximately how many days did it <br> take to obtain it from the day of the application to the day the service was received? |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for electrical connection |  |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |

C. 5 In reference to that application for an electrical connection, was an informal gift or payment expected or requested?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |


| C. 6 | Over fiscal year 2013, did this establishment experience power outages? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 10 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION C. 10 |
|  |  | c6 |


| C.7 | In a typical month, over fiscal year 2013, how many power outages did this establishment <br> experience? |
| :--- | :--- |


|  | Number |
| :--- | :--- | :--- |
| Number of power outages in a typical month | c7 |
| IF 0, GO TO QUESTION C. 9 |  |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| DON'T KNOW (SPONTANEOUS) | -9 |
| :--- | :--- |


| C. 8 | How long did these power outages last on average? |
| :--- | :--- |


|  | Hours | Minutes |
| :--- | :---: | :---: |
| Average duration of power outages | c8a | c8b |
| LESS THAN ONE MINUTE |  | $\mathbf{1}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ | $\mathbf{- 9}$ |


| C. 9 | $\begin{array}{l}\text { Please estimate the losses that resulted from power outages either as a percentage of total annual } \\ \text { sales or as total annual losses. }\end{array}$ |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Loss as percentage of total annual sales due to power outages | c9a \% |
| NONE | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Annual losses due to power outages | c9b |
| NONE | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| C. 10 | Over the course of fiscal year 2013, did this establishment own or share a generator? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 12 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ | GO TO QUESTION C. 12 |
|  |  | c10 |


| C.11 | In fiscal year 2013, what percentage of this establishment's electricity came from a generator or <br> generators that the establishment owned or shared? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage electricity from generators | c11 \% |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| C. 12 | Over the last two years, did this establishment submit an application to obtain a water connection? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ | GO TO QUESTION C.22a |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER

C. 13 In reference to that application for a water connection, approximately how many days did it take to obtain it from the day of the application to the day the service was received?

|  | Days |
| :--- | :---: |
| Wait for water connection | c13 |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| C. 14 | In reference to that application for a water connection, was an informal gift or payment expected or |
| :--- | :--- | requested?


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANENOUS) | $\mathbf{- 8}$ |


| C.22a | At the present time, does this establishment use e-mail to communicate with clients or suppliers? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
|  | c22a |

C.22c $\quad$ Could you please provide us your e-mail address. It will be used for sending you the report on key finding of the survey (Country Profile) and, if needed, for further communications related to this interview.

|  | $@$ |  |
| :--- | :---: | :--- |
| I do not have any e-mail address <br> (SPONTANEOUS) | -7 |  |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |  |


| C.22b | At the present time, does this establishment have its own website? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |
|  |  |
|  |  |
|  | c22b |



$$
\begin{array}{|l|l|}
\hline \text { C.30 } & \begin{array}{l}
\text { Using the response options on the card; To what degree is Electricity an obstacle to the current } \\
\text { operations of this establishment? SHOW CARD 3 }
\end{array} \\
\text { Using the response options on the card; To what degree are Telecommunications an obstacle to the } \\
\text { current operations of this establishment? SHOW CARD 3 }
\end{array}
$$

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON’T KNOW | $\begin{aligned} & \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \end{aligned}$ |
| Electricity c30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Telecommunications c30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |



## D. SALES AND SUPPLIES

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: The next topic to be covered is how and where this establishment makes its sales.

| D.1a1 | In fiscal year 2013, what was this establishment's main activity, product or service, that is, the |
| :--- | :--- | activity, product or service that represented the largest proportion of annual sales ENUMERATOR: PLEASE SPECIFY THE ACTIVITY AND PRODUCT IN DETAIL, FOR EX., "DATA CONSULTING IT SERVICES" NOT JUST IT SERVICES

Description
$\square$

INTERVIEWER: THE FOLLOWING QUESTION IS NOT PART OF THE INTERVIEW. IT WILL BE FILLED OUT IN THE OFFICE
D.1a2 $\quad$ PLEASE CHOOSE THE 4-DIGIT ISIC REV. 3.1 CODE THAT BEST APPLIES TO THE ESTABLISHMENT'S MAIN ACTIVITY AND PRODUCT.

|  | Code |
| :--- | :--- |
| CODE OF THE MAIN PRODUCT <br> AND ACTIVITY | d1a2 |

$\square$
What percentage of total sales does the main product or activity o represent?

|  | Percent |
| :--- | :---: |
| Percentage of sales represented by main activity <br> or product | d1a3 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

INTERVIEWER: PLEASE NOTE THAT THE NEXT QUESTION REFERS TO THE TOTAL SALES OF ALL PRODUCTS AND SERVICES

| D. 2 | In fiscal year 2013, what were this establishment's total annual sales for all products and services? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Last complete fiscal year's total sales | d2 |
| DON'T KNOW (SPONTANEOUS) | -9 |
| PLEASE ALSO WRITE OUT THE NUMBER (i.e. 50,000 as Fifty Thousand) |  |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER

$\qquad$

| N. 3 | Looking back at the end of fiscal year [insert last complete fiscal year minus two], what were total <br> annual sales for this establishment? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Total annual sales three years ago | $\mathrm{n3}$ |
| IF ESTABLISHMENT WAS NOT IN | -7 |
| BUSINESS THREE YEARS AGO | -9 |
| DON'T KNOW (SPONTANEOUS) |  |


| D.3 | Coming back to fiscal year 2013, what percentage of this establishment's sales were: <br> SHOW CARD 4 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | :---: |
| National sales | d3a \% | -9 |
| Indirect exports (sold domestically <br> to third party that exports products) | $\mathrm{d} 3 \mathrm{~b} \%$ | $\mathbf{- 9}$ |
| Direct exports | $\mathrm{d} 3 \mathrm{c} \%$ | $\mathbf{- 9}$ |
|  | $\mathbf{1 0 0 \%}$ |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

\section*{| D. 8 | In which year did this establishment first export directly or indirectly? |
| :--- | :--- |}


|  | Year |
| :--- | :---: |
| Began exporting directly or indirectly | d8 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

INTERVIEWER: WRITE YEAR USING 4 DIGITS

| D.10 | $\begin{array}{l}\text { In fiscal year 2013, what percentage of the value of products this establishment shipped to supply } \\ \text { domestic markets was lost while in transit because of theft? }\end{array}$ |
| :--- | :--- |


|  | Percent |  |
| :--- | :---: | :---: |
| Losses due to theft as percentage of the value of the products | d10 \% |  |
| NO LOSSES | 0 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
| NO INTERNAL SHIPMENTS MADE (DOES NOT APPLY) | -7 | GO TO QUESTION |
|  |  | D.17 |

[^0]QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


|  | Percent |
| :--- | :---: |
| Losses due to breakage or spoilage as percentage of the value of the products | d11 \% |
| NO LOSSES | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| NO INTERNAL SHIPMENTS MADE (DOES NOT APPLY) | $-\mathbf{- 7}$ |

ENUMERATOR: ASK THE FOLLOWING QUESTION ONLY FOR RETAIL FIRMS. OTHERWISE SKIP TO D. 30
D. 17 At the present time, when this establishment receives its main sales item, on average, how many days of inventory measured in days of sales, does this establishment keep?
(INTERVIEWER: IF RESPONDENT REQUIRES CLARIFICATION, DEFINE AS STOCK ON HAND)

|  | Days |
| :--- | :---: |
| Days of inventory of main sales item | d17 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

D. 30

Using the response options on the card; To what degree is Transport an obstacle to the current operations of this establishment? SHOW CARD 5

Using the response options on the card; To what degree is Customs and Trade Regulation an obstacle to the current operations of this establishment? SHOW CARD 5

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON’T KNOW | $\begin{aligned} & \hline \hline \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \end{aligned}$ |
| Transport d30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Customs and trade regulations d30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

INTERVIEWER: THE FOLLOWING QUESTIONS ARE ASKED ONLY IF a4b=55 or a4b=63 OTHERWISE GO TO QUESTION E. 1

| SNG.T1 | $\begin{array}{l}\text { In fiscal year [insert last complete fiscal year, what was this establishment's main activity? } \\ \text { SHOW CARD } 6\end{array}$ |
| :--- | :--- | SHOW CARD 6


| Hotel | 1 |  |  |
| :--- | :---: | :---: | :---: |
| Resort | 2 |  |  |
| Guest House | 3 |  |  |
| Bar | 4 |  |  |
| Nightclub | 5 |  |  |
| Restaurant | 6 |  |  |
| Tour agency | 7 |  |  |
| Travel agency | 8 |  |  |
| Community based enterprise | 9 |  |  |
| GO TO E.11 |  |  |  |
|  | $\mathbf{0}$ |  |  |
|  | $\mathbf{- 9}$ |  |  |
| GO TO E.11 |  |  |  |
| SNGt1 |  |  |  |


| SNG.T2 | $\begin{array}{l}\text { In fiscal year 2013, what percent of this establishment's total annual sales were from the following } \\ \text { sources? SHOW CARD } 7\end{array}$ |
| :--- | :--- |


|  | Percent | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Rooms | SNGt2a \% | -9 |
| Restaurants | SNGt2b \% | -9 |
| Bars/Night Club | SNGt2c \% | -9 |
| Hosting functions | SNGt2d \% | -9 |
| Tours/Transportation | SNGt2e \% | -9 |
| Rents from shops and other in-house service providers | SNGt2f \% | -9 |
| Other | SNGt2g \% | -9 |
|  | 100\% |  |


| SNGT.3 | $\begin{array}{l}\text { In fiscal year 2013/14, what percent of this establishment's total annual sales were from the following } \\ \text { locations: } \\ \text { SHOW CARD 8 }\end{array}$ |
| :--- | :--- |


|  | Percent | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Business travelers from Senegal | SNGt3a \% | -9 |
| Business travelers from Africa and Middle East | SNGt3b \% | -9 |
| Business travelers from Europe | SNGt3c \% | -9 |
| Business travelers from other locations | SNGt3d \% | -9 |
| Vacation travelers from Senegal | SNGt3e \% | -9 |
| Vacation travelers from Africa and Middle East | SNGt3f \% | -9 |
| Vacation travelers from Europe | SNGt3g \% | -9 |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| SNGT.4 | In fiscal year 2013/14 what proportion of this establishment's total annual sales were from the following <br> sources: SHOW CARD 9 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Airlines | SNGt4a \% | $-\mathbf{- 9}$ |
| Travel agencies | SNGt4b \% | $-\mathbf{- 9}$ |
| Tour operators | SNGt4c $\%$ | $-\mathbf{- 9}$ |
| Directly to consumers (not via Website) | SNGt4d \% | $-\mathbf{- 9}$ |
| Website sales | SNGt4e $\%$ | $\mathbf{- 9}$ |
| Other | SNGt4f $\%$ | $\mathbf{- 9}$ |

SNGT. 5 In fiscal year 2013, approximately what percent of this establishment's sales were from repeat customers?

|  | Percent |
| :--- | :---: |
| Sales from repeat customers | SNGt5 \% |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

SNGT. 6 In fiscal year 2013, what were the two countries that accounted for the greatest share of international business and vacation travelers?

| Country 1 | SNGt6ax |
| :--- | :--- |
| Country 2 | SNGt6bx |

SNGT. 7 In fiscal year 2013, were any of the following methods of payment accepted by this establishment? READ OUT

|  | Yes | No | DON'T KNOW <br> (SPONT.) |
| :--- | :---: | :---: | :---: |
| Credit cards | SNGt7a | 1 | 2 |
| -9 |  |  |  |
| Travelers Checks | SNGt7b | 1 | 2 |
| Domestic Currency | SNGt7c | 1 | 2 |
| Foreign Currency | SNGt7d | 1 | 2 |


| SNGT. 8 | In fiscal year 2013, did this establishment purchase food? |
| :--- | :--- |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| Yes | 1 | SKIP TO SNGT. 11 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | SKIP TO SNGT. 11 |
|  |  | SNGt8 |

SNGT. 9 In fiscal year 2013, as a proportion of all food purchased, what percent of were: SHOW CARD 10

|  | Percent | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Of domestic origin from firms owned by main owners of establishment | SNGt9a \% | -9 |
| Of domestic origin from other firms | SNGt9b \% | -9 |
| Imported directly | SNGt9c \% | -9 |
| Imported indirectly | SNGt9d \% | -9 |
|  | 100 \% |  |



|  |  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe <br> Obstacle | DON'T <br> KNOW | $\begin{aligned} & \hline \text { DOES } \\ & \text { NOT } \\ & \text { APPLY } \\ & \hline \end{aligned}$ |
| Quality or standards | SNGt10a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Variety | SNGt10b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Reliability of providers | SNGt10c | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Volume available | SNGt10d | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Legal restriction | SNGt10e | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## INTERVIEWER: THE FOLLOWING QUESTIONS ARE ASKED ONLY IF a4b=55 OTHERWISE GO TO QUESTION E. 11

| SNGT.11 | Does this establishment offer accommodation? | $\square$ |
| :--- | :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |
|  |  |  |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| SNGT.12 | In fiscal year 2013, what was this establishment's average occupancy rate relative to its maximum |
| :--- | :--- | :--- | capacity?


|  | Percent |
| :--- | :---: |
| Average occupancy rate | SNGt12 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGT. 13 | In the high season of fiscal year 2013, what was this establishment's average occupancy rate relative to its |
| :--- | :--- | maximum capacity?


|  | Percent |
| :--- | :---: |
| Average occupancy rate in high season | SNGt13 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGT.14 | In the high season of fiscal year 2013, how many nights on average did the guests stay in this hotel? |
| :--- | :--- |


|  | Number | DON'T KNOW <br>  <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Average number of nights | SNGt14 | -9 |


| SNGT.15 | $\begin{array}{l}\text { In the high season of fiscal year 2013, what was the average expenditure per day of guests in } \\ \text { this hotel? }\end{array}$ |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Average expenditure per day of guests | SNGt15 |
| NONE | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| SNGT. 16 | What is the main marketing channel used by this establishment? SHOW CARD 12 |
| :--- | :--- |


| Catalogs | 1 |
| :--- | :---: |
| Newspapers | 2 |
| Billboards | 3 |
| Magazines | 4 |
| TV | 5 |
| Radio | 6 |
| Direct mail/fax | 7 |
| Own website | 8 |
| National promotion website | 9 |
| Other websites | 10 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

QUESTIONNAIRE NUMBER
QUESTIONNAIRE NUMBER


| SNGT. 18 | In fiscal year 2013, was information technologies used for? READ OUT |
| :--- | :--- |


|  | Yes | No | DON'T KNOW <br> (SPONT.) |
| :--- | :---: | :---: | :---: |
| Front-office applications (e.g., reservations, guest accounting, <br> occupancy, room availability) | 1 | 2 | $\mathbf{- 9}$ |
| SNGt18a <br> Back-office applications (e.g., personnel, payroll, inventory <br> SNGt18b | 1 | 2 | $\mathbf{- 9}$ |
| Develop and manage guest databases | SNGt18c | 1 | 2 |
| Market research and planning | SNGt18d |  |  |
| Guest-related interfaces (e.g. in-room movies, voice mail, in-room <br> Safe) | 1 | 2 | $\mathbf{- 9}$ |

SNGT.19 $\quad$ Over the last two years did this hotel undertaken any of the following initiatives? READ OUT

|  | Yes | No | DON'T KNOW (SPONT.) |
| :---: | :---: | :---: | :---: |
| Made investments to upgrade or refurbish the hotel SNGt19a | 1 | 2 | -9 |
| Upgraded significantly the hotel's rooms SNGt19b | 1 | 2 | -9 |
| Upgraded significantly or added services provided to guests SNGt19c | 1 | 2 | -9 |
| Agreed to a new joint venture with a foreign partner SNGt19d | 1 | 2 | -9 |
| Obtained a new franchising agreement or management agreement SNGt19e | 1 | 2 | -9 |
| Outsourced a major activity / service that was previously conducted in-house | 1 | 2 | -9 |



## E. DEGREE OF COMPETITION

| E. 11 | Does this establishment compete against unregistered or informal firms? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| E. 30 | Using the response options on the card; To what degree are Practices of Competitors in the |
| :--- | :--- |

Informal Sector an obstacle to the current operations of this establishment? SHOW CARD 13



## H. INNOVATION

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING And now we switch to a different topic. In this section "new" means new to the establishment but not necessarily new to the market.

INTERVIEWER: SHOW CARDS IN THIS SECTION CONTAIN EXAMPLES OF INNOVATIONS. THEY ARE MEANT AS EXAMPLES ONLY - THEY DO NOT CONTAIN ALL POSSIBLE INNOVATIONS.

| H.1 | During the last three years, has this establishment introduced new or significantly improved <br> products or services? <br> SHOW CARD 14 |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION H. 3 |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  | h1 |


| H. 2 | Were any of the new or significantly improved products or services also new for the <br> establishment's main market? |
| :--- | :--- |


| Yes | 1 |
| :--- | :--- |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| H. 3 | During the last three years, has this establishment introduced any new or significantly |
| :--- | :--- | improved methods of manufacturing products or offering services? SHOW CARD 15


| Yes | 1 |
| :--- | :--- |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

H.4a $\quad$ During the last three years, has this establishment introduced any new or significantly improved logistics, delivery, or distribution methods for inputs, products, or services?

SHOW CARD 16

| Yes | 1 |
| :--- | :--- |



| No | 2 |
| :--- | :--- |
|  |  |
|  | $\mathbf{- 9}$ |


| H.4b | During the last three years, has this establishment introduced any <br> improved supporting activities for your processes, such as mainte <br> operations for purchasing, accounting, or computing? <br> SHOW CARD 17 |
| :--- | :--- | :--- |
| $\qquad$Yes 1 2 <br> No -9  <br> DON'T KNOW (SPONTANEOUS) h4b  |  |


| H.5 | During the last three years, has this establishment introduced any new or significantly <br> improved organizational structures or management practices? SHOW CARD 18 |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |
|  |  | h5 |


| H.6 | During the last three years, has this establishment introduced new or significantly improved <br> marketing methods? SHOW CARD 19 |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :--- | :--- |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |
|  |  | h6 |


| H.7 | During the last three years, did this establishment spend on formal research and <br> development activities, either in-house or contracted with other companies, excluding <br> market research surveys? <br> SHOW CARD 20 |
| :--- | :--- |


| Yes | 1 | SO TO QUESTION G. 6 |
| :--- | :--- | :--- |
| No | 2 | GO TO QUESTION |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION G. 6 |
|  |  | h7 |



| $\mathbf{H . 8}$ | In fiscal year 2013, how much did this establishment spend on formal research and development <br> activities, either in-house or contracted with other companies? |
| :--- | :--- |


|  | CFA FRANC |
| :--- | :---: |
| Cost of formal research and development activities | $\mathbf{0}$ |
| NONE (SPONTANEOUS) | $\mathbf{~}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |



## G. LAND AND PERMITS

| G.6 | $\begin{array}{l}\text { Of the buildings occupied by this establishment, what percentage is owned and what percentage is } \\ \text { rented or leased? SHOW CARD } 21\end{array}$ |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Owned by this establishment | g6a \% | $\mathbf{- 9}$ |
| Rented or leased by this <br> establishment | g6b \% | $\mathbf{- 9}$ |
| Other | g6c \% | $\mathbf{- 9}$ |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%

## (UNLESS RESPONDENT DOES NOT KNOW)

| G. 1 | Of the land occupied by this establishment, what percent is: SHOW CARD 21 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOU <br> S) | DOES NOT APPLY <br> IS A FLOOR IN A <br> BUILDING(SPONTA <br> NEOUS) |
| :--- | :---: | :---: | :---: |
| Owned by this establishment | g1a $\%$ | $\mathbf{- 9}$ | -7 |
| Rented or leased by this establishment | g1b $\%$ | $\mathbf{- 9}$ | -7 |
| Other | g1c $\%$ | $\mathbf{- 9}$ | -7 |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% UNLESS RESPONDENT DOES NOT KNOW OR IF ESTABLISHMENT OCCUPIES A FLOOR IN A BUILDING

| G. 2 | Over the last two years, did this establishment submit an application to obtain a construction-related <br> permit? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION G. 5 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION G. 5 |
|  |  | g2 |


| G.3 | In reference to that application for a construction-related permit, approximately how many days did <br> it take to obtain it from the day of the application to the day the permit was granted? |
| :--- | :--- |

## Days

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| Wait for a construction-related permit | g3 |
| :--- | :---: |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| G. 4 | In reference to that application for a construction-related permit, was an informal gift or payment |
| :--- | :--- | expected or requested?


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

ENUMERATOR: ASK THE FOLLOWING QUESTION ONLY FOR RETAIL FIRMS. OTHERWISE SKIP TO G. 30

| G. 5 | What is the total selling area of this establishment? |
| :--- | :--- |



SPECIFY UNITS

| Square Feet | 1 |
| :--- | :---: |
| Square Yards | 2 |
| Square Meters | 3 |
| OTHER (SPECIFY)__g5bx__ | $\mathbf{4}$ |

G. 30

Using the response options on the card; To what degree is Access to Land an obstacle to the current operations of this establishment? SHOW CARD 22

|  |  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON’T KNOW | DOES <br> NOT <br> APPLY |
| Access to land | g30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |



## I. CRIME

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: <br> We now turn to another topic.

| I.1 | In fiscal year 2013, did this establishment pay for security, for example equipment, personnel, or <br> professional security services? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION I.3 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION I. 3 |
|  |  |  |


| I. 2 | In fiscal year 2013, what percentage of this establishment's total annual sales was paid for security, <br> or what was the total annual cost of security? |
| :--- | :--- |


|  | Percent |
| :--- | ---: |
| Percentage of total annual sales for security | i2a $\%$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc\| |
| :--- | :---: |
| Total annual cost of security | i2b |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| I.3 | In fiscal year 2013, did this establishment experience losses as a result of theft, robbery, vandalism <br> or arson on this establishment's premises? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION I. 30 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION I. 30 |
|  |  | 13 |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| I.4 | In fiscal year 2013, what were the estimated losses as a result of theft, robbery, vandalism or arson <br> that occurred on this establishment's premises either as a percentage of total annual sales or as total <br> annual losses? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses as percentage of total annual sales | i4a $\%$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Total annual value of losses | i4b |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

```
I.30 Using the response options on the card; To what degree is Crime, Theft and Disorder an obstacle to the current operations of this establishment? SHOW CARD 22
```

|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | DON'T KNOW | $\begin{gathered} \text { DOES } \\ \text { NOT } \\ \text { APPLY } \end{gathered}$ |
| Crime, theft and disorder i30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |



## K. FINANCE

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: <br> I would like to ask you a few questions about how you finance the operations of this establishment.

| K.1 | $\begin{array}{l}\text { In fiscal year 2013, what percentage, as a proportion of the value of total annual purchases of } \\ \text { material inputs or services, was purchased on credit? }\end{array}$ |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | :---: |
| Purchased on credit? | k1c $\%$ | -9 |


| K. 2 | In fiscal year 2013, what percentage of this establishment's total annual sales of its goods or <br> services was sold on credit? |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | :---: |
| Sold on credit? | k2c \% | -9 |


| K.3 | Over fiscal year 2013, please estimate the proportion of this establishment's working capital, that is <br> the funds available for day-to-day operations, that was financed from each of the following sources? <br> SHOW CARD 23 |
| :--- | :--- |


|  | Percent | DON'T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Internal funds or retained earnings | k3a \% | -9 |
| Borrowed from banks: private and state-owned | k3bc \% | -9 |
| Borrowed from non-bank financial institutions which include microfinance institutions, credit cooperatives, credit unions, or finance companies | k3e \% | -9 |
| Purchases on credit from suppliers and advances from customers | k3f \% | -9 |
| Other, moneylenders, friends, relatives, etc. | k3hd \% | -9 |
|  | 100\% |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%
(UNLESS RESPONDENT DOES NOT KNOW)

| K.4 | In fiscal year 2013, did this establishment purchase any new or used fixed assets, such as <br> machinery, vehicles, equipment, land or buildings? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 6 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K. 6 |
|  |  | k4 |


| N.5 | In fiscal year 2013, how much did this establishment spend on purchases of: <br> INTERVIEWER: READ OUT |
| :--- | :--- |


|  | CFA Franc | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| New or used machinery, vehicles, and equipment | n 5 a | $-\mathbf{9}$ |
| Land and buildings | n 5 b | $\mathbf{- 9}$ |


| K.5 | Over fiscal year 2013, please estimate the proportion of this establishment's total purchase of fixed <br> assets that was financed from each of the following sources: <br> SHOW CARD 24 |
| :--- | :--- |


|  | Percent | DON'T KNOW <br> (SPONTANEOUS) |
| :--- | ---: | ---: |
| Internal funds or retained earnings | $\mathbf{k 5 a} \%$ | $-\mathbf{- 9}$ |
| Owners' contribution or issued new equity shares | $\mathbf{k 5 i} \%$ | $-\mathbf{- 9}$ |
| Borrowed from banks: private and state-owned | $\mathbf{k 5 b c} \%$ | $\mathbf{- 9}$ |
| Borrowed from non-bank financial institutions | $\mathbf{k 5 e} \%$ | $\mathbf{- 9}$ |
| Purchases on credit from suppliers and advances from customers | $\mathbf{k 5 f} \%$ | $\mathbf{- 9}$ |
| Other, moneylenders, friends, relatives, bonds, etc | $\mathbf{k 5 h d j} \%$ | $\mathbf{- 9}$ |

## INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\%

 (UNLESS RESPONDENT DOES NOT KNOW)| K.6 | Now let's talk about the establishment's present situation. At this time, does this establishment have <br> a checking (current) or savings account? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  |  |


| K. 7 | At this time, does this establishment have an overdraft facility? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
|  | 2 |
|  |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| K. $\mathbf{8}$ | At this time, does this establishment have a line of credit or a loan from a financial institution? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K.15d |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTIO |
| GO TO QUESTION K.15d |  |  |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| K. 9 | Referring to the most recent line of credit or loan, what type of financial institution granted this |
| :--- | :--- | loan? SHOW CARD 25


| Private commercial banks | 1 |
| :--- | :---: |
| State-owned banks or government agency | 2 |
| Non-bank financial institutions | 3 |
| Other | 4 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| K.10 | $\begin{array}{l}\text { Referring only to this most recent line of credit or loan, in what year was the most recent line of } \\ \text { credit or loan approved? }\end{array}$ |
| :--- | :--- |


|  | Year |
| :--- | :---: |
| Year most recent line of credit or loan <br> approved | k10 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

| K.11 | Referring only to this most recent line of credits or loan, what was its value at the time of approval? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Size of most recent line of credit or loan <br> approved | k11 |
| REFUSAL (SPONTANEOUS) | $-\mathbf{8}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |

K. $\mathbf{1 3}$ Referring only to this most recent line of credit or loan, did the financing require collateral?

| Yes | 1 | GO TO QUESTION K.15b |
| :--- | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
|  |  | k 13 |


| K.14 | Referring only to this most recent line of credit or loan, what type of collateral was required? <br> INTERVIEWER: READ OUT |
| :--- | :--- |


| Collateral | Yes | No | DON'T KNOW <br> (SPONTANEOUS) |  |
| :--- | :--- | :---: | :---: | :---: |
| Land, buildings under ownership of the establishment | k14a | 1 | 2 | $\mathbf{- 9}$ |
| Machinery and equipment including movables | k14b | 1 | 2 | $\mathbf{- 9}$ |
| Accounts receivable and inventories | k14c | 1 | 2 | $\mathbf{- 9}$ |
| Personal assets of owner (house, etc.) | k14d | 1 | 2 | $\mathbf{- 9}$ |
| Other forms of collateral not included in the categories above | k14e | 1 | 2 | $\mathbf{- 9}$ |



| K.15 | $\begin{array}{l}\text { Referring only to this most recent line of credit or loan, what was the approximate value of the } \\ \text { collateral required? }\end{array}$ |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| DON'T KNOW (SPONTANEOUS) | k15 a |


| K.15b | What is the total number of open lines of credit or outstanding held by this establishment? |
| :--- | :--- |


|  | Number |  |  |
| :--- | :--- | :--- | :---: |
| Total number of open lines of credit or <br> outstanding loans | k15b | IF 1, GO TO QUESTION K.15d |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K.15d |  |


| K.15c | What is the total value of open lines of credit or outstanding loans held by this establishment? |
| :--- | :--- |


|  | CFA Franc |
| :--- | :---: |
| Total value of open lines of credit or <br> outstanding loans | k 15 c |
| REFUSAL (SPONTANEOUS) | $-\mathbf{8}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

K.15d $\quad$ At this time, does the owner or owners of this establishment have any outstanding personal loans that are used to finance this establishment's business activities?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |

k15d

| K.16 | $\begin{array}{l}\text { Referring again to the last fiscal year 2013, did this establishment apply for any lines of credit or } \\ \text { loans? }\end{array}$ |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| GO TO QUESTION K. 20 |  |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| K.17 | What was the main reason why this establishment did not apply for any line of credit or loan? <br> SHOW CARD 26 |
| :--- | :--- |


| No need for a loan - establishment had sufficient capital | GO TO QUESTION K. 21 |  |
| :--- | :---: | :---: |
| Application procedures were complex | 2 | GO TO QUESTION K. 21 |
| Interest rates were not favorable | 3 | GO TO QUESTION K. 21 |
| Collateral requirements were too high | 4 | GO TO QUESTION K. 21 |
| Size of loan and maturity were insufficient | 5 | GO TO QUESTION K. 21 |
| Did not think it would be approved | 6 | GO TO QUESTION K. 21 |
| Other | 7 | GO TO QUESTION K. 21 |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION K. 21 |
|  |  | k17 |


| K.20 | Referring only to this most recent application for a line of credit or loan, what was the outcome of <br> that application? SHOW CARD 27 |
| :--- | :--- |


| Application was approved in full | 1 |
| :--- | :---: |
| Application was approved in part | 2 |
| Application was rejected | 3 |
| Application was withdrawn | 4 |
| APPLICATION STILL IN PROCESS | $\mathbf{- 6}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| K.21 | In fiscal year 2013, did this establishment have its annual financial statements checked and certified <br> by an external auditor? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


|  |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | DON'T <br> KNOW | DOES <br> NOT <br> APPLY |
| Access to finance k30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


## J. BUSINESS-GOVERNMENT RELATIONS

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:
The following questions assess how establishments, such as this one, deal with government officials and their agencies.

\section*{| J. 1 | I am going to read one statement describing the courts system and how it could affect business. |
| :--- | :--- |} Please tell me if you Strongly disagree, Tend to disagree, Tend to agree, or Strongly agree. SHOW CARD 29



| J. 2 | In a typical week over the last year, what percentage of total senior management's time was spent on |
| :--- | :--- | dealing with requirements imposed by government regulations?

(By senior management I mean managers, directors, and officers above direct supervisors of production/sales workers. Some examples of government regulations are taxes, customs, labor regulations, licensing and registration, including dealings with officials and completing forms)

|  | Percent |  |
| :--- | :---: | :---: |
| Senior management's time spent on dealing with regulations | $\mathbf{j}^{2} \quad \%$ |  |
| NO TIME WAS SPENT | $\mathbf{0}$ |  |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |  |


| $\mathbf{J} .3$ | Over the last year, was this establishment visited or inspected by tax officials? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION J.6a |
| :--- | :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 |  |
| j 3 |  |  |


| J.4 | Over the last year, how many times was this establishment either inspected by tax officials or <br> required to meet with them? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Times inspected or met with tax officials | $\mathbf{j 4}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9} \quad$ |

[^1]QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |


| J.6a | Over the last year, has this establishment secured or attempted to secure a government contract? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION J. 7 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION J. 7 |
|  |  | j6a |


| J.6 | When establishments like this one do business with the government, what percent of the contract |
| :--- | :--- | value would be typically paid in informal payments or gifts to secure the contract?


|  | Percent |
| :--- | :---: |
| Percent of the contract value paid as informal payments or gifts | $\mathbf{j 6 \%}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |
| NO PAYMENTS | $\mathbf{0}$ |


| J. 7 | It is said that establishments are sometimes required to make gifts or informal payments to public |
| :--- | :--- | officials to "get things done" with regard to customs, taxes, licenses, regulations, services etc. On average, what percentage of total annual sales, or estimated total annual value, do establishments like this one pay in informal payments or gifts to public officials for this purpose?


|  | Percent |
| :--- | ---: |
| Percentage of total annual sales paid as informal payment | j7a $\%$ |
| NO PAYMENTS OR GIFTS ARE PAID | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | CFA Franc |
| :--- | :---: |
| Total annual informal payment | j7b |
| NO PAYMENTS OR GIFTS ARE PAID | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | -9 |
| REFUSAL (SPONTANEOUS) | $-\mathbf{- 8}$ |


| $\mathbf{J . 1 0}$ | Over the last two years, did this establishment submit an application to obtain an import license? |
| :--- | :--- |


| Yes | 1 |
| :--- | :--- |

QUESTIONNAIRE NUMBER QUESTIONNAIRE NUMBER


| No | 2 | GO TO QUESTION J. 13 |
| :---: | :---: | :---: |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION J. 13 |
|  |  | j10 |


| J.11 | Approximately how many days did it take to obtain this import license from the day of the <br> application to the day it was granted? |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for import license | j11 |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| $\mathbf{J . 1 2}$ | In reference to that application for an import license, was an informal gift or payment expected or |
| :--- | :--- | requested?


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |

J. 13 Over the last two years, did this establishment submit an application to obtain an operating license?

| Yes | 1 | GO TO QUESTION J. 30 |
| :---: | :---: | :---: |
| No | 2 |  |
| DON'T KNOW (SPONTANEOUS) | -9 | GO TO QUESTION J. 30 |
|  |  | j13 |

J. 14 Approximately how many days did it take to obtain this operating license from the day of the application to the day it was granted?

|  | Days |
| :--- | :---: |
| Wait for operating license | j 14 |
| LESS THAN ONE DAY | 1 |
| STILL IN PROCESS | -6 |
| APPLICATION DENIED | -5 |
| DON'T KNOW (SPONTANEOUS) | -9 |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |
| REFUSAL (SPONTANEOUS) | $\mathbf{- 8}$ |


| ROTATE OPTIONS |  |  |  |  |  | (SPONTANEOUS) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { No } \\ \text { obstacle } \end{gathered}$ | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | DON'T KNOW | $\begin{gathered} \hline \text { DOES } \\ \text { NOT } \\ \text { APPLY } \\ \hline \end{gathered}$ |
| Tax rates j30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Tax administration j30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Business licensing and permits j30c | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Political instability j30e | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Corruption j30f | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Courts h30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |



## L. LABOR

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: Now I would like to ask you a few questions about this establishment's labor force.

| L.1 | At the end of fiscal year 2013, how many permanent, full-time individual worked in this <br> establishment? Please include all employees and managers (Permanent, full-time employees are <br> defined as all paid employees that are contracted for a term of one or more fiscal years and/or have a <br> guaranteed renewal of their employment contract and that work a full shift) <br> (INTERVIEWER: INCLUDE INTERVIWEE IF APPLICABLE). |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers end of last fiscal year | I1 |


| L.2 | Looking back, at the end of fiscal year [insert last complete fiscal year minus two], how many <br> permanent, full-time individuals worked in this establishment? Please include all employees and <br> managers (INTERVIEWER: INCLUDE INTERVIWEE IF APPLICABLE). |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers in [insert last complete <br> fiscal year minus two] | $\mathrm{l2}$ |
| IF ESTABLISHMENT WAS NOT IN BUSINESS in <br> [insert last complete fiscal year minus two] | -7 |
| DON'T KNOW (SPONTANEOUS) | -9 |

L. 5 Coming back to fiscal year 2013, how many permanent full-time individuals that worked in this establishment were female?

|  | Number | DON'T KNOW <br>  <br> (SPONTANEOUS) |
| :--- | :---: | :---: |
| Female permanent full-time workers | 15 | -9 |


| L.6 | How many full-time seasonal or temporary employees did this establishment employ during 2013? <br> (Full-time, temporary workers are all paid short-term (i.e. for less than a year) employees with no <br> guarantee of renewal of contract employment and work full-time) |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Full-time seasonal or temporary workers employed last <br> fiscal year | $\mathbf{1 6}$ |
| NO FULL-TIME SEASONAL OR TEMPORARY <br> WORKERS | $\mathbf{0}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |



| L. $\mathbf{8}$ | What was the average length of employment of all full-time temporary employees in fiscal year <br> 2013? |
| :--- | :--- |


|  | Months |
| :--- | :---: |
| Average length full-time seasonal or temporary employment <br> last fiscal year, in months |  |
| LESS THAN ONE MONTH | $\mathbf{1 8}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{1}$ |


| L.9b | What is the percentage of full-time permanent workers who completed secondary school? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of full time permanent workers who <br> completed secondary school | $\mathbf{1 9 b}$ |
| DON'T KNOW (SPONTANEOUS) | $\mathbf{- 9}$ |


| L. 10 | Over fiscal year 2013, did this establishment have formal training programs for its permanent, full- |
| :--- | :--- | time employees?


| Yes | 1 |
| :--- | :---: |$|$| 2 |  |  |  |
| :--- | :---: | :---: | :---: |
| No |  |  |  |
| DON'T KNOW (SPONTANEOUS) |  |  |  |
| $\mathbf{- 9}$ |  |  |  |
|  |  |  | $\mathbf{1 1 0}$ |


| L. 30 | Using the response options on the card; To what degree are Labor Regulations an obstacle to the |
| :--- | :--- | current operations of this establishment? SHOW CARD 30

Using the response options on the card; To what degree is an Inadequately Educated Workforce an obstacle to the current operations of this establishment? SHOW CARD 30

|  |  |  |  | (SPONTANEOUS) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No <br> obstacle | Minor <br> obstacle | Moderate <br> obstacle | Major <br> obstacle | Very <br> Severe <br> Obstacle | DON'T <br> KNOW | DOES <br> NOT <br> APPLY |

QUESTIONNAIRE NUMBER
QUESTIONNAIRE NUMBER


| Labor regulations l30a | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ | -7 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Inadequately educated workforce <br> l30b | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ | -7 |



## M. BUSINESS ENVIRONMENT

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

```
\begin{tabular}{|l|l|}
\hline M. 1 & By looking at card 31 can you tell me which of elements of the business environment included in \\
\hline
\end{tabular} the list, if any, currently represents the biggest obstacle faced by this establishment SHOW CARD 31 INTERVIEWER: DO NOT READ OUT
```

| 1-Access to finance |
| :--- |
| 2-Access to land |
| 3-Business licensing and permits |
| 4-Corruption |
| 5-Courts |
| 6-Crime, theft and disorder |
| 7-Customs and trade regulations |
| 8-Electricity |
| 9-Inadequately educated workforce |
| 10-Labor regulations |
| 11-Political instability |
| 12-Practices of competitors in the informal sector |
| 13-Tax administration |
| 14-Tax rates |
| 15-Transport |


| Biggest obstacle | m1a |
| :--- | :---: |
| DON'T KNOW (SPONTANEOUS) | -9 |
| DOES NOT APPLY (SPONTANEOUS) | -7 |


| Rotation (option 1,2 or 3 ) | m1d |
| :--- | :--- |


N. PERFORMANCE

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

Now, we would like to ask you a few questions about the financial results of this establishment. It is important that this information be as accurate as possible. The individual data are treated as confidential the identity of your establishment will not be revealed at any point. Please provide the following information from the financial statements of this establishment.

| N. 2 | From this establishment's Income Statement for fiscal year 2013, please provide the following <br> information: |
| :--- | :--- |


| READ OUT | CFA Franc | DON’T KNOW (SPONTANEOUS) |
| :---: | :---: | :---: |
| Total annual cost of labor including wages, salaries, bonuses, social payments | n2a | -9 |
| Total annual costs of electricity | n2b | -9 |
| ENUMERATOR: ASK THE FOLLOWI NG QUESTI ON ONLY FOR RETAIL FIRMS. |  |  |
| Total annual cost of finished goods and materials purchased to resell | n2i | -9 |


A.15a Please complete the following information about the interviewee(s)

|  | Position in the firm | Years with the firm | Gender |
| :--- | ---: | ---: | ---: |
| Main respondent | a15a1a | a15a2a | a15a3 |
| Second respondent | a15a1b | a15a2b | a15b3 |
| Third respondent | a15a1cx | a15a2c | a15c3 |

ENTER 1 WHEN YEARS WITH THE FIRM IS LESS THAN ONE. FOR GENDER 1: MALE, 2: FEMALE

THE SURVEY ENDS HERE
THANK YOU VERY MUCH FOR YOUR COOPERATION.
A. 15 Time face-to-face interview ends:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :---: | :---: | :---: | :---: | :---: |
| a15m |  |  |  |  |
| a15d |  |  |  |  |

INTERVIEWERS PLEASE ANSWER AT END OF THE INTERVIEW:
A.16 $\quad$ It is my perception that the responses to the questions regarding opinions and perceptions:

| Truthful | 1 |
| :--- | :---: |$|$|  |  |
| :--- | :--- |
| Somewhat truthful | 2 |
| Not truthful | 3 |

A.17 $\quad$ The responses to the questions regarding figures (productivity and employment numbers):

| Are taken directly from establishment records | 1 |
| :--- | :---: |
| Are estimates computed with some precision | 2 |
| Are arbitrary and unreliable numbers | 3 |
| Are in some case taken from books in some <br> case estimates | 4 |

INTERVIEWER COMMENTS:
$\square$
(Problems occurred/extraordinary circumstances which could influence results)


## SUPERVISORS PLEASE ANSWER:

| A. 18 | This questionnaire was completed in: |
| :--- | :--- |


| One visit in face-to-face interview with one person | 1 |
| :--- | :---: |
| STOP HERE |  |
| One visit in face-to-face interview with different managers/staff | 2 |
| Several visits | 3 |


| A.19 | If option 2 or 3 in A.18, estimate duration of the whole interview |
| :---: | :--- |


| Hour | Minutes |
| :---: | :---: |
|  |  |
| a19h $\quad$ a19m |  |


[^0]:    | D.11 | In fiscal year 2013, what percentage of value of products this establishment shipped to supply |
    | :--- | :--- | domestic markets was lost while in transit because of breakage or spoilage?

[^1]:    J. 5 In any of these inspections or meetings was a gift or informal payment expected or requested?

