FY16 Peru Country Opinion Survey Report

THE WORLD BANK GROUP

Public Opinion Research Group



July 2016



Acknowledgements

The Peru Country Opinion Survey is part of the County Opinion Survey Program series of the World Bank Group. This report was prepared by the Public Opinion Research Group (PORG) team led by Sharon Felzer (Senior Communications Officer, Head of PORG), Jing Guo, Svetlana Markova, Jessica Cameron, and Calita Woods. Dania Mendoza provided data support. The report was prepared under the overall guidance and supervision of Sumir Lal (Director, ECRGP). PORG acknowledges the significant contribution from the Peru country team and the local fielding agency IPSOS. In particular, PORG is grateful for the support from Sandra Arzubiaga (Communications Officer), who coordinated the survey related activities from Lima, Peru.





Table of Contents

١.	Objectives	3
	Methodology	
	Demographics of the Sample	
IV.	General Issues Facing Peru	<u>g</u>
	Overall Attitudes toward the World Bank Group	
VI.	Sectoral Effectiveness	22
VII.	How the World Bank Group Operates	26
/III.	World Bank Group's Knowledge and Instruments	32
IX.	The Future Role of the World Bank Group in Peru	36
Χ.	Communication and Outreach	39
XI.	Appendices	43





I. Objectives

This survey was designed to assist the World Bank Group (WBG) in gaining a better understanding of how stakeholders in Peru perceive the WBG. The survey explored:

- General Issues Facing Peru
- Overall Attitudes toward the World Bank Group
- World Bank Group's Effectiveness and Results
- The World Bank Group's Knowledge Work and Activities
- Working with the World Bank Group
- The Future Role of the World Bank Group in Peru
- Communication and Information Sharing
- Background Information

II. Methodology

From April 2016 to June 2016, 562 stakeholders of the WBG in Peru were invited to provide their opinions on the WBG's work in the country by participating in a country opinion survey. Participants were drawn from the Office of the President/Prime Minister; office of a minister; office of a parliamentarian; ministries/ministerial departments; Project Management Units (PMUs) overseeing implementation of WBG projects; consultants/contractors working on WBG-supported projects/ programs; local governments; bilateral/multilateral agencies; private sector organizations; private foundations; the financial sector/private banks; non-profit organizations/community based organizations; the media; independent government institutions; trade unions; faith-based groups; youth groups; academia/research institutes/think tanks; the judiciary branch; and other organizations. A total of 209 stakeholders participated in the survey (37% response rate).

Most respondents received and completed the questionnaire online. A few others received and filled out the questionnaire via email. Respondents were asked about: general issues facing Peru; their overall attitudes toward the WBG; the WBG's effectiveness and results; the WBG's knowledge work and activities; working with the WBG; the WBG's future role in Peru; and the WBG's communication and information sharing.

Every country that engages in the Country Opinion Survey must include specific indicator questions that will be aggregated for the World Bank Group's annual Corporate Scorecard. These questions are identified throughout the survey report.

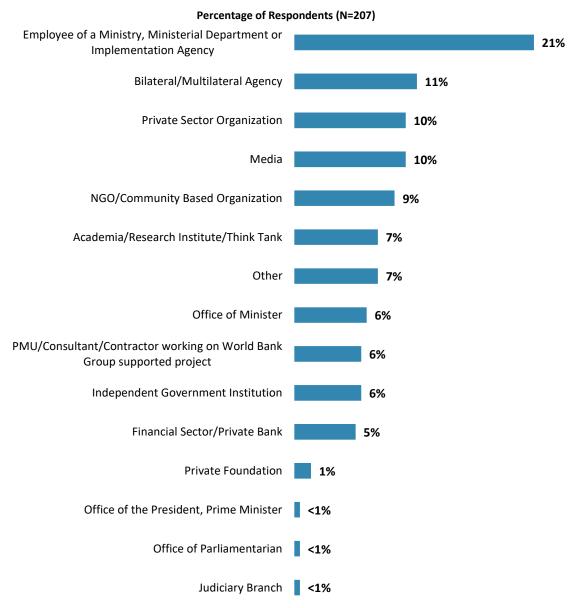
The results in this year's Country Survey were compared to those in the Country Survey conducted in FY'14 (response rate is 42%, N=197). Data were weighted to reach the same stakeholder composition in two years, which allows for year comparisons. Stakeholder groups which were not present in both fiscal years were not included in the comparison. Respondents who belonged to the "other" stakeholder category were not included either. As a result, means of the FY'16 data and the total number of respondents in both years are slightly different from those of the original data reported in appendices A, B, C, and E. For the weighted stakeholder breakdown and year comparison results, please see appendix D (page 91).



III. Demographics of the Sample

Current Position

For further analyses, respondents from the Office of the President/Prime Minister and the Office of Minister were combined. Respondents from the financial sector/private banks were combined with those from private sector organizations. Respondents from private foundations and NGOs/CBOs were combined into the "CSO" category. Few respondents from the office of a parliamentarian, the judiciary branch, and other organizations were included in the "Other" category. There were no respondents from local governments, trade unions, faith-based groups or youth groups.

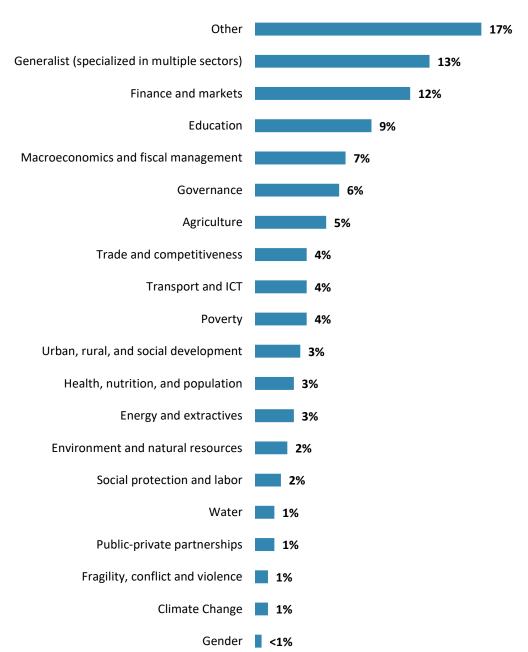


[&]quot;Which of the following best describes your current position?" (Respondents chose from a list.)



Area of Primary Specialization



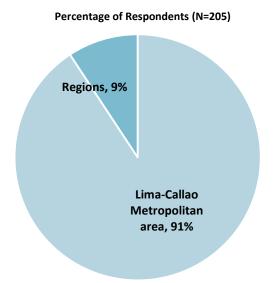


"Please identify the primary specialization of your work." (Respondents chose from a list.)



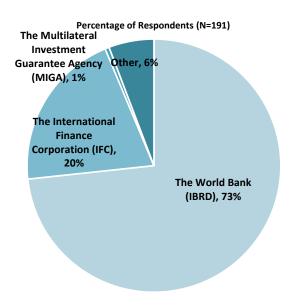
Geographic locations

 Note: Because of the small number of respondents from regions, analyses comparing geographic locations would not be statistically reliable and, therefore, were not conducted.



"Which best represents your geographic location?" (Respondents chose from a list.)

Exposure to Agencies within the World Bank Group

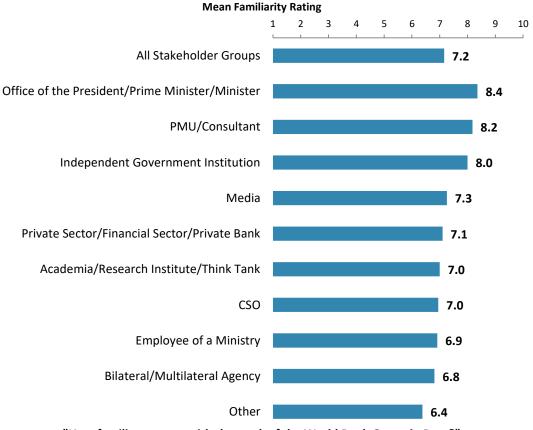


"Which of the following agencies of the World Bank Group do you primarily engage with in Peru?" (Respondents chose from a list.)



Familiarity with the World Bank Group

- **Year comparison:** Respondents in this year's country survey and the FY'14 country survey had statistically similar levels of familiarity with the WBG (weighted mean in FY'16 = 7.2; weighted mean in FY'14 = 7.6)¹.
- Respondents' levels of familiarity with the WBG were significantly, strongly correlated with their ratings of the WBG's overall effectiveness in Peru, and significantly, moderately correlated with the extent to which the WBG plays a relevant role in development in Peru and the extent to which the WBG helps to achieve development results in the country.



"How familiar are you with the work of the World Bank Group in Peru?"
(1 - "Not familiar at all", 10 - "Extremely familiar")

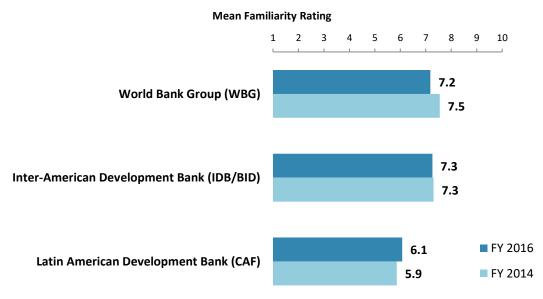
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¹ Please refer to Appendix D (page 91) for more details on weighting. The means in the chart were calculated based on un-weighted data.



Familiarity with the World Bank Group and Other Development Banks

- **Year comparison**: Stakeholders in both FY'14 and FY'16 have statistically similar levels of familiarity with the World Bank Group, the Inter-American Development Bank, and the Latin American Development Bank.
- This year's stakeholders in Peru were significantly more familiar with the WBG than the Latin American Development Bank. Their levels of familiarity with the WBG and the Inter-American Development Bank were statistically similar.



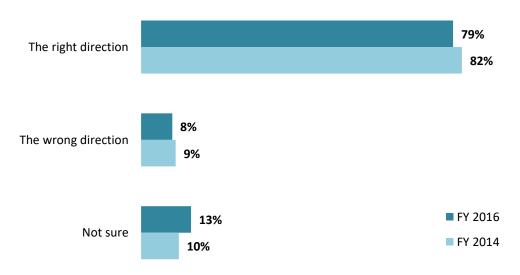
"How familar are you with the work of these organizations in Peru?"
(1 - "Not familiar at all", 10 - "Extremely familiar")



IV. General Issues Facing Peru

Headed in the Right Direction²

Percentage of Respondents (FY 2016 N=189; FY 2014 N=125)



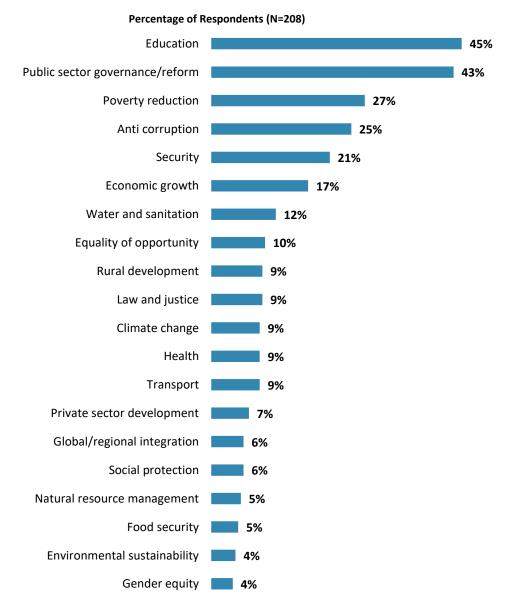
"In general, would you say that Peru is headed in ...?"
(Respondents chose from a list.) (Note: percentages may not total 100 due to rounding)

²All percentages presented in the chart were calculated based on weighted data from FY 2016 and FY 2014 country surveys. Please refer to Appendix D for more details on weighting.



Development Priority

■ **Year comparison:** Respondents in the previous FY'14 Country Survey indicated that the most important development priorities in Peru were "*education*" (65%), "*public sector governance/reform*" (37%), and "*water and sanitation* (17%).

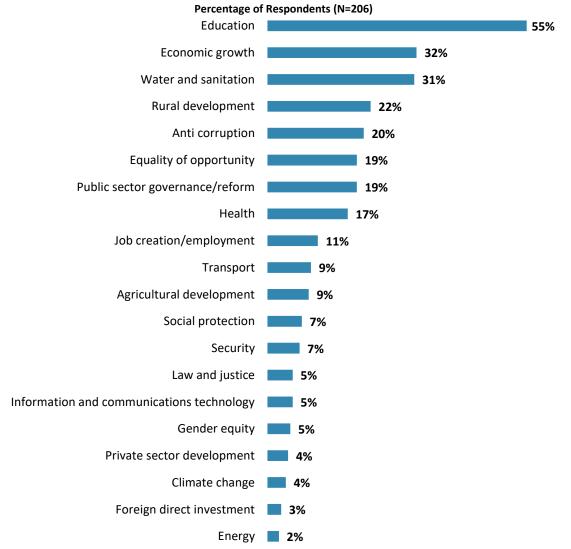


"Listed below are a number of development priorities in Peru. Please identify which of the following you consider the most important development priorities in Peru. (Choose no more than THREE)" (Respondents chose from a list. Responses combined. Top 20 of 31 response options shown.)



What Would Contribute Most to Reducing Poverty

■ Year comparison: In the previous FY'14 Country Survey, respondents indicated that the greatest contributors to poverty reduction in Peru were "education" (63%), "water and sanitation" (33%), "rural development" (31%), and "economic growth" (26%).



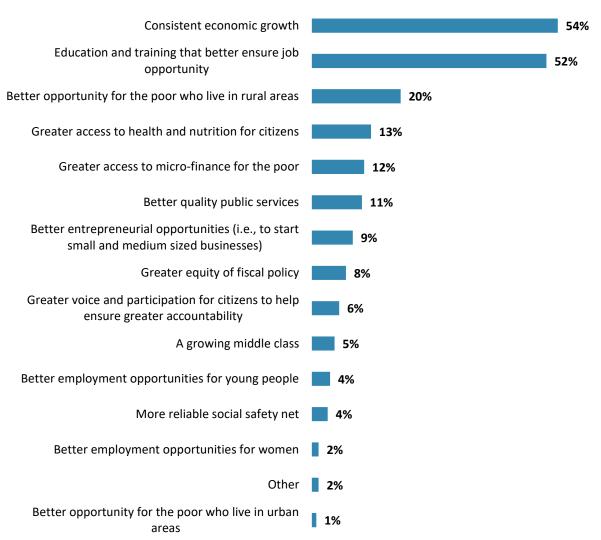
"The World Bank Group has committed itself to two goals: ending extreme poverty by 2030 and boosting shared prosperity. Poverty reduction is a broad term that encompasses work in many different areas. Which THREE areas of development listed below do you believe would contribute most to reducing poverty in Peru? (Choose no more than THREE)"

(Respondents chose from a list. Responses combined. Top 20 of 30 response options shown.)



Factors Contributing to "Shared Prosperity"



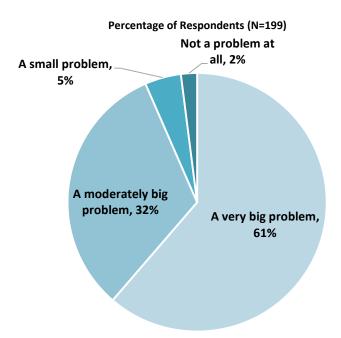


"The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Peru? (Choose no more than TWO)"

(Respondents chose from a list. Responses combined.)

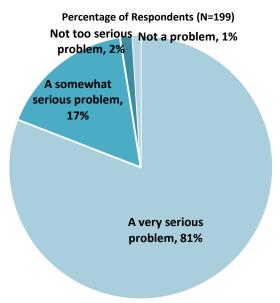


Gap between the Rich and the Poor



"Do you think the gap between the rich and the poor is a very big problem, a moderately big problem, a small problem or not a problem at all in Peru?" (Respondents chose from a list.)

Climate Change



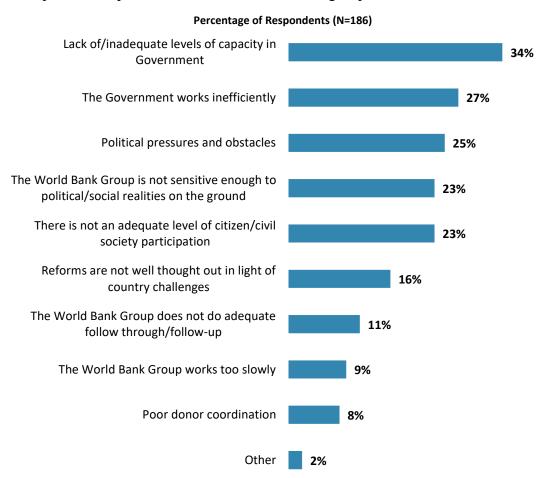
"In your view, is global climate change a very serious problem, somewhat serious, not too serious, or not a problem?" (Respondents chose from a list.) (Note: percentages may not total 100 due to rounding)



V. Overall Attitudes toward the World Bank Group

Attributing Failed/Slow Reform Efforts

- Year comparison: Respondents in the FY'14 Country Survey attributed failed or slow WBG assisted reforms to "inadequate level of citizen/civil society participation (30%)," "the WBG not being sensitive enough to political/social realities on the ground (30%)," and "political pressures and obstacles (30%)."
- **Stakeholder groups**: Among this year's respondents, respondents from independent government institutions were significantly more likely to attribute failed or slow WBG assisted reform efforts to that "a lack of/inadequate levels of capacity in Government" compared to respondents from other stakeholder groups.



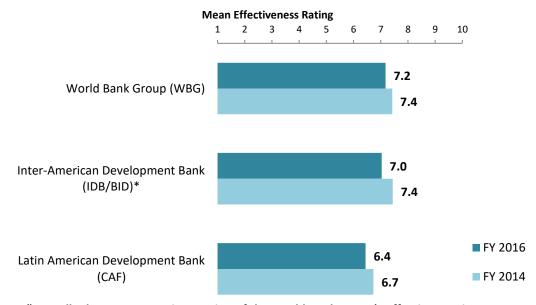
"When World Bank Group assisted reform efforts fail or are slow to take place, which of the following would you attribute this to? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)



As noted in the "Methodology" section, the indicator questions referred to throughout the survey report are questions that are asked in every country that engages in the Country Opinion Survey. These will be aggregated for the World Bank Group's annual Corporate Scorecard.

The Effectiveness of the World Bank Group and Other Development Banks³ (Indicator Question)

- Year comparison: This year's respondents gave significantly lower ratings for the
 effectiveness of the Inter-American Development Bank than respondents in the FY'14
 Country Survey.
- Stakeholders gave significantly higher ratings for the WBG's effectiveness than the effectiveness of the Latin American Development Bank, and statistically similar ratings for the effectiveness of the Inter-American Development Bank.



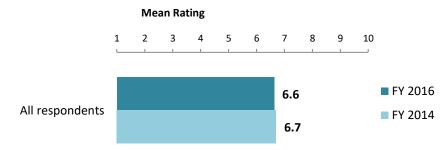
"Overall, please rate your impression of the World Bank Group's effectiveness in Peru."
(1 - "Not effective at all", 10 - "Very effective")
(*Significantly different between FY 2016 and FY 2014)

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³ Means in the chart were calculated based on weighted data.

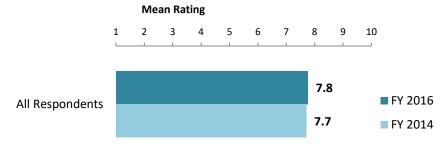


Achieving Development Results (Indicator Question)4



"To what extent does the World Bank Group's work help to achieve development results in Peru?" (1-"To no degree at all", 10-"To a very significant degree")

WBG Staff Preparedness



"To what extent do you believe the World Bank Group's staff is well prepared (e.g., skills and knowledge) to help Peru solve its most complicated development challenges?"

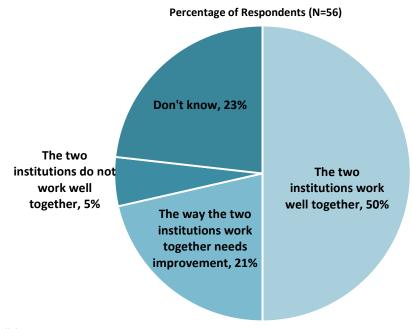
(1-"To no degree at all", 10-"To a very significant degree")

⁴ All means presented in this page were calculated based on weighted data from FY'16 and FY'14.



The World Bank and the IFC Working Together

• Only those stakeholders who responded "Yes" to the question "Do your projects involve both the World Bank and the IFC?" provided their views on the working relationship between the World Bank and the IFC.



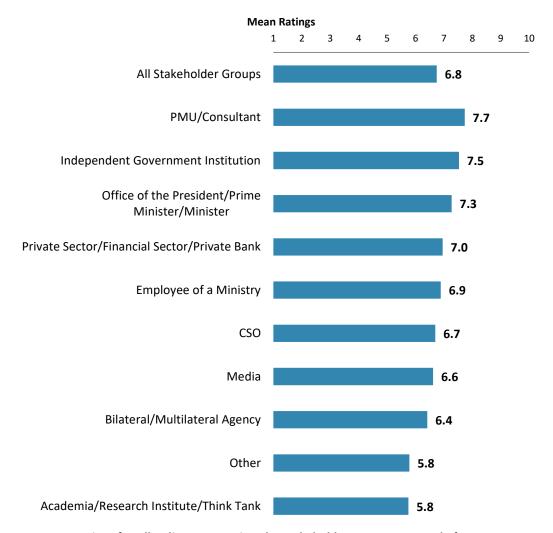
"If your projects involved both the World Bank and the IFC, what was your view on the two institutions working together in Peru?" (Respondents chose from a list.)

(Note: percentages may not total 100 due to rounding)



Overall Ratings for Indicator Questions by Stakeholder Groups⁵

- Stakeholder groups: respondents from PMUs, consultants working on WBG projects, and respondents from independent government institutions had significantly higher overall ratings for the indicator questions than respondents from other stakeholder groups.
- Collaboration: respondents who do and do not collaborate with the WBG had statistically similar overall ratings (means =6.9 and 6.7 respectively) for the twenty six indicator questions.



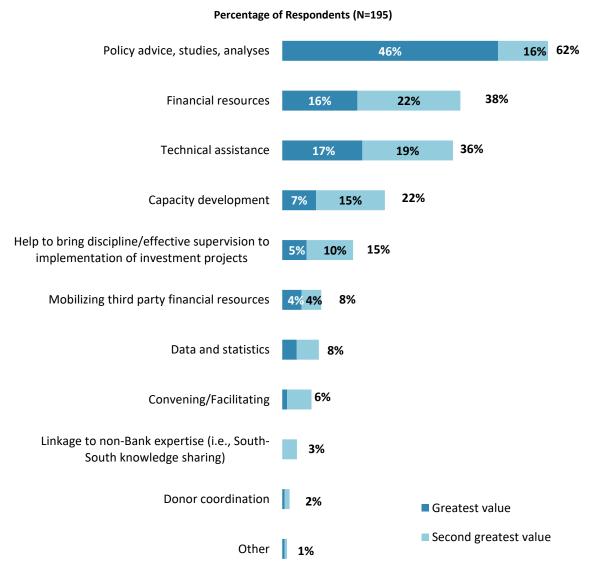
Mean Ratings for All Indicator Questions by Stakeholder Groups on a Scale from 1 to 10

⁵ Responses to all twenty six indicator questions by stakeholder levels of collaboration with the WBG can be found in Appendix E (page 97).



Greatest Values

■ **Year comparison:** Respondents in the previous FY'14 Country Survey indicated that the World Bank's greatest value to Peru were its "policy advice, studies, analyses" (46%) and "capacity development, institutional strengthening" (44%).



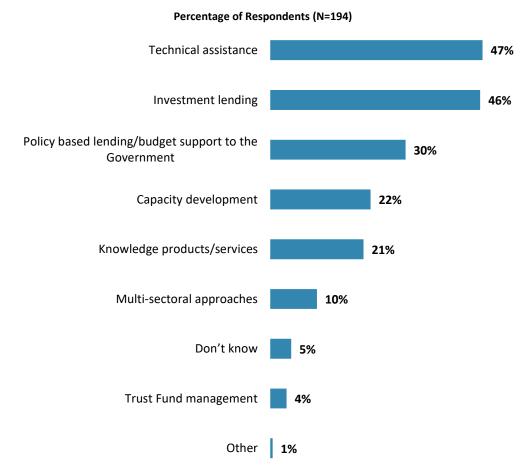
"When thinking about the World Bank Group's role, which activity do you believe is of greatest VALUE and which activity is of second greatest value in Peru?"

(Respondents chose from a list.)



Most Effective Instruments in Reducing Poverty

■ **Year comparison**: Respondents from the previous FY'14 Country Survey indicated that the most effective World Bank's instruments in reducing poverty in Peru were "capacity development, institutional strengthening" (48%), "technical assistance" (48%), and "investment lending" (43%).

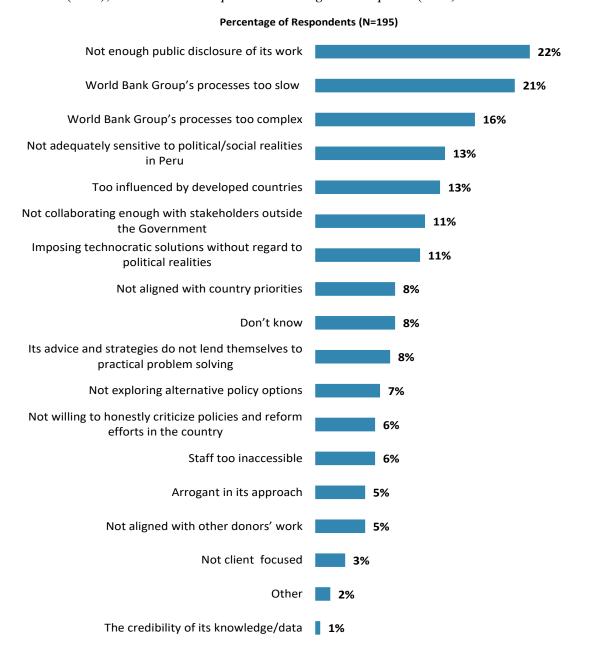


"Which World Bank Group's instruments do you believe are the MOST effective in reducing poverty in Peru? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)



Greatest Weakness

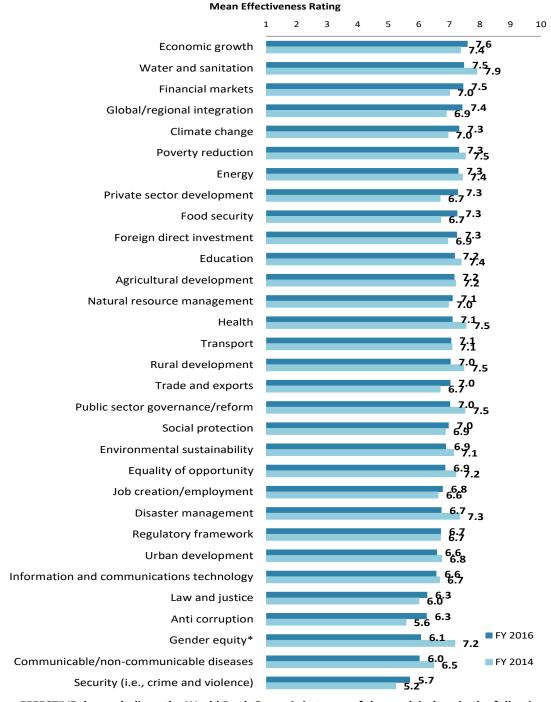
■ **Year comparison**: Respondents in the previous FY'14 Country Survey indicated that the World Bank's greatest weaknesses in its work in Peru were "not enough public disclosure of its work," (30%), "not adequately sensitive to political/social realities in Peru" (23%), and "the WBG's processes being too complex" (14%).



"Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its work in Peru? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)

VI. Sectoral Effectiveness

Effectiveness of WBG's Support in Sectoral Areas: Year Comparison⁶



"How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Peru?" (1-"Not effective at all", 10-"Very effective")

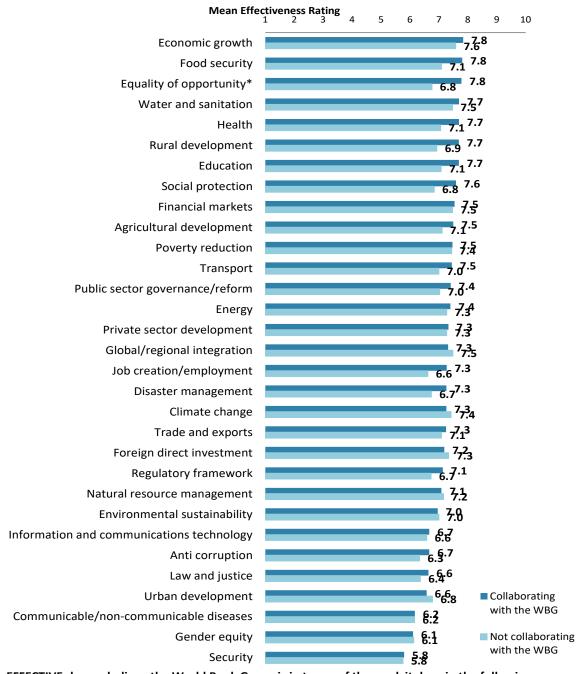
(*Significantly different between FY 2016 and FY 2014)

⁶All means presented in this chart are calculated based on weighted data. See Appendix D for details.



VI. Sectoral Effectiveness (continued)

Effectiveness of WBG's Support in Sectoral Areas: Collaboration⁷



"How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Peru?" (1-"Not effective at all", 10-"Very effective")

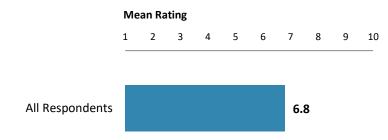
(*Significantly different between collaborators and non-collaborators with the WBG)

⁷ Note in the Appendix on the sectoral effectiveness (Appendix A, page 46) that primarily informed stakeholders responded to this question. Respondents were given the option of "don't know" if they did not have exposure to the WBG's work in certain development areas.



VI. Sectoral Effectiveness (continued)

The WBG Promoting Private Public Partnerships

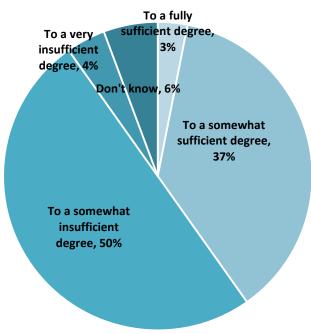


"To what extent do you believe that the World Bank Group's work helps to find solutions that promote private public partnerships in Peru?"

(1 - "To no degree at all", 10 - "To a very significant degree")

Helping the Poorest





"To what extent do you believe that the World Bank Group's work and support help the poorest in Peru?" (Respondents chose from a list.)



VI. Sectoral Effectiveness (continued)

Drivers of Effectiveness

To determine the key drivers of respondents' ratings of the World Bank Group's overall effectiveness and ratings of its ability to help achieve development results in Peru, bivariate correlational analyses were conducted using respondents' ratings of the thirty one specific areas of effectiveness.

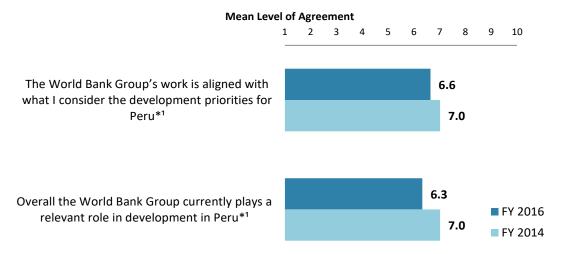
Correlational analyses, however, are not able to tell us exactly what is causing respondents' ratings of the World Bank Group's overall effectiveness or ratings of its ability to help achieve development results. Rather, these analyses tell us that as ratings of effectiveness in one area increase, respondents' ratings of the WBG's overall effectiveness increase, or as ratings of effectiveness in one area increase, ratings of the WBG's ability to help achieve development results increase. Thus, it can be inferred that respondents' perceptions of effectiveness in one specific area are related to, or drive, respondents' perceptions of the WBG's overall effectiveness or perceptions of the WBG's ability to help achieve development results.

- Overall Effectiveness: Those specific areas with the highest Pearson Product-Moment correlations were determined to be the most closely related to perceptions of the WBG's overall effectiveness, suggesting that ratings of effectiveness in those specific areas are drivers of perceptions of the WBG's overall effectiveness in Peru. The areas determined to be key drivers from these analyses were:
 - The WBG's effectiveness at law and justice;
 - The WBG's effectiveness at transport; and
 - The WBG's effectiveness at gender equity.
- Achieving Development Results: Those specific areas with the highest Pearson Product-Moment correlations were determined to be the most closely related to perceptions of the WBG's ability to help achieve development results in Peru, suggesting that ratings of effectiveness in those specific areas are drivers of perceptions of the WBG's ability to help achieve development results. The areas determined to be key drivers from these analyses were:
 - The WBG's effectiveness at gender equity;
 - The WBG's effectiveness at information and communications technology; and
 - The WBG's effectiveness at transport.



VII. How the World Bank Group Operates

The World Bank Group's Work in Peru: Year Comparison⁸

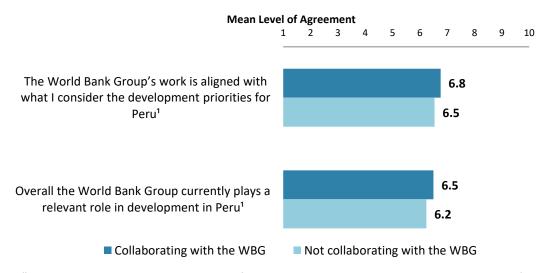


"To what extent do you agree with the following statements about the World Bank Group's work in Peru?" (1-"Strongly disagree", 10-"Strongly agree")

(*Significantly different between FY 2016 and FY 2014)

Indicator Question

The World Bank Group's Work in Peru: Collaboration



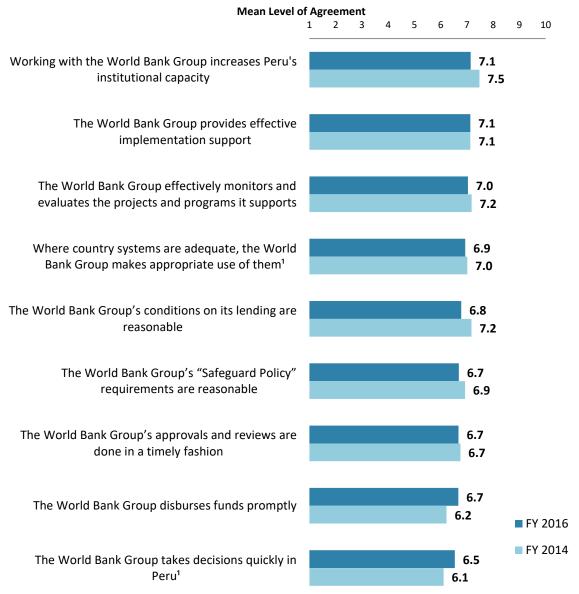
"To what extent do you agree with the following statements about the World Bank Group's work Peru?" (1-"Strongly disagree", 10-"Strongly agree")

Indicator Question

⁸ Means in the chart were calculated based on weighted data. For more information about weighting, please see Appendix D.



Overall Perceptions: Year Comparison⁹



"To what extent do you agree/disagree with the following statements?"

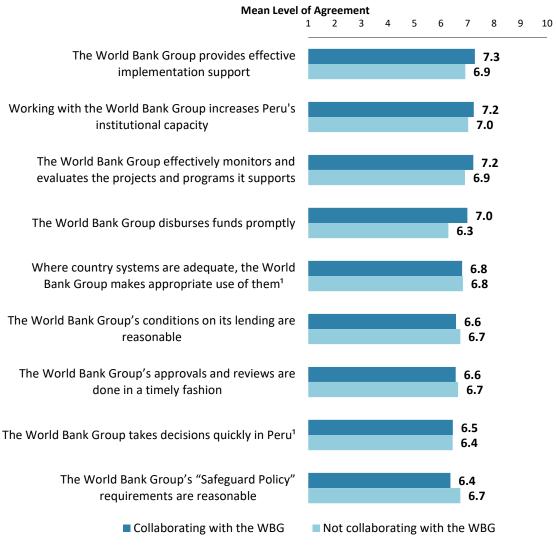
(1-"Strongly disagree", 10-"Strongly agree")

¹Indicator Question

⁹ Means in the chart were calculated based on weighted data.



Overall Perceptions: Collaboration



"To what extent do you agree/disagree with the following statements?"

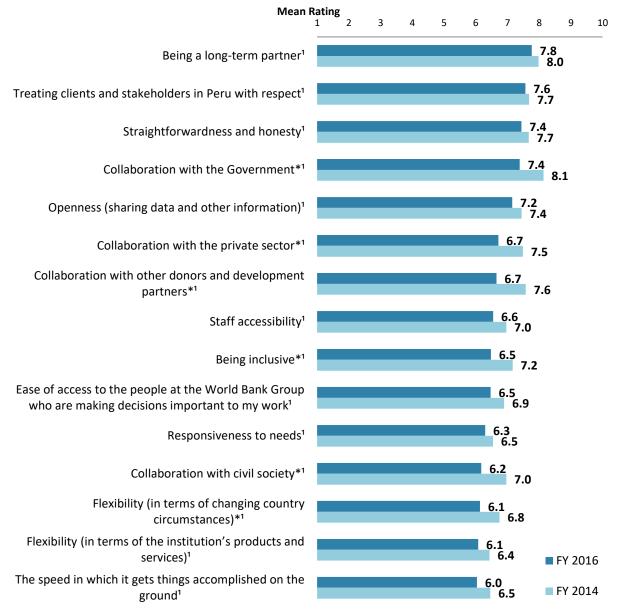
(1-"Strongly disagree", 10-"Strongly agree")

¹Indicator Question



The WBG as an Effective Development Partner: Year Comparison¹⁰

Year comparison: As indicated in the chart below, respondents in this year's Country Survey gave significantly lower ratings for several qualities of the WBG as an effective development partner, compared to respondents in the FY'14 Country Survey.



"To what extent is the World Bank Group an effective development partner in Peru, in terms of each of the following?" (1-"To no degree at all", 10-"To a very significant degree")

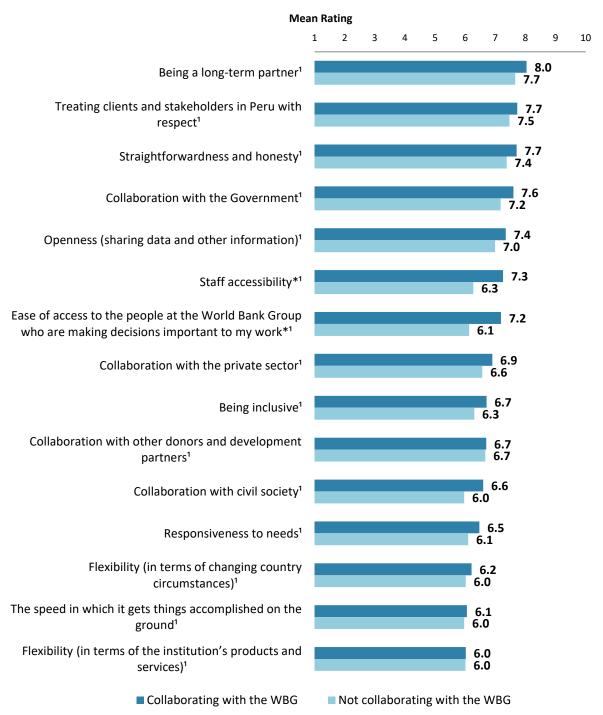
(*Signficantly different between FY 2016 and FY 2014)

Indicator Question

¹⁰ All means in this chart were calculated based on weighted data.



The WBG as an Effective Development Partner: Collaboration



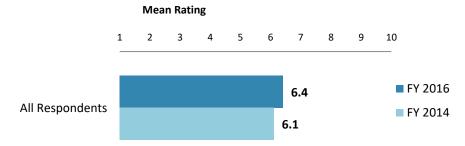
"To what extent is the World Bank Group an effective development partner in Peru, in terms of each of the following?" (1-"To no degree at all", 10-"To a very significant degree")

(*Significantly different between collaborators and non-collaborators with the WBG)

¹Indicator Question

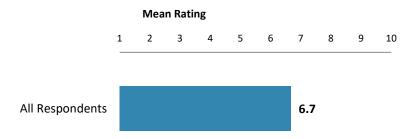


Internal Measuring and Monitoring



"To what extent do you believe the World Bank Group measures and corrects its work in real time in Peru?" (1-"To no degree at all", 10-"To a very significant degree")

Reimbursable Advisory Services



"To what extent do you believe that Peru received value for money from the World Bank Group's

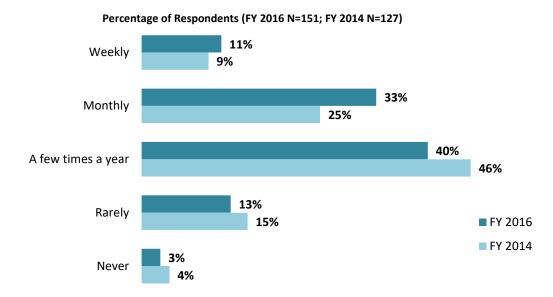
Reimbursable Advisory Services (RAS)?"

(1-"To no degree at all", 10-"To a very significant degree")



VIII. World Bank Group's Knowledge and Instruments

Frequency of Consulting WBG Knowledge Work and Activities¹¹



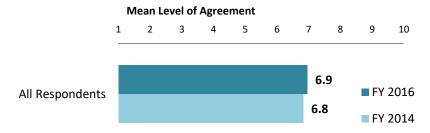
"How frequently do you consult World Bank Group's knowledge work and activities in the work you do?" (Respondents chose from a list.)

¹¹ Percentages in this chart were calculated based on weighted data.



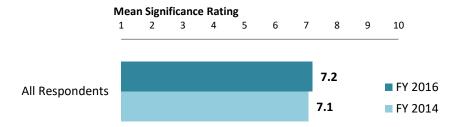
VIII. World Bank Group's Knowledge and Instruments (continued)

Meeting Peru's Knowledge Needs¹² (Indicator Question)



"The World Bank Group meets Peru's needs for knowledge services (e.g., research, analysis, data, technical assistance)" (1-"Strongly disagree", 10-"Strongly agree")

Contribution of the WBG's Knowledge Work and Activities (Indicator Question)



"Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?"

(1-"Not significant at all", 10-"Very significant")

Technical Quality of the WBG's Knowledge Work and Activities (Indicator Question)



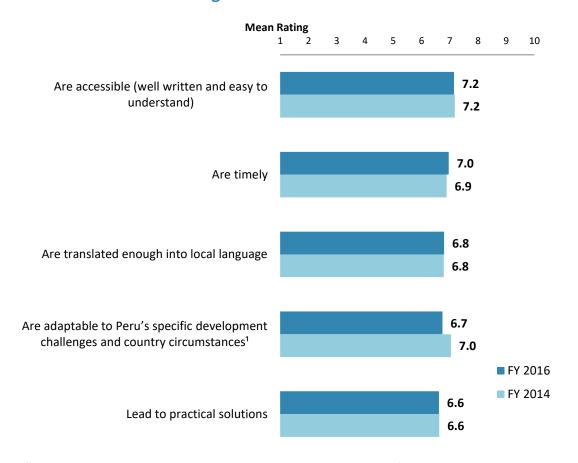
"Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?" (1-"Very low technical quality", 10-"Very high technical quality")

¹²All means in the charts on this page were calculated based on weighted data.



VIII. World Bank Group's Knowledge and Instruments (continued)

Qualities of the WBG's Knowledge Work and Activities¹³



"In Peru, to what extent do you believe that the World Bank Group's knowledge work and activities:" (1-"To no degree at all", 10-"To a very significant degree")

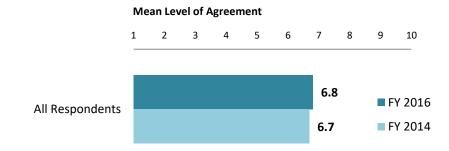
1 Indicator Question

¹³ All means in this chart were calculated based on weighted data.



VIII. World Bank Group's Knowledge and Instruments (continued)

Meeting Peru's Needs for Financial Instruments¹⁴ (*Indicator Question*)



"The World Bank Group's financial instruments (i.e., investment lending, Development Policy Loan, Trust Funds, Program 4 Result, etc.) meet the needs of Peru."

(1-"Strongly disagree", 10-"Strongly agree")

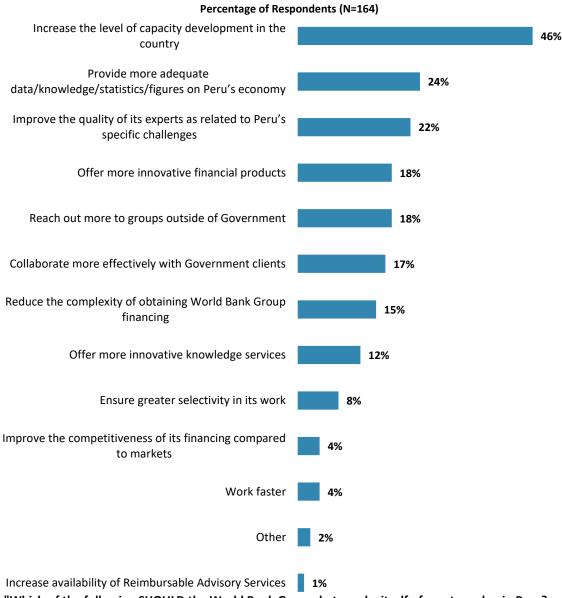
¹⁴ Means in this chart were calculated based on weighted data.



IX. The Future Role of the WBG in Peru

Making the World Bank Group of Greater Value

■ Year comparison: Respondents in the previous FY'14 Country Survey indicated that the World Bank should "increase the level of capacity development in the country, especially at subnational level" (32%) to make itself of greater value in Peru.



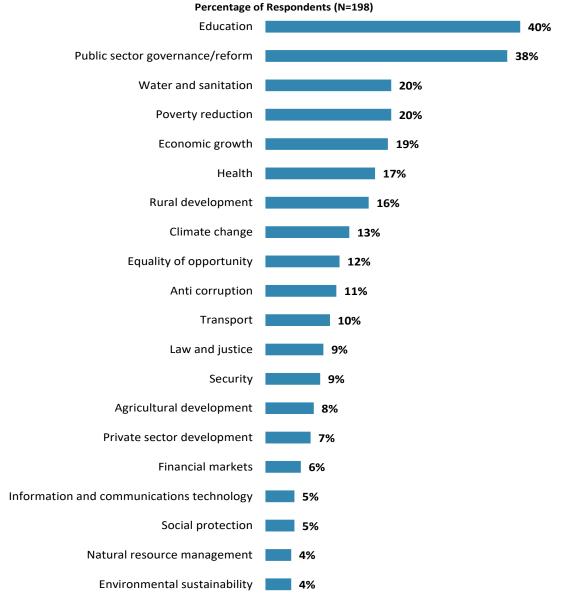
"Which of the following SHOULD the World Bank Group do to make itself of greater value in Peru? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)



IX. The Future Role of the WBG in Peru (continued)

Where the World Bank Group Should Focus its Resources

■ **Year comparison:** Respondents in the previous FY'14 Country Survey indicated that the World Bank should focus its resources on "*education*" (55%) and "*public sector governance/reform*" (41%).

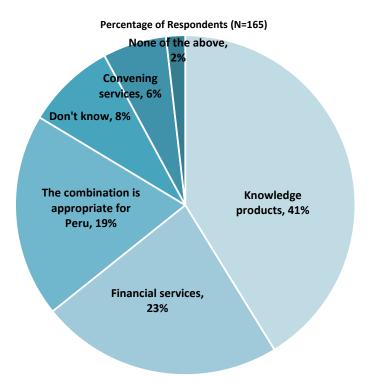


"When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the WBG should focus most of its resources in Peru? (Choose no more than THREE)" (Respondents chose from a list. Responses combined. Top 20 of 31 response options shown.)



IX. The Future Role of the WBG in Peru (continued)

Future Combination of the WBG services



"When considering the combination of services that the World Bank Group offers in Peru, and taking into account its limited level of resources, which ONE of the following do you believe the WBG should offer more of in Peru?" (Respondents chose from a list.)

(Note: percentages may not total 100 due to rounding)

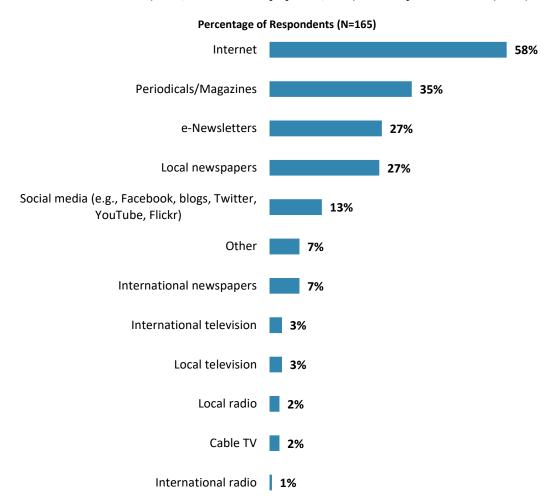


X. Communication and Outreach

Note: When considering the World Bank Group's future outreach with key constituencies, please see Appendix B (page 63) for all responses by stakeholder groups.

General Information Sources

■ **Year comparison**: Respondents in the previous FY'14 Country Survey indicated that they got most of their information about economic and social development issues in Peru from "the Internet" (62%), "local newspapers (50%)", and "periodicals" (41%).



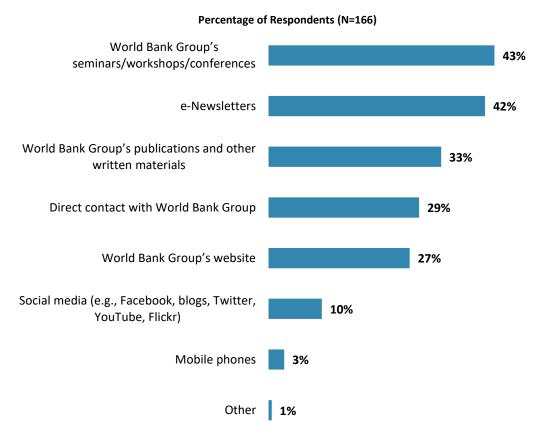
"How do you get most of your information about economic and social development issues in Peru? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)



X. Communication and Outreach (continued)

Preferred Information Sources

■ Year comparison: Respondents in the previous FY'14 Country Survey indicated that they would prefer to receive information from the World Bank through "e-Newsletters" (46%), "World Bank seminars/workshops/conferences" (42%), and "World Bank Group's publications and other written materials (36%)".



"How would you prefer to receive information from the World Bank Group? (Choose no more than TWO)" (Respondents chose from a list. Responses combined.)

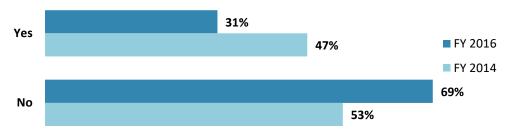


X. Communication and Outreach (continued)

Access to Information¹⁵

Year comparison: This year's respondents were significantly less likely to be aware of the WBG's AI Policy compared to respondents in the FY'14 Country Survey.

Percentage of Respondents (FY 2016 N=130; FY 2014 N=126)

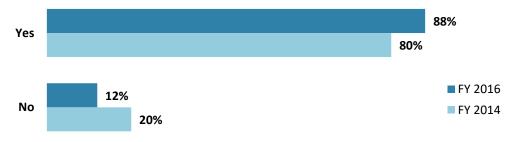


"Are you aware of the World Bank Group's Access to Information Policy under which the WBG will now disclose any information in its possession that is not on a list of exceptions?"

The WBG Website Usage

• **Year comparison**: This year's respondents were significantly more likely to use or have used the WBG website compared to respondents in the FY'14 Country Survey.

Percentage of Respondents (FY 2016 N=153; FY 2014 N=127)



"Do you use/have you used the World Bank Group website?"

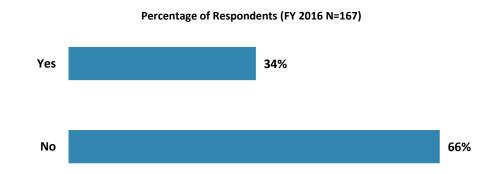
41

¹⁵ Percentages presented in the charts on this page were calculated based on weighted data.



X. Communication and Outreach (continued)

Use of the WBG's Social Media Channels



"Do you currently consult the World Bank Group social media sites (e.g., blogs, Facebook, Twitter, YouTube, Flickr)?"



XI. Appendices

A.	Responses to All Questions across All Respondents	14
В.	Responses to All Questions by Stakeholder Groups6	51
C.	Responses to Selected Questions by Level of Collaboration with the World Bank Group	
D.	Responses to Selected Questions by Year	39
Ε.	Indicator Questions as a Function of Exposure to the WBG	95
F.	WBG Country Opinion Survey FY16 – Peru Questionnaire	96





Appendix A: Responses to All Questions across All Respondents (N=209)

All rating scale questions are presented with the total number of respondents that provided a rating (N), the number of respondents who indicated that they "Don't know" (DK), the mean rating across all respondents (Mean), and the standard deviation of this mean (SD). Indicator questions are noted with an asterisk (*).

A. General Issues Facing Peru

1. In general would you say that Peru is headed in ?	Percentage of Respondents (N=206)
The right direction	80.1%
The wrong direction	7.8%
Not sure	12.1%



A. General Issues Facing Peru (continued)

2. Listed below are a number of development priorities in Peru. Please identify which of the following you consider the most important development priorities in Peru? (Choose no more than THREE)	Percentage of Respondents (Responses Combined; N=208)
Education	44.7%
Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	43.3%
Poverty reduction	27.4%
Anti corruption	25.0%
Security (i.e., crime and violence)	21.2%
Economic growth	17.3%
Water and sanitation	11.5%
Equality of opportunity (i.e., equity)	9.6%
Rural development	9.1%
Law and justice (e.g., judicial system)	9.1%
Climate change (e.g., mitigation, adaptation)	8.7%
Health	8.7%
Transport (e.g., roads, bridges, transportation)	8.7%
Private sector development	6.7%
Global/regional integration	5.8%
Social protection (e.g., pensions, targeted social assistance)	5.8%
Natural resource management (e.g., oil, gas, mining)	5.3%
Food security	4.8%
Environmental sustainability	4.3%
Gender equity	3.8%
Information and communications technology	3.4%
Urban development	2.9%
Job creation/employment	2.9%
Agricultural development	1.9%
Financial markets	1.4%
Disaster management	1.4%
Energy	1.0%
Foreign direct investment	1.0%
Trade and exports	0.5%
Regulatory framework	0.5%
Communicable/non-communicable diseases	0.0%



A. General Issues Facing Peru (continued)

3. The World Bank Group has committed itself to twin goals: ending extreme poverty by 2030 and boosting shared prosperity. Poverty reduction is a broad term that encompasses work in many different areas. Which THREE areas of	
development listed below do you believe would contribute most to reducing	Percentage of Respondents
poverty in Peru? (Choose no more than THREE) Education	(Responses Combined; N=206) 54.9%
	31.6%
Economic growth Water and sanitation	
	31.1%
Rural development	21.8%
Anti corruption	20.4%
Equality of opportunity (i.e., equity)	18.9%
Public sector governance/reform (i.e., government effectiveness, public financial	18.9%
management, public expenditure, fiscal system reform)	47.00/
Health	17.0%
Job creation/employment	10.7%
Transport (e.g., roads, bridges, transportation)	9.2%
Agricultural development	8.7%
Social protection (e.g., pensions, targeted social assistance)	7.3%
Security (i.e., crime and violence)	6.8%
Law and justice (e.g., judicial system)	5.3%
Information and communications technology	5.3%
Gender equity	4.9%
Private sector development	4.4%
Climate change (e.g., mitigation, adaptation)	3.9%
Foreign direct investment	2.9%
Energy	2.4%
Food security	1.9%
Financial markets	1.5%
Trade and exports	1.5%
Regulatory framework	1.5%
Natural resource management (e.g., oil, gas, mining)	1.5%
Environmental sustainability	1.5%
Urban development	1.5%
Disaster management	0.5%
Global/regional integration	0.0%
Communicable/non-communicable diseases	0.0%



A. General Issues Facing Peru (continued)

4. The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Peru? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=200)
Consistent economic growth	54.0%
Education and training that better ensure job opportunity	51.5%
Better opportunity for the poor who live in rural areas	19.5%
Greater access to health and nutrition for citizens	13.0%
Greater access to micro-finance for the poor	11.5%
Better quality public services	11.0%
Better entrepreneurial opportunities (i.e., to start small and medium sized businesses)	9.0%
Greater equity of fiscal policy	7.5%
Greater voice and participation for citizens to help ensure greater accountability	6.0%
A growing middle class	5.0%
Better employment opportunities for young people	4.0%
More reliable social safety net	3.5%
Better employment opportunities for women	1.5%
Other	1.5%
Better opportunity for the poor who live in urban areas	1.0%

5. Do you think the gap between the rich and the poor is a very big problem, a moderately big problem, a small problem, or not a problem at all in Peru? (Select only ONE response)	Percentage of Respondents (N=199)
A very big problem	61.3%
A moderately big problem	32.2%
A small problem	4.5%
Not a problem at all	2.0%
Don't know	0.0%

6. In your view, is global climate change a very serious problem, somewhat serious, not too serious, or not a problem? (Select only ONE response)	Percentage of Respondents (N=199)
A very serious problem	80.9%
A somewhat serious problem	16.6%
Not too serious problem	1.5%
Not a problem	1.0%
Don't know	0.0%



B. Overall Attitudes toward the World Bank Group

How familiar are you with the work of these organizations in Peru? (1-Not		Familiarity			
fan	niliar at all, 10-Extremely familiar)	N	DK	Mean	SD
1.	World Bank Group (WBG)	198	0	7.16	1.98
2.	Inter-American Development Bank (IDB/BID)	196	0	7.27	1.93
3.	Latin American Development Bank (CAF)	192	0	6.13	2.34

Overall, please rate your impression of the effectiveness of these organizations		Effectiveness		
in Peru. (1-Not effective at all, 10-Extremely effective)		DK	Mean	SD
4. World Bank Group (WBG)*	181	17	7.16	1.66
5. Inter-American Development Bank (IDB/BID)	182	15	7.04	1.71
6. Latin American Development Bank (CAF)	148	44	6.42	1.84

Sta	Staff Preparedness		DK	Mean	SD
7.	To what extent do you believe the World Bank Group's staff is well prepared				
	(e.g., skills and knowledge) to help Peru solve its most complicated	185	13	7.71	1.51
	development challenges? (1-To no degree at all, 10-To a very significant degree)				



8. When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the	
World Bank Group should focus most of its resources (financial and	Percentage of Respondents
knowledge services) in Peru? (Choose no more than THREE)	(Responses Combined; N=198)
Education	39.9%
Public sector governance/reform (i.e., government effectiveness, public financial	37.9%
management, public expenditure, fiscal system reform)	
Water and sanitation	19.7%
Poverty reduction	19.7%
Economic growth	19.2%
Health	17.2%
Rural development	16.2%
Climate change (e.g., mitigation, adaptation)	13.1%
Equality of opportunity (i.e., equity)	11.6%
Anti corruption	11.1%
Transport (e.g., roads, bridges, transportation)	10.1%
Law and justice (e.g., judicial system)	9.1%
Security (i.e., crime and violence)	8.6%
Agricultural development	7.6%
Private sector development	7.1%
Financial markets	5.6%
Information and communications technology	4.5%
Social protection (e.g., pensions, targeted social assistance)	4.5%
Natural resource management (e.g., oil, gas, mining)	4.0%
Environmental sustainability	4.0%
Job creation/employment	4.0%
Food security	3.5%
Gender equity	3.5%
Urban development	3.5%
Global/regional integration	2.5%
Regulatory framework	2.5%
Foreign direct investment	2.0%
Energy	1.5%
Trade and exports	1.5%
Disaster management	1.0%
Communicable/non-communicable diseases	0.0%



9. When thinking about the World Bank Group's role, which	Percentage of Respondents (N=195)			
activity do you believe is of greatest VALUE and which activity	Greatest	2 nd Greatest		
is of second greatest value in Peru?	Value	Value	Combined	
Policy advice, studies, analyses	45.6%	16.1%	61.7%	
Financial resources	15.9%	21.8%	37.7%	
Technical assistance	16.9%	19.2%	36.1%	
Capacity development	7.2%	14.5%	21.7%	
Help to bring discipline/effective supervision to implementation of	5.1%	9.8%	15.0%	
investment projects	3.176	9.870	13.0%	
Mobilizing third party financial resources	4.1%	4.1%	8.2%	
Data and statistics	3.1%	4.7%	7.7%	
Convening/Facilitating	1.0%	5.2%	6.2%	
Linkage to non-Bank expertise (i.e., South-South knowledge	0.0%	3.1%	3.1%	
sharing)	0.0%	5.1%	5.1%	
Donor coordination	0.5%	1.0%	1.5%	
Other	0.5%	0.5%	1.0%	

10. Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its work in Peru? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=195)
Not enough public disclosure of its work	22.1%
World Bank Group's processes too slow (e.g., too bureaucratic in its operational policies and procedures)	20.5%
World Bank Group's processes too complex	16.4%
Not adequately sensitive to political/social realities in Peru	13.3%
Too influenced by developed countries	12.8%
Not collaborating enough with stakeholders outside the Government	11.3%
Imposing technocratic solutions without regard to political realities	10.8%
Not aligned with country priorities	8.2%
Don't know	8.2%
Its advice and strategies do not lend themselves to practical problem solving	7.7%
Not exploring alternative policy options	6.7%
Not willing to honestly criticize policies and reform efforts in the country	6.2%
Staff too inaccessible	6.2%
Arrogant in its approach	5.1%
Not aligned with other donors' work	5.1%
Not client focused	3.1%
Other	1.5%
The credibility of its knowledge/data	0.5%



11. Which World Bank Group's instruments do you believe are the MOST effective in reducing poverty in Peru? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=194)
Technical assistance (advice, best practice, international experience, etc.)	46.9%
Investment lending (financing specific projects)	46.4%
Policy based lending/budget support to the Government	29.9%
Capacity development	22.2%
Knowledge products/services (analytical work, studies, surveys, etc.)	20.6%
Multi-sectoral approaches	10.3%
Don't know	4.6%
Trust Fund management	3.6%
Other	0.5%

12. To what extent do you believe that the World Bank Group's work and support help the poorest in Peru? (Select only ONE response)	Percentage of Respondents (N=194)
To a fully sufficient degree	3.1%
To a somewhat sufficient degree	37.1%
To a somewhat insufficient degree	50.0%
To a very insufficient degree	4.1%
Don't know	5.7%

To what extent do you agree with the following statements about the World	Level of Agreement		nt	
Bank Group's work in Peru? (1-Strongly disagree, 10-Strongly agree)	N	DK	Mean	SD
13. Overall the World Bank Group currently plays a relevant role in development in Peru*	189	3	6.30	1.73
14. The World Bank Group's work is aligned with what I consider the development priorities for Peru*	187	6	6.59	1.58



To what extent is the World Bank Group an effective development partner in	Degree			
Peru, in terms of each of the following? (1-To no degree at all, 10-To a very				
significant degree)	N	DK	Mean	SD
15. Responsiveness to needs*	164	17	6.20	1.84
16. Flexibility (in terms of the institution's products and services)*	168	15	5.99	1.80
17. Flexibility (in terms of changing country circumstances)*	171	14	6.06	1.81
18. Being inclusive*	168	14	6.41	1.78
19. Openness (sharing data and other information)*	176	7	7.09	1.90
20. Collaboration with the Government*	173	11	7.29	1.68
21. The speed in which it gets things accomplished on the ground*	158	20	5.98	1.85
22. Ease of access to the people at the World Bank Group who are	167	14	6.44	2.17
making decisions important to my work*	167	14	0.44	2.17
23. Collaboration with civil society*	153	26	6.12	2.04
24. Staff accessibility*	163	20	6.55	2.18
25. Collaboration with other donors and development partners*	147	30	6.66	1.92
26. Collaboration with the private sector*	144	37	6.63	1.80
27. Straightforwardness and honesty*	162	18	7.46	1.86
28. Treating clients and stakeholders in Peru with respect*	168	14	7.54	1.80
29. Being a long-term partner*	163	19	7.75	1.96

30. When World Bank Group assisted reform efforts fail or are slow to take place, which of the following would you attribute this to? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=186)
Lack of/inadequate levels of capacity in Government	33.9%
The Government works inefficiently	26.9%
Political pressures and obstacles	24.7%
The World Bank Group is not sensitive enough to political/social realities on the ground	23.1%
There is not an adequate level of citizen/civil society participation	23.1%
Reforms are not well thought out in light of country challenges	16.1%
The World Bank Group does not do adequate follow through/follow-up	11.3%
The World Bank Group works too slowly	9.1%
Poor donor coordination	8.1%
Other	2.2%



C. World Bank Group's Effectiveness and Results

1. In your opinion, how IMPORTANT is it for the World Bank Group to be	Importance			
involved in the following areas of development in Peru?				
(1-Not important at all, 10-Very important)	N	DK	Mean	SD
1. Security (i.e., crime and violence)	149	21	6.87	2.35
2. Financial markets	156	13	7.46	1.88
3. Transport (e.g., roads, bridges, transportation)	159	12	7.61	1.87
4. Anti corruption	162	14	7.76	2.08
5. Law and justice (e.g., judicial system)	152	19	7.21	2.13
6. Urban development	154	17	7.47	2.01
7. Environmental sustainability	164	9	7.88	1.93
8. Trade and exports	146	19	7.11	1.98
9. Information and communications technology	156	14	7.43	1.88
10. Poverty reduction	164	12	8.48	1.84
11. Gender equity	162	11	7.52	2.14
12. Private sector development	153	17	7.42	1.93
13. Foreign direct investment	152	16	7.19	2.12
14. Water and sanitation	162	10	8.33	1.74
15. Regulatory framework	158	13	7.50	2.02
16. Economic growth	160	13	8.23	1.74
17. Energy	159	12	7.84	1.90
18. Disaster management	150	18	7.67	1.98
19. Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	163	11	8.26	1.76
20. Job creation/employment	154	16	7.03	2.12
21. Communicable/non-communicable diseases	149	21	6.87	2.13
22. Equality of opportunity (i.e., equity)	155	14	7.59	2.09
23. Social protection (e.g., pensions reform, targeted social assistance)	159	12	7.26	2.18
24. Rural development	155	15	7.88	1.94
25. Global/regional integration	145	21	7.50	2.06
26. Food security	150	19	7.41	2.16
27. Natural resource management (e.g., oil, gas, mining)	153	17	7.58	2.08
28. Health	154	16	8.01	2.02
29. Climate change (e.g., mitigation, adaptation)	158	14	8.08	1.91
30. Agricultural development	155	16	7.88	1.87
31. Education	155	18	8.48	1.88



C. World Bank Group's Effectiveness and Results (continued)

2. How EFFECTIVE do you believe the World Bank Group is in terms of the	Effectiveness				
work it does in the following areas of development in Peru?					
(1-Not effective at all, 10-Very effective)	N	DK	Mean	SD	
1. Gender equity	74	94	6.09	2.03	
Information and communications technology	66	101	6.53	1.96	
3. Transport (e.g., roads, bridges, transportation)	86	78	7.06	1.93	
4. Security (i.e., crime and violence)	58	108	5.69	1.89	
5. Law and justice (e.g., judicial system)	71	94	6.34	2.08	
6. Urban development	76	88	6.64	2.00	
7. Environmental sustainability	90	75	6.93	1.89	
8. Regulatory framework	84	77	6.77	2.04	
9. Communicable/non-communicable diseases	58	103	6.07	2.08	
10. Poverty reduction	126	43	7.40	1.95	
11. Anti corruption	84	82	6.35	2.25	
12. Private sector development	87	74	7.20	1.86	
13. Foreign direct investment	79	82	7.22	1.99	
14. Water and sanitation	108	54	7.49	1.96	
15. Trade and exports	74	86	7.04	1.82	
16. Economic growth	110	55	7.57	1.87	
17. Health	99	67	7.18	2.04	
18. Disaster management	79	85	6.80	2.25	
19. Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	113	52	7.08	2.10	
20. Job creation/employment	76	86	6.72	2.04	
21. Financial markets	90	73	7.40	1.80	
22. Equality of opportunity (i.e., equity)	92	72	6.95	2.12	
23. Energy	82	82	7.22	1.77	
24. Rural development	95	69	7.08	2.02	
25. Global/regional integration	82	80	7.35	1.88	
26. Food security	80	83	7.23	2.10	
27. Education	109	56	7.21	2.14	
28. Social protection (e.g., pensions, targeted social assistance)	81	81	6.96	2.08	
29. Climate change (e.g., mitigation, adaptation)	92	70	7.30	2.00	
30. Agricultural development	87	78	7.16	2.05	
31. Natural resource management (e.g., oil, gas, mining)	87	76	7.08	2.11	



C. World Bank Group's Effectiveness and Results (continued)

Α	chieving Development Results*	N	DK	Mean	SD
3	To what extent does the World Bank Group's work help to achieve	162	7	6.62	1.47
	development results in Peru? (1-To no degree at all, 10-To a very significant degree)	102	′	0.02	1.47

То	what extent do you agree with the following statements about the World				
Bai	nk Group in Peru? (1-Strongly disagree, 10-Strongly agree)	N	DK	Mean	SD
4.	The World Bank Group's financial instruments (i.e., investment lending, Development Policy Loan, Trust Funds, Program 4 Result, etc.) meet the needs of Peru*	153	17	6.73	1.77
5.	The World Bank Group meets Peru's needs for knowledge services (e.g., research, analysis, data, technical assistance)*	160	10	6.87	1.75

Rei	imbursable Advisory Services	N	DK	Mean	SD
6.	To what extent do you believe that Peru received value for money from the				
	World Bank Group's Reimbursable Advisory Services (RAS)? (1-To no degree at	126	43	6.67	1.78
	all, 10-To a very significant degree)				

Me	easuring The World Bank Group's Work	N	DK	Mean	SD
7.	To what extent do you believe the World Bank Group measures and corrects	127	42	6.31	1.81
	its work in real time in Peru? (1-To no degree at all, 10-To a very significant degree)	127	42	0.51	1.01

D. The World Bank Group's Knowledge Work and Activities

1. How frequently do you consult World Bank Group's knowledge work and activities in the work you do?	Percentage of Respondents (N=168)
Weekly	11.3%
Monthly	33.3%
A few times a year	40.5%
Rarely	11.9%
Never	3.0%

In I	Peru, to what extent do you believe that the World Bank Group's knowledge	Degree			
wo	rk and activities: (1-To no degree at all, 10-To a very significant degree)	N	DK	Mean	SD
2.	Are timely	149	18	6.97	1.65
3.	Lead to practical solutions	151	15	6.64	1.71
4.	Are accessible (well written and easy to understand)	157	11	7.15	1.74
5.	Are translated enough into local language	147	20	6.80	2.01
6.	Are adaptable to Peru's specific development challenges and country circumstances*	150	17	6.79	1.82

Ov	erall Evaluations	N	DK	Mean	SD
7.	Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?* (1-Not significant at all, 10-Very significant)	158	11	7.18	1.60
8.	Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?* (1-Very low technical quality, 10-Very high technical quality)	164	6	7.41	1.54



E. Working with the World Bank Group

То	what extent do you agree/disagree with the following statements?	Le	evel of A	Agreeme	nt
(1-5	Strongly disagree, 10-Strongly agree)	N	DK	Mean	SD
1.	The World Bank Group disburses funds promptly	97	66	6.52	2.00
2.	The World Bank Group effectively monitors and evaluates the projects and programs it supports	133	31	7.00	1.78
3.	The World Bank Group's approvals and reviews are done in a timely fashion	109	52	6.61	1.81
4.	The World Bank Group's "Safeguard Policy" requirements are reasonable	99	62	6.59	1.68
5.	The World Bank Group's conditions on its lending are reasonable	116	46	6.66	1.75
6.	The World Bank Group takes decisions quickly in Peru*	113	49	6.44	1.89
7.	Working with the World Bank Group increases Peru's institutional capacity	138	24	7.09	1.85
8.	Where country systems (e.g., procurement, financial management, etc.) are adequate, the World Bank Group makes appropriate use of them*	95	66	6.80	1.86
9.	The World Bank Group provides effective implementation support (i.e., supervision of projects)	116	45	7.03	1.75

WBG Promoting PPP in Peru	N	DK	Mean	SD
10. To what extent do you believe that the World Bank Group's work helps to				
find solutions that promote private public partnerships in Peru? (1-To no	125	37	6.79	1.76
degree at all, 10-To a very significant degree)				

11. Which of the following best describes the World Bank Group's support in Peru? (Select only ONE response)	Percentage of Respondents (N=163)
The World Bank Group is sufficiently selective and focuses on the most important development challenges in Peru	51.5%
The World Bank Group is not sufficiently selective in Peru, and it is involved in too many areas of development	19.0%
Don't know	29.4%

F. The Future Role of the World Bank Group in Peru

1. Which of the following SHOULD the World Bank Group do to make itself of	Percentage of Respondents
greater value in Peru? (Choose no more than TWO)	(Responses Combined; N=164)
Increase the level of capacity development in the country	45.7%
Provide more adequate data/knowledge/statistics/figures on Peru's economy	23.8%
Improve the quality of its experts as related to Peru's specific challenges	22.0%
Offer more innovative financial products	18.3%
Reach out more to groups outside of Government	18.3%
Collaborate more effectively with Government clients (e.g., national, state, local)	17.1%
Reduce the complexity of obtaining World Bank Group financing	15.2%
Offer more innovative knowledge services	12.2%
Ensure greater selectivity in its work	7.9%
Improve the competitiveness of its financing compared to markets (e.g., cost, timeliness, other terms)	4.3%
Work faster	4.3%
Other	2.4%
Increase availability of Reimbursable Advisory Services (RAS)	1.2%



F. The Future Role of the World Bank Group in Peru (continued)

2. When considering the combination of services that the World Bank Group offers in Peru, and taking into account its limited level of resources, which ONE of the following do you believe the World Bank Group should offer more of in Peru? (Select only ONE response)	Percentage of Respondents (N=165)
Knowledge products	41.2%
Financial services	23.0%
The combination is appropriate for Peru	19.4%
Don't know	8.5%
Convening services	6.1%
None of the above	1.8%

G. Communication and Information Sharing

1. How do you get most of your information about economic and social development issues in Peru? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=165)
Internet	57.6%
Periodicals/Magazines	34.5%
e-Newsletters	27.3%
Local newspapers	26.7%
Social media (e.g., Facebook, blogs, Twitter, YouTube, Flickr)	12.7%
Other	7.3%
International newspapers	7.3%
International television	3.0%
Local television	3.0%
Local radio	2.4%
Cable TV	2.4%
International radio	0.6%

2. How would you prefer to receive information from the World Bank Group? (Choose no more than TWO)	Percentage of Respondents (Responses Combined; N=166)
World Bank Group's seminars/workshops/conferences	43.4%
e-Newsletters	41.6%
World Bank Group's publications and other written materials	33.1%
Direct contact with World Bank Group (i.e., face to face meetings/discussions)	28.9%
World Bank Group's website	27.1%
Social media (e.g., Facebook, blogs, Twitter, YouTube, Flickr)	10.2%
Mobile phones	3.0%
Other	0.6%

3. Are you aware of the World Bank Group's Access to Information Policies under	
which the World Bank Group discloses any information in its possession that is	Percentage of Respondents
not on a list of exceptions?	(N=144)
Yes	29.9%
No	70.1%



G. Communication and Information Sharing (continued)

4. If yes, from which of the following sources did you learn about the World Bank Group's Access to Information Policies? (Select only ONE response)	Percentage of Respondents (N=42)
World Bank Group's website	59.5%
World Bank Group's seminars/workshops/conferences	16.7%
Colleagues/Friends/Peer organizations	14.3%
World Bank Group's e-Newsletters	4.8%
News/Media	2.4%
Other	2.4%

5. Have you requested information from the World Bank Group on its activities in the past year?	Percentage of Respondents (N=167)
Yes	26.9%
No	73.1%

	Percentage of Respondents
6. Were you able to obtain this information?	(N=45)
Yes	84.4%
No	15.6%

7. Do you use/have you used the World Bank Group website?	Percentage of Respondents (N=168)
Yes	87.5%
No	12.5%

8. Do you currently consult the World Bank Group social media sites (e.g., Facebook, blogs, Twitter, YouTube, and Flickr)?	Percentage of Respondents (N=167)
Yes	33.5%
No	66.5%

Please rate how much you agree with the following statements.		Level of A	Agreemen	t
(1-Strongly disagree, 10-Strongly agree)	N	DK	Mean	SD
9. When I need information from the World Bank Group I know how to find it (e.g., whom to call, where to reach them, etc.)	158	8	6.97	2.21
10. The World Bank Group's social media channels (e.g., blogs, Facebook, Twitter, YouTube, Flickr) are valuable sources of information about the institution	109	54	6.39	2.33
11. The World Bank Group is responsive to my information requests and inquiries	109	54	6.99	2.17



H. Background Information

1. Which of the following best describes your current position? (Select only ONE response)	Percentage of Respondents (N=207)
Employee of a Ministry, Ministerial Department or Implementation Agency	20.8%
Bilateral/Multilateral Agency	10.6%
Private Sector Organization	9.7%
Media (press, radio, TV, web, etc.)	9.7%
NGO/Community Based Organization	8.7%
Academia/Research Institute/Think Tank	7.2%
Other	7.2%
Office of Minister	6.3%
Project Management Unit (PMU) overseeing implementation of project/ Consultant/Contractor working on World Bank Group supported project/program	5.8%
Independent Government Institution (i.e., Regulatory Agency, Central Bank/oversight institution)	5.8%
Financial Sector/Private Bank	5.3%
Private Foundation	1.4%
Office of the President, Prime Minister	0.5%
Office of Parliamentarian	0.5%
Judiciary Branch	0.5%

2. Please identify the primary specialization of your work. (Select only ONE response)	Percentage of Respondents (N=205)
Other	17.1%
Generalist (specialized in multiple sectors)	13.2%
Finance and markets	11.7%
Education	8.8%
Macroeconomics and fiscal management	6.8%
Governance	6.3%
Agriculture	5.4%
Trade and competitiveness	3.9%
Transport and ICT	3.9%
Poverty	3.9%
Urban, rural, and social development	3.4%
Health, nutrition, and population	2.9%
Energy and extractives	2.9%
Environment and natural resources	2.4%
Social protection and labor	2.0%
Water	1.5%
Public-private partnerships	1.5%
Fragility, conflict and violence	1.0%
Climate Change	1.0%
Gender	0.5%

3. Currently, do you professionally collaborate/work with the World Bank Gr (IBRD, IFC, or MIGA) in your country? (Select only ONE response)	Oup Percentage of Respondents (N=206)
Yes	28.2%
No	71.8%



H. Background Information (continued)

4. Which of the following agencies of the World Bank Group do you primarily engage with in Peru? (Select only ONE response)	Percentage of Respondents (N=191)
The World Bank (IBRD)	73.3%
The International Finance Corporation (IFC)	20.4%
The Multilateral Investment Guarantee Agency (MIGA)	0.5%
Other	5.8%

5. Do your projects involve both the World Bank and the IFC?	Percentage of Respondents (N=195)
Yes	28.7%
No	71.3%

6. If yes, what was your view of how the two institutions work together in Peru? (Select only ONE response)	Percentage of Respondents (N=56)
The two institutions work well together	50.0%
The way the two institutions work together needs improvement	21.4%
The two institutions do not work well together	5.4%
Don't know	23.2%

7. Which of the following describes most of your exposure to the World Bank	Percentage of Respondents
Group in Peru? (Choose no more than TWO)	(Responses Combined; N=205)
Engage in World Bank Group related/sponsored events/activities	52.7%
Use World Bank Group reports/data	40.5%
Use World Bank Group website for information, data, research, etc.	27.3%
Collaborate as part of my professional duties	25.9%
Observer (i.e., follow in media, discuss in informal conversations, etc.)	14.6%

8. What's your gender?	Percentage of Respondents (N=207)
Female	36.2%
Male	63.8%

9. Which best represents your geographic location?	Percentage of Respondents (N=205)
Lima-Callao Metropolitan area	90.7%
Regions	9.3%



Appendix B: Responses to All Questions by Stakeholder Groups¹⁶

● Office of President/Prime Minister/Minister N=14 ● Employee of a Ministry N=43 ● PMU/Consultant on WBG-supported Project N=12

● Bilateral/Multilateral Agency N=22 ● Private Sector/Financial Sector/Private Bank N=31 ● CSO N=21 ● Media N=20

● Independent Government Institution N=12 ● Academia/Research Institute/Think Tank N=15 ● Other N=17

A. General Issues facing Peru

In general, would you say that Peru is headed in ...?

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
The right direction	92.9%	83.7%	83.3%	85.7%	80.6%	57.1%	80.0%	91.7%	60.0%	87.5%
The wrong direction	0.0%	7.0%	0.0%	0.0%	9.7%	19.0%	5.0%	8.3%	20.0%	6.3%
Not sure	7.1%	9.3%	16.7%	14.3%	9.7%	23.8%	15.0%	0.0%	20.0%	6.3%

¹⁶ Only 207 respondents provided information about their current positions. Therefore, only these respondents were included in the across-stakeholder analysis presented in this appendix.



A. General Issues facing Peru (continued)

Listed below are a number of development priorities in Peru. Please identify which of the following you consider the most important development priorities in Peru? (Choose no more than THREE)

(Choose no more than THREE)	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Global/regional integration	7.1%	9.3%	0.0%	0.0%	6.5%	0.0%	15.0%	0.0%	0.0%	11.8%
Food security	21.4%	2.3%	0.0%	9.1%	3.2%	4.8%	0.0%	0.0%	0.0%	5.9%
Public sector governance/reform	50.0%	55.8%	41.7%	50.0%	45.2%	19.0%	50.0%	41.7%	46.7%	17.6%
Social protection	7.1%	4.7%	0.0%	13.6%	0.0%	4.8%	10.0%	16.7%	6.7%	0.0%
Gender equity	0.0%	2.3%	0.0%	4.5%	3.2%	14.3%	5.0%	0.0%	0.0%	5.9%
Private sector development	0.0%	7.0%	0.0%	9.1%	6.5%	9.5%	10.0%	8.3%	6.7%	5.9%
Foreign direct investment	0.0%	0.0%	0.0%	0.0%	0.0%	4.8%	5.0%	0.0%	0.0%	0.0%
Urban development	0.0%	4.7%	8.3%	9.1%	3.2%	0.0%	0.0%	0.0%	0.0%	0.0%
Energy	0.0%	4.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Job creation/employment	0.0%	0.0%	0.0%	4.5%	6.5%	0.0%	10.0%	0.0%	6.7%	0.0%
Rural development	14.3%	14.0%	8.3%	9.1%	3.2%	9.5%	10.0%	0.0%	0.0%	17.6%
Financial markets	0.0%	2.3%	0.0%	0.0%	0.0%	4.8%	0.0%	8.3%	0.0%	0.0%
Water and sanitation	7.1%	9.3%	16.7%	18.2%	12.9%	9.5%	10.0%	8.3%	6.7%	11.8%
Environmental sustainability	0.0%	7.0%	0.0%	9.1%	0.0%	0.0%	15.0%	0.0%	0.0%	5.9%
Equality of opportunity*	14.3%	9.3%	16.7%	9.1%	3.2%	14.3%	0.0%	0.0%	40.0%	0.0%
Health	21.4%	7.0%	16.7%	0.0%	12.9%	0.0%	0.0%	8.3%	13.3%	17.6%
Climate change	7.1%	14.0%	0.0%	9.1%	3.2%	9.5%	10.0%	0.0%	0.0%	23.5%
Poverty reduction	28.6%	18.6%	16.7%	22.7%	29.0%	57.1%	15.0%	33.3%	26.7%	35.3%
Transport	0.0%	9.3%	8.3%	9.1%	16.1%	0.0%	5.0%	33.3%	0.0%	5.9%
Education	50.0%	34.9%	58.3%	31.8%	48.4%	28.6%	50.0%	66.7%	66.7%	41.2%
Agricultural development	0.0%	4.7%	0.0%	0.0%	0.0%	4.8%	0.0%	0.0%	0.0%	5.9%
Trade and exports	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.9%
Security	14.3%	16.3%	33.3%	18.2%	35.5%	14.3%	10.0%	41.7%	13.3%	23.5%
Anti corruption	21.4%	27.9%	33.3%	36.4%	16.1%	42.9%	20.0%	0.0%	20.0%	23.5%
Law and justice	7.1%	4.7%	25.0%	13.6%	19.4%	0.0%	0.0%	8.3%	13.3%	5.9%
Regulatory framework	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.3%	0.0%	0.0%
Communicable/non-communicable diseases	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Natural resource management	0.0%	9.3%	8.3%	4.5%	0.0%	4.8%	5.0%	8.3%	6.7%	5.9%
Economic growth	28.6%	11.6%	0.0%	9.1%	12.9%	28.6%	30.0%	8.3%	26.7%	23.5%
Disaster management	0.0%	0.0%	0.0%	0.0%	0.0%	9.5%	5.0%	0.0%	0.0%	0.0%
Information and communications technology	0.0%	2.3%	0.0%	0.0%	12.9%	4.8%	5.0%	0.0%	0.0%	0.0%

^{*}Significantly different between stakeholder groups



A. General Issues facing Peru (continued)

The World Bank Group has committed itself to twin goals: ending extreme poverty by 2030 and boosting shared prosperity. Poverty reduction is a broad term that encompasses work in many different areas. Which THREE areas of development listed below do you believe would contribute most to reducing poverty in Peru? (Choose no more than THREE)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Water and sanitation	42.9%	30.2%	33.3%	33.3%	29.0%	23.8%	40.0%	33.3%	26.7%	25.0%
Equality of opportunity*	21.4%	9.3%	25.0%	28.6%	6.5%	28.6%	15.0%	0.0%	33.3%	43.8%
Rural development	21.4%	20.9%	16.7%	23.8%	22.6%	19.0%	20.0%	16.7%	6.7%	50.0%
Climate change	7.1%	9.3%	0.0%	0.0%	0.0%	0.0%	10.0%	8.3%	0.0%	0.0%
Global/regional integration	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gender equity*	0.0%	2.3%	0.0%	19.0%	0.0%	9.5%	5.0%	0.0%	13.3%	0.0%
Economic growth	50.0%	27.9%	16.7%	28.6%	35.5%	38.1%	50.0%	41.7%	13.3%	12.5%
Urban development	7.1%	4.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Regulatory framework*	0.0%	0.0%	0.0%	0.0%	9.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Social protection	7.1%	4.7%	0.0%	14.3%	3.2%	4.8%	10.0%	16.7%	13.3%	6.3%
Law and justice	7.1%	0.0%	8.3%	0.0%	9.7%	9.5%	0.0%	8.3%	13.3%	6.3%
Transport*	0.0%	11.6%	16.7%	9.5%	9.7%	4.8%	5.0%	41.7%	0.0%	0.0%
Security*	0.0%	9.3%	0.0%	0.0%	9.7%	0.0%	0.0%	16.7%	33.3%	0.0%
Communicable/non-communicable diseases	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Information and communications technology*	0.0%	0.0%	16.7%	0.0%	12.9%	9.5%	15.0%	0.0%	0.0%	0.0%
Anti corruption	21.4%	18.6%	41.7%	23.8%	9.7%	33.3%	25.0%	8.3%	20.0%	12.5%
Education	50.0%	46.5%	66.7%	57.1%	61.3%	52.4%	55.0%	75.0%	46.7%	50.0%
Foreign direct investment	0.0%	7.0%	0.0%	4.8%	6.5%	0.0%	0.0%	0.0%	0.0%	0.0%
Energy	7.1%	2.3%	0.0%	4.8%	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%
Public sector governance/reform	14.3%	23.3%	8.3%	23.8%	22.6%	14.3%	20.0%	0.0%	20.0%	18.8%
Private sector development	0.0%	4.7%	0.0%	4.8%	6.5%	0.0%	0.0%	8.3%	13.3%	6.3%
Natural resource management	0.0%	2.3%	0.0%	4.8%	0.0%	0.0%	5.0%	0.0%	0.0%	0.0%
Environmental sustainability	0.0%	2.3%	0.0%	0.0%	0.0%	4.8%	0.0%	0.0%	0.0%	6.3%
Health	14.3%	16.3%	50.0%	4.8%	19.4%	14.3%	15.0%	8.3%	13.3%	25.0%
Agricultural development	7.1%	20.9%	0.0%	4.8%	3.2%	9.5%	5.0%	0.0%	6.7%	12.5%
Disaster management	0.0%	2.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Job creation/employment	21.4%	9.3%	0.0%	9.5%	16.1%	14.3%	0.0%	8.3%	20.0%	6.3%
Financial markets	0.0%	2.3%	0.0%	0.0%	0.0%	0.0%	0.0%	8.3%	6.7%	0.0%
Trade and exports	0.0%	4.7%	0.0%	0.0%	3.2%	0.0%	0.0%	0.0%	0.0%	0.0%
Food security	0.0%	2.3%	0.0%	0.0%	0.0%	9.5%	5.0%	0.0%	0.0%	0.0%

^{*}Significantly different between stakeholder groups



A. General Issues facing Peru (continued)

The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Peru? (Choose no more than TWO)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Consistent economic growth*	71.4%	59.5%	50.0%	47.6%	70.0%	23.8%	78.9%	45.5%	15.4%	56.3%
More reliable social safety net	7.1%	2.4%	0.0%	9.5%	0.0%	4.8%	0.0%	9.1%	0.0%	6.3%
Greater access to micro-finance for the poor	0.0%	4.8%	0.0%	14.3%	10.0%	23.8%	26.3%	18.2%	0.0%	18.8%
Greater voice and participation for citizens to help ensure greater accountability	0.0%	0.0%	16.7%	14.3%	10.0%	14.3%	0.0%	0.0%	7.7%	0.0%
Greater access to health and nutrition for citizens	7.1%	14.3%	16.7%	4.8%	16.7%	0.0%	5.3%	27.3%	38.5%	12.5%
Better entrepreneurial opportunities (i.e., to start small and medium sized businesses)	0.0%	7.1%	16.7%	0.0%	10.0%	9.5%	26.3%	0.0%	7.7%	6.3%
A growing middle class	0.0%	4.8%	8.3%	4.8%	10.0%	4.8%	0.0%	0.0%	7.7%	6.3%
Better opportunity for the poor who live in rural areas	35.7%	14.3%	16.7%	28.6%	6.7%	23.8%	21.1%	18.2%	7.7%	37.5%
Better opportunity for the poor who live in urban areas	0.0%	0.0%	8.3%	0.0%	0.0%	4.8%	0.0%	0.0%	0.0%	0.0%
Better employment opportunities for young people	0.0%	9.5%	0.0%	9.5%	3.3%	0.0%	0.0%	9.1%	0.0%	0.0%
Better employment opportunities for women	0.0%	0.0%	0.0%	4.8%	0.0%	4.8%	0.0%	0.0%	0.0%	6.3%
Greater equity of fiscal policy	14.3%	9.5%	0.0%	4.8%	6.7%	14.3%	5.3%	9.1%	7.7%	0.0%
Education and training that better ensure job opportunity	50.0%	57.1%	58.3%	52.4%	40.0%	47.6%	31.6%	63.6%	84.6%	43.8%
Better quality public services	14.3%	14.3%	8.3%	4.8%	13.3%	19.0%	5.3%	0.0%	15.4%	6.3%
Other	0.0%	0.0%	0.0%	0.0%	3.3%	4.8%	0.0%	0.0%	7.7%	0.0%

^{*}Significantly different between stakeholder groups

Do you think the gap between the rich and the poor is a very big problem, a moderately big problem, a small problem, or not a problem at all in Peru? (Select only ONE response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
A very big problem	71.4%	51.2%	58.3%	76.2%	53.3%	90.5%	50.0%	36.4%	57.1%	68.8%
A moderately big problem	28.6%	39.0%	41.7%	23.8%	30.0%	9.5%	44.4%	54.5%	35.7%	25.0%
A small problem	0.0%	7.3%	0.0%	0.0%	6.7%	0.0%	5.6%	9.1%	7.1%	6.3%
Not a problem at all	0.0%	2.4%	0.0%	0.0%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Don't know	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

In your view, is global climate change a very serious problem, somewhat serious, not too serious, or not a problem? (Select only ONE response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
A very serious problem	92.9%	82.9%	83.3%	76.2%	73.3%	95.2%	88.9%	63.6%	71.4%	81.3%
A somewhat serious problem	7.1%	14.6%	16.7%	23.8%	20.0%	4.8%	11.1%	36.4%	21.4%	12.5%
Not too serious problem	0.0%	2.4%	0.0%	0.0%	3.3%	0.0%	0.0%	0.0%	0.0%	6.3%
Not a problem	0.0%	0.0%	0.0%	0.0%	3.3%	0.0%	0.0%	0.0%	7.1%	0.0%
Don't know	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



B. Overall Attitudes toward the World Bank Group

How familiar are you with the work of these organizations in Peru? (1-Not familiar at all, 10-Extremely familiar)

	Pre	Office		F	mploye	e of		PMU/			Bilatera Iultilate			vate Se ncial S									depend			cademi arch Ins				
		ister/Mi			a Minis		C	onsulta			Agenc			ivate Ba			CSO			Media			nstitutio	-		hink Ta			Other	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
World Bank Group (WBG)	14	8.36	1.28	43	6.91	1.91	11	8.18	1.99	21	6.81	1.50	29	7.10	2.18	21	6.95	1.83	19	7.26	1.97	10	8.00	1.33	13	7.00	2.52	16	6.38	2.58
Inter-American Development Bank (IDB/BID)	14	8.14	1.70	42	7.00	1.83	11	8.45	1.37	21	6.90	1.67	29	7.10	2.11	21	7.43	1.66	19	7.21	1.87	10	7.50	1.72	13	7.15	2.54	15	6.93	2.60
Latin American Development Bank (CAF)	14	6.57	2.10	40	5.78	2.50	11	5.73	2.33	21	5.29	2.31	29	6.76	1.92	21	6.38	2.44	18	6.39	1.85	10	5.90	2.13	13	6.31	3.12	14	6.07	2.87

Overall, please rate your impression of the effectiveness of these organizations in Peru. (1-Not effective at all, 10-Extremely effective)

		Office		١ ـ				DM II			Bilatera			vate Se									depend			cademi				
		sident/ ister/Mi			mploye a Minis		С	PMU/ onsulta		IV	lultilate Agenc			ncial Serivate Ba			cso			Media		_	overnm nstitutio	-		arch Ins hink Tai			Other	
	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD
World Bank Group (WBG)	14	7.71	1.07	41	7.02	1.77	11	8.18	1.54	20	6.80	1.58	26	7.15	1.78	16	7.19	1.52	17	7.47	1.74	9	8.11	1.05	11	6.36	1.57	15	6.40	1.84
Inter-American Development Bank (IDB/BID)	14	7.64	1.28	39	7.10	1.68	11	7.73	1.42	20	6.50	1.54	26	6.65	2.13	18	7.22	1.44	18	7.17	1.79	တ	7.67	1.50	11	6.82	1.83	15	6.67	1.95
Latin American Development Bank (CAF)	11	6.55	1.44	31	6.13	1.96	6	8.00	1.10	15	6.40	1.59	25	6.52	1.78	14	6.79	1.67	17	6.53	2.07	8	5.88	2.42	6	6.17	2.48	14	6.00	1.80

		Office sident/ ister/Mi	Prime		mploye a Minis		C	PMU/ Consulta			Bilatera Iultilate Agenc	ral	Fina	vate Se Incial Se rivate Ba	ector/		CSO			Media		Go	depend overnm nstitution	ent	Rese	Academ earch Ins Think Ta	stitute/		Othe	r
	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	N	Mean	SD	Ζ	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD
To what extent do you believe the World Bank Group's staff is well prepared to help Peru solve its most complicated development challenges?*	14	7.93	1.14	43	7.65	1.45	11	8.55	1.13	19	7.32	1.34	27	8.11	1.31	18	8.06	1.47	17	7.76	1.68	9	8.44	1.13	11	6.73	1.56	15	6.73	2.12

⁽¹⁻To no degree at all, 10-To a very significant degree) *Significantly different between stakeholder groups



When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the World Bank Group should focus most of its resources (financial and knowledge services) in Peru? (Choose no more than THREE)

its resources (imancial and knowledge services) in Pi	Office of	<u></u>		Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Health*	14.3%	9.3%	36.4%	0.0%	27.6%	9.5%	10.5%	20.0%	23.1%	37.5%
Security*	0.0%	2.3%	9.1%	4.8%	17.2%	0.0%	21.1%	0.0%	7.7%	25.0%
Transport	7.1%	7.0%	18.2%	28.6%	10.3%	0.0%	5.3%	10.0%	7.7%	12.5%
Agricultural development	14.3%	11.6%	0.0%	4.8%	6.9%	0.0%	5.3%	0.0%	15.4%	12.5%
Global/regional integration	0.0%	7.0%	0.0%	0.0%	0.0%	4.8%	5.3%	0.0%	0.0%	0.0%
Job creation/employment	0.0%	2.3%	9.1%	0.0%	3.4%	4.8%	15.8%	0.0%	7.7%	0.0%
Public sector governance/reform	42.9%	51.2%	36.4%	47.6%	27.6%	33.3%	31.6%	30.0%	30.8%	31.3%
Social protection*	0.0%	2.3%	9.1%	9.5%	0.0%	0.0%	5.3%	30.0%	7.7%	0.0%
Rural development	21.4%	16.3%	9.1%	23.8%	20.7%	9.5%	5.3%	10.0%	7.7%	31.3%
Foreign direct investment	0.0%	4.7%	0.0%	0.0%	3.4%	0.0%	5.3%	0.0%	0.0%	0.0%
Education	35.7%	27.9%	54.5%	14.3%	48.3%	38.1%	52.6%	50.0%	69.2%	37.5%
Energy	7.1%	2.3%	0.0%	4.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gender equity*	0.0%	0.0%	0.0%	9.5%	0.0%	9.5%	15.8%	0.0%	0.0%	0.0%
Financial markets	0.0%	9.3%	0.0%	9.5%	10.3%	0.0%	0.0%	20.0%	0.0%	0.0%
Urban development	0.0%	7.0%	0.0%	9.5%	3.4%	0.0%	5.3%	0.0%	0.0%	0.0%
Environmental sustainability	0.0%	11.6%	0.0%	4.8%	0.0%	4.8%	5.3%	0.0%	0.0%	0.0%
Economic growth	14.3%	25.6%	0.0%	23.8%	27.6%	14.3%	26.3%	10.0%	7.7%	12.5%
Private sector development	0.0%	11.6%	9.1%	0.0%	3.4%	9.5%	5.3%	10.0%	15.4%	6.3%
Water and sanitation	42.9%	11.6%	27.3%	28.6%	17.2%	19.0%	26.3%	0.0%	23.1%	12.5%
Food security	7.1%	4.7%	0.0%	0.0%	3.4%	4.8%	5.3%	0.0%	0.0%	6.3%
Climate change	21.4%	20.9%	18.2%	14.3%	0.0%	19.0%	5.3%	20.0%	7.7%	6.3%
Information and communications technology	0.0%	7.0%	0.0%	0.0%	6.9%	9.5%	0.0%	0.0%	0.0%	12.5%
Trade and exports	0.0%	2.3%	0.0%	4.8%	0.0%	0.0%	5.3%	0.0%	0.0%	0.0%
Equality of opportunity*	28.6%	4.7%	27.3%	9.5%	0.0%	28.6%	5.3%	0.0%	15.4%	12.5%
Law and justice	7.1%	2.3%	9.1%	4.8%	20.7%	14.3%	0.0%	20.0%	7.7%	12.5%
Regulatory framework*	0.0%	0.0%	0.0%	0.0%	10.3%	0.0%	0.0%	20.0%	0.0%	0.0%
Communicable/non-communicable diseases	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Natural resource management	7.1%	7.0%	0.0%	0.0%	3.4%	9.5%	5.3%	0.0%	0.0%	0.0%
Poverty reduction	28.6%	14.0%	9.1%	14.3%	13.8%	33.3%	15.8%	40.0%	38.5%	12.5%
Anti corruption	0.0%	11.6%	9.1%	14.3%	10.3%	23.8%	5.3%	10.0%	7.7%	12.5%
Disaster management	0.0%	0.0%	9.1%	0.0%	3.4%	0.0%	0.0%	0.0%	0.0%	0.0%

^{*}Significantly different between stakeholder groups



When thinking about the World Bank Group's role, which activity do you believe is of greatest VALUE and which activity is of second greatest value in Peru?

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Greatest Value	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Policy advice, studies, analyses	35.7%	42.9%	27.3%	47.6%	55.2%	55.0%	66.7%	20.0%	33.3%	43.8%
Data and statistics	0.0%	2.4%	9.1%	4.8%	0.0%	0.0%	5.6%	0.0%	16.7%	0.0%
Convening/Facilitating	0.0%	0.0%	9.1%	0.0%	3.4%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial resources	28.6%	19.0%	9.1%	23.8%	6.9%	15.0%	16.7%	10.0%	8.3%	18.8%
Capacity development	0.0%	9.5%	18.2%	4.8%	3.4%	10.0%	5.6%	20.0%	0.0%	6.3%
Technical assistance	35.7%	16.7%	18.2%	9.5%	13.8%	10.0%	5.6%	40.0%	33.3%	6.3%
Help to bring discipline/effective supervision to implementation of investment projects	0.0%	2.4%	0.0%	4.8%	6.9%	10.0%	0.0%	10.0%	8.3%	12.5%
Mobilizing third party financial resources	0.0%	7.1%	0.0%	4.8%	10.3%	0.0%	0.0%	0.0%	0.0%	6.3%
Donor coordination	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Linkage to non-Bank expertise (i.e., South-South knowledge sharing)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.3%

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
2nd Greatest Value	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Policy advice, studies, analyses	14.3%	19.0%	9.1%	14.3%	7.1%	31.6%	22.2%	10.0%	16.7%	12.5%
Data and statistics	7.1%	4.8%	0.0%	14.3%	3.6%	5.3%	5.6%	0.0%	0.0%	0.0%
Convening/Facilitating	0.0%	0.0%	18.2%	9.5%	7.1%	0.0%	0.0%	20.0%	8.3%	6.3%
Financial resources	14.3%	26.2%	36.4%	23.8%	25.0%	10.5%	16.7%	20.0%	16.7%	18.8%
Capacity development	28.6%	7.1%	0.0%	19.0%	10.7%	15.8%	22.2%	10.0%	16.7%	25.0%
Technical assistance	21.4%	19.0%	9.1%	14.3%	32.1%	10.5%	5.6%	30.0%	16.7%	25.0%
Help to bring discipline/effective supervision to	7.1%	4.8%	18.2%	4.8%	7.1%	15.8%	27.8%	0.0%	16.7%	6.3%
implementation of investment projects	7.170	4.070	10.270	4.070	7.170	13.070	27.070	0.070	10.770	0.570
Mobilizing third party financial resources	0.0%	7.1%	0.0%	0.0%	7.1%	5.3%	0.0%	10.0%	0.0%	6.3%
Donor coordination	0.0%	4.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Linkage to non-Bank expertise (i.e., South-South	7.1%	4.8%	9.1%	0.0%	0.0%	5.3%	0.0%	0.0%	8.3%	0.0%
knowledge sharing)	7.170	4.0%	9.1%	0.0%	0.0%	3.3%	0.0%	0.0%	0.370	0.0%
Other	0.0%	2.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its work in Peru? (Choose no more than TWO)

<u> </u>	Office of			Bilateral/	Private Sector/	·		Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Too influenced by developed countries	7.7%	16.7%	18.2%	4.8%	10.7%	19.0%	16.7%	0.0%	0.0%	25.0%
Not exploring alternative policy options	0.0%	9.5%	18.2%	0.0%	7.1%	0.0%	16.7%	10.0%	0.0%	6.3%
Not collaborating enough with stakeholders outside the Government*	0.0%	0.0%	9.1%	28.6%	14.3%	19.0%	16.7%	30.0%	0.0%	6.3%
Its advice and strategies do not lend themselves to practical problem solving	7.7%	19.0%	18.2%	4.8%	10.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Not enough public disclosure of its work	23.1%	21.4%	18.2%	9.5%	25.0%	23.8%	27.8%	20.0%	23.1%	25.0%
Arrogant in its approach	0.0%	4.8%	0.0%	4.8%	7.1%	9.5%	5.6%	0.0%	15.4%	0.0%
Not client focused	7.7%	2.4%	9.1%	9.5%	3.6%	0.0%	0.0%	0.0%	0.0%	0.0%
The credibility of its knowledge/data*	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	0.0%	0.0%
World Bank Group's processes too complex	38.5%	16.7%	27.3%	0.0%	14.3%	9.5%	27.8%	30.0%	15.4%	6.3%
Not willing to honestly criticize policies and reform efforts in the country	0.0%	9.5%	9.1%	9.5%	3.6%	4.8%	0.0%	0.0%	15.4%	6.3%
Staff too inaccessible	0.0%	4.8%	0.0%	9.5%	10.7%	14.3%	0.0%	0.0%	7.7%	6.3%
Imposing technocratic solutions without regard to political realities	23.1%	7.1%	18.2%	9.5%	10.7%	9.5%	5.6%	0.0%	15.4%	12.5%
World Bank Group's processes too slow (e.g., too bureaucratic in its operational policies and procedures)	30.8%	23.8%	9.1%	19.0%	28.6%	19.0%	11.1%	10.0%	15.4%	25.0%
Not aligned with other donors' work*	7.7%	7.1%	0.0%	23.8%	0.0%	0.0%	0.0%	0.0%	7.7%	0.0%
Not aligned with country priorities	7.7%	9.5%	0.0%	0.0%	0.0%	9.5%	5.6%	20.0%	15.4%	25.0%
Not adequately sensitive to political/social realities in Peru	7.7%	14.3%	9.1%	9.5%	10.7%	23.8%	16.7%	10.0%	30.8%	0.0%
Other	0.0%	2.4%	0.0%	0.0%	3.6%	4.8%	0.0%	0.0%	0.0%	0.0%
Don't know	0.0%	2.4%	0.0%	19.0%	10.7%	4.8%	5.6%	10.0%	23.1%	12.5%

^{*}Significantly different between stakeholder groups

Which World Bank Group's instruments do you believe are the MOST effective in reducing poverty in Peru? (Choose no more than TWO)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Trust Fund management	7.7%	7.3%	0.0%	4.8%	3.4%	0.0%	0.0%	0.0%	7.7%	0.0%
Knowledge products/services	15.4%	17.1%	18.2%	33.3%	20.7%	25.0%	16.7%	10.0%	38.5%	12.5%
Capacity development	7.7%	19.5%	18.2%	23.8%	24.1%	35.0%	11.1%	40.0%	7.7%	37.5%
Technical assistance*	38.5%	26.8%	63.6%	23.8%	62.1%	40.0%	72.2%	80.0%	38.5%	56.3%
Investment lending	84.6%	41.5%	72.7%	33.3%	37.9%	45.0%	44.4%	60.0%	30.8%	43.8%
Policy based lending/budget support to the Government	38.5%	39.0%	27.3%	33.3%	24.1%	5.0%	44.4%	10.0%	38.5%	31.3%
Multi-sectoral approaches*	0.0%	22.0%	0.0%	14.3%	3.4%	30.0%	0.0%	0.0%	0.0%	6.3%
Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	0.0%	0.0%	0.0%
Don't know	0.0%	4.9%	0.0%	9.5%	6.9%	5.0%	0.0%	0.0%	15.4%	0.0%

^{*}Significantly different between stakeholder groups



To what extent do you believe that the World Bank Group's work and support help the poorest in Peru? (Select only ONE response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
To a fully sufficient degree	0.0%	2.4%	18.2%	0.0%	3.4%	0.0%	5.6%	10.0%	0.0%	0.0%
To a somewhat sufficient degree	30.8%	36.6%	54.5%	38.1%	34.5%	25.0%	50.0%	50.0%	15.4%	43.8%
To a somewhat insufficient degree	61.5%	53.7%	27.3%	47.6%	51.7%	70.0%	27.8%	30.0%	53.8%	56.3%
To a very insufficient degree	7.7%	2.4%	0.0%	4.8%	3.4%	5.0%	5.6%	10.0%	7.7%	0.0%
Don't know	0.0%	4.9%	0.0%	9.5%	6.9%	0.0%	11.1%	0.0%	23.1%	0.0%

To what extent do you agree with the following statements about the World Bank Group's work in Peru? (1-Strongly disagree, 10-Strongly agree)

To what extent do you agree with the re										P					.9.7 -		,		9.7 -	9 /							_			
		Office	of								Bilatera	al/	Pri	vate Se	ctor/							Ind	depend	lent	Α	cademi	a/			
	Pre	sident/l	Prime	E	mploye	e of		PMU/		N	/lultilate	ral	Fina	ncial S	ector/							G	overnm	ent	Rese	arch Ins	stitute/			
	Min	ister/Mi	nister		a Minis	try	C	Consulta	ant		Agenc	у	Pı	ivate Ba	ank		CSO			Media		- 1	nstitutio	วท	Т	hink Tai	nk		Other	
	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
Overall the World Bank Group currently plays a relevant role in development in Peru	13	6.15	1.91	39	6.26	1.60	11	7.18	1.54	21	6.29	1.49	28	6.46	1.99	20	6.30	2.03	17	6.35	1.80	10	7.00	1.05	13	5.54	1.56	15	6.00	1.77
The World Bank Group's work is aligned with what I consider the development priorities for	12	7.00	1 60	20	6.50	1 16	11	7.82	1 17	21	6 63	1 50	20	6 42	1.50	20	6 40	214	17	604	1 20	10	7.00	1.05	12	5.92	1 51	15	E 07	1 77
Peru	12	1.00	1.02	39	0.59	1.40	' '	1.02	1.17	21	0.02	1.50	20	0.43	1.50	20	0.40	2.14	17	0.94	1.30	10	7.00	1.05	12	5.92	1.51	15	5.67	1.//



To what extent is the World Bank Group an effective development partner in Peru, in terms of each of the following? (1-To no degree at all, 10-To a very significant degree)

	Office of President/Prime Employee of Minister/Minister a Ministry			-	Bilateral/ PMU/ Multilateral F Consultant Agency					Private Sector/ Financial Sector/ Private Bank			cso			Media		G	depend overnm	ent					/ Other					
		Mean	SD		Mean		_	Mean	SD		Mean	SD		Mean	SD	N	Mean	SD	N	Mean			Mean	SD	N	Mean	SD	N	Mean	
Responsiveness to needs	13	6.46	2.03	36	6.17	1.46	9	6.89	1.54	20	6.50	1.79		6.58	2.04	16	5.69	2.12	14	6.14	1.70	8	7.00	1.07	8	5.50	2.62	12	5.00	1.81
Flexibility (in terms of the institution's products and services)	13	6.08	1.85	39	6.15	1.57	10	6.80	1.55	20	5.65	1.60	26	6.46	2.27	13	6.00	1.96	13	6.00	1.08	8	6.75	1.04	10	5.20	2.39	14	4.86	1.79
Flexibility (in terms of changing country circumstances)	13	6.38	1.89	37	6.46	1.57	11	7.18	1.40	20	5.85	1.50	27	6.15	2.27	15	5.87	2.10	14	5.86	1.17	8	6.63	1.30	10	5.00	2.36	14	5.00	1.52
Being inclusive*	13	7.00	1.78	36	6.72	1.47	10	7.90	1.10	19	5.58	1.30	25	6.84	1.91	17	5.94	1.95	14	6.14	1.61	9	7.56	1.13	9	5.67	2.50	14	5.14	1.61
Openness (sharing data and other information)*	13	7.62	1.85	37	7.22	1.62	10	8.60	0.84	20	6.70	1.81	26	7.19	2.10	19	7.63	1.74	16	6.63	1.26	9	7.78	1.30	10	6.00	2.87	14	5.79	2.29
Collaboration with the Government*	13	7.69	1.18	38	7.50	1.45	10	8.60	0.97	19	7.32	1.63	26	7.27	1.76	17	7.47	1.55	15	7.07	1.22	9	8.00	1.00	9	6.11	2.71	15	6.07	2.22
The speed in which it gets things accomplished on the ground*	13	6.54	1.56	34	6.38	1.81	10	7.10	1.37	16	5.31	1.74	26	5.88	2.23	14	5.79	2.12	13	6.15	0.80	8	7.00	0.93	8	4.88	2.42	14	4.93	1.54
Ease of access to the people at the World Bank Group who are making decisions important to my work*	13	7.92	1.50	38	6.82	2.05	10	7.80	1.87	18	6.28	1.96	25	6.64	2.00	16	5.44	2.39	14	6.29	1.86	8	6.88	2.10	10	4.70	2.63	13	5.46	2.22
Collaboration with civil society	11	6.91	2.21	30	6.53	1.93	10	7.00	1.94	16	5.44	1.82	25	6.24	1.69	18	5.67	2.38	14	6.21	1.76	7	7.00	1.00	9	5.56	3.00	11	5.09	2.17
Staff accessibility*	13	8.00	1.53	37	6.89	2.21	10	7.80	2.10	19	6.05	1.93	24	7.00	1.62	17	5.76	2.39	14	6.29	1.94	7	7.71	0.76	8	4.00	2.07	12	5.58	2.50
Collaboration with other donors and development partners*	12	7.42	2.02	33	6.91	1.79	10	7.50	1.27	20	6.05	2.11	18	7.22	1.77	15	6.73	1.83	12	6.50	1.31	6	7.67	1.03	7	4.29	2.21	12	5.92	2.11
Collaboration with the private sector*	11	7.36	1.69	29	6.83	1.51	9	7.11	0.78	15	6.47	1.77	26	7.15	1.83	12	7.25	1.14	15	6.53	1.77	7	7.00	1.53	9	4.89	2.47	9	4.67	1.80
Straightforwardness and honesty*	12	8.33	1.23	39	7.85	1.71	10	8.20	1.23	19	6.53	2.12	23	8.00	1.68	15	7.27	1.94	15	7.27	1.22	9	8.33	1.50	8	5.38	2.45	10	6.40	1.90
Treating clients and stakeholders in Peru with respect*	12	8.17	1.53	39	7.92	1.60	10	7.80	1.75	21	6.81	1.83	26	8.00	1.77	15	7.87	1.25	14	7.43	1.28	9	8.22	1.09	9	6.11	2.93	11	6.09	2.12
Being a long-term partner*	13	8.62	1.04	35	7.91	1.70	10	8.50	1.35	17	7.12	1.83	26	8.42	1.70	14	8.29	1.20	16	7.56	2.10	9	8.22	1.30	9	5.44	3.21	12	6.50	2.50

^{*}Significantly different between stakeholder groups



When World Bank Group assisted reform efforts fail or are slow to take place, which of the following would you attribute this to? (Choose no more than TWO)

-	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
The Government works inefficiently	0.0%	26.3%	36.4%	23.8%	32.1%	19.0%	52.9%	11.1%	33.3%	26.7%
Poor donor coordination	16.7%	10.5%	9.1%	4.8%	10.7%	4.8%	0.0%	11.1%	0.0%	13.3%
The World Bank Group is not sensitive enough to political/social realities on the ground	33.3%	31.6%	18.2%	23.8%	7.1%	33.3%	23.5%	11.1%	25.0%	13.3%
Lack of/inadequate levels of capacity in Government*	25.0%	28.9%	36.4%	47.6%	35.7%	19.0%	23.5%	77.8%	66.7%	13.3%
There is not an adequate level of citizen/civil society participation	16.7%	13.2%	0.0%	42.9%	17.9%	42.9%	23.5%	11.1%	25.0%	26.7%
The World Bank Group works too slowly*	0.0%	7.9%	0.0%	4.8%	21.4%	0.0%	5.9%	0.0%	25.0%	20.0%
The World Bank Group does not do adequate follow through/follow-up	25.0%	7.9%	9.1%	9.5%	10.7%	9.5%	11.8%	22.2%	8.3%	6.7%
Political pressures and obstacles	16.7%	36.8%	27.3%	14.3%	32.1%	28.6%	23.5%	11.1%	8.3%	20.0%
Reforms are not well thought out in light of country challenges	8.3%	13.2%	9.1%	23.8%	17.9%	19.0%	17.6%	33.3%	8.3%	13.3%
Other*	8.3%	2.6%	18.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

^{*}Significantly different between stakeholder groups



C. World Bank Group's Effectiveness and Results

In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in Peru? (1-Not important at all, 10-Very important)

	Min	Office of sident/Fister/Min	Prime nister	·	nploye a Minis	try	_	PMU/ onsulta	ant	N	Bilatera Iultilate Agenc	ral y	Fina Pr	vate Se ncial So ivate Ba	ector/ ank		CSO			Media		G I	depend overnm	ent on	Rese T	cademi arch Ins hink Ta	stitute/ nk		Other	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
Security	8	7.88	1.73	28	7.29	2.29	9	7.56	2.30	14	6.29	2.46	24	6.79	2.64	18	6.06	2.29	16	7.13	1.75	7	7.71	2.21	11	6.73	2.80	12	6.25	2.56
Financial markets*	10	7.80	1.69	33	7.39	1.84	10	6.90	1.29	16	6.63	2.13	25	8.00	1.58	15	8.47	1.60	16	7.69	1.20	7	8.57	1.13	10	6.50	1.96	12	6.83	2.82
Transport	11	8.64	1.21	29	7.48	1.68	10	8.10	0.57	17	7.47	2.07	24	7.96	1.81	18	7.33	1.91	16	7.94	1.73	6	8.33	1.03	12	6.92	1.83	14	6.79	2.81
Anti corruption	10	8.30	1.42	33	7.73	2.02	11	8.27	1.49	17	7.82	1.98	24	7.71	2.18	20	8.10	1.92	15	7.93	1.79	6	8.17	1.47	11	7.55	2.21	13	6.62	3.10
Law and justice	9	8.11	1.76	30	7.27	2.08	11	7.82	1.54	15	7.07	2.49	24	6.92	1.93	18	7.83	1.82	15	7.07	2.25	6	7.67	1.51	10	6.80	2.35	12	6.17	2.89
Urban development	9	8.56	1.74	30	7.30	1.93	9	7.33	1.58	17	7.35	2.45	25	8.00	1.66	18	7.11	2.14	15	7.93	2.02	6	7.50	1.38	12	7.42	1.62	11	6.36	2.62
Environmental sustainability	11	8.27	1.62	32	7.62	1.64	10	7.90	1.52	16	7.31	2.44	25	8.24	1.71	20	8.40	1.90	16	8.25	1.24	7	9.00	1.00	12	7.00	2.63	13	7.23	2.71
Trade and exports	9	7.11	1.83	30	6.90	1.95	9	6.78	1.30	16	7.13	1.71	24	7.58	1.41	16	6.94	3.13	14	7.50	1.51	6	8.00	1.67	8	6.25	2.38	12	7.00	2.41
Information and communications technology	10	8.60	1.35	31	7.29	1.90	9	7.22	1.48	16	7.50	1.83	25	7.64	1.85	17	7.35	2.12	15	7.67	1.63	6	8.33	1.03	12	6.33	1.83	13	7.08	2.43
Poverty reduction	11	8.64	1.63	33	8.33	1.51	9	9.00	1.22	16	8.44	1.75	25	8.48	1.76	20	8.95	1.79	14	8.07	1.98	8	9.50	0.76	12	7.92	2.61	14	7.93	2.73
Gender equity	11	8.09	1.64	32	7.44	1.83	9	8.11	1.36	15	6.93	2.55	24	7.42	1.91	20	7.90	1.83	15	7.73	2.31	7	8.86	1.07	12	6.42	3.42	15	7.13	2.64
Private sector development	10	7.60	2.27	30	7.37	1.75	8	7.50	1.20	16	7.63	1.89	25	7.60	1.22	16	6.94	2.72	16	7.81	2.10	6	7.83	1.17	12	7.00	2.34	12	7.08	2.47
Foreign direct investment	10	7.30	2.58	30	7.40	1.98	8	7.00	1.69	16	7.38	1.96	25	7.32	1.55	17	7.00	2.89	15	7.27	1.98	6	7.67	1.37	10	6.30	2.71	13	7.00	2.61
Water and sanitation	10	9.20	1.03	32	8.34	1.58	10	8.80	0.92	16	8.06	1.57	25	8.32	1.80	19	8.26	1.69	15	8.33	1.45	7	9.00	1.15	12	8.42	1.78	14	7.29	3.07
Regulatory framework	9	8.11	1.54	31	7.48	1.52	10	8.00	0.67	16	7.31	2.12	25	7.60	2.36	17	7.29	2.08	15	7.33	2.29	8	8.00	1.69	10	7.70	2.58	15	6.93	2.79
Economic growth	9	8.67	1.58	34	8.44	1.44	10	8.20	1.23	16	8.31	1.74	25	8.24	2.18	18	8.28	1.67	15	8.07	1.39	7	9.00	1.15	11	7.18	2.18	13	7.92	2.25
Energy	11	8.18	1.54	31	8.26	1.44	9	7.33	1.66	16	7.63	2.16	25	7.72	2.07	18	8.00	1.97	16	7.81	1.76	6	8.50	1.38	11	7.27	2.20	14	7.50	2.71
Disaster management	10	9.20	1.03	29	7.97	1.57	9	7.44	1.42	15	7.53	1.96	22	7.55	2.11	18	6.72	2.42	16	7.75	1.77	7	8.43	1.51	10	7.80	2.25	12	7.00	2.56
Public sector governance/reform	10	9.00	1.15	33	8.42	1.70	10	8.60	0.97	15	8.33	1.40	24	7.96	2.27	20	8.45	1.57	16	7.81	1.80	8	8.75	1.39	11	8.18	1.60	14	7.71	2.43
Job creation/employment	10	7.30	1.57	30	7.53	1.66	9	6.67	1.66	16	7.00	2.22	25	7.40	2.04	17	6.47	2.35	15	7.07	2.25	6	8.00	1.10	12	6.75	2.63	12	5.75	2.83
Communicable/non-communicable diseases	9	7.78	1.79	28	7.04	1.79	9	6.56	1.67	15	5.87	2.33	23	7.17	1.92	18	5.89	2.27	15	7.07	2.34	6	8.00	1.79	11	7.18	2.40	13	7.00	2.58
Equality of opportunity	10	8.30	1.64	28	7.21	1.87	10	8.20	1.23	15	7.00	2.67	24	7.63	1.79	19	7.58	2.46	16	7.87	1.67	8	8.50	1.51	11	7.45	3.08	12	7.25	2.56
Social protection	10	8.40	1.65	29	7.45	1.76	10	7.70	1.57	16	7.06	2.43	25	6.96	2.44	20	6.85	2.48	16	7.44	2.16	6	7.83	1.72	11	7.27	2.80	14	6.64	2.24
Rural development	11	8.82	1.17	29	7.90	1.74	9	7.89	1.45	16	7.38	2.28	25	8.00	2.24	19	8.00	1.83	15	7.87	1.88	6	9.00	0.63	12	7.00	2.49	11	7.36	2.20
Global/regional integration	10	7.80	2.66	26	8.00	1.50	8	7.38	1.77	15	6.40	2.20	22	7.77	2.18	19	7.63	2.14	14	7.50	1.56	6	8.33	1.51	10	6.50	2.76	13	7.15	2.23
Food security	10	7.80	2.66	27	7.81	1.80	9	7.67	1.73	15	6.33	2.35	23	7.74	2.22	20	7.40	2.11	15	7.00	1.93	6	8.83	0.98	11	7.00	2.72	12	6.75	2.56
Natural resource management	10	7.70	2.58	28	7.96	1.79	9	7.56	1.81	15	7.60	1.92	25	7.48	2.31	19	7.58	2.27	16	7.25	2.05	6	8.33	1.51	11	7.27	2.41	12	7.08	2.39
Health	9	9.22	0.83	29	8.38	1.59	10	8.40	0.97	16	7.19	2.46	23	8.17	1.97	19	7.63	2.39	16	7.88	1.78	6	8.83	1.60	11	7.64	2.46	13	7.31	2.72
Climate change	9	8.56	1.88	31	8.39	1.67	10	8.00	1.25	15	8.20	1.61	24	7.96	2.01	20	7.80	2.09	15	8.40	1.55	7	9.43	0.98	12	7.33	2.77	13	7.31	2.43
Agricultural development	9	8.89	1.27	31	8.00	1.51	9	8.22	1.20	16	7.75	1.98	25	8.00	1.91	18	7.61	1.88	16	7.75	2.11	6	8.83	0.98	11	7.18	2.71	12	7.08	2.35
Education	10	9.30	1.57	29	8.66	1.59	9	9.22	0.83	16	8.38	1.78	24	8.71	1.55	20	8.00	2.13	14	8.14	1.88	8	9.50	0.76	11	8.00	2.28	12	7.33	3.08

^{*}Significantly different between stakeholder groups



C. World Bank Group's Effectiveness and Results (continued)

How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Peru? (1-Not effective at all, 10-Very effective)

	Mini	Office of sident/Fister/Min	Prime nister		nploye a Minis	try	_	PMU/ Consult	ant	M	Bilatera Iultilate Agenc	ral y	Fina Pr	vate Se ncial S ivate Ba	ector/ ank		CSO			Media		In G	depend overnm Institution	ent on	Rese T	cademi arch Ins hink Ta	stitute/ nk		Other	1
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
Gender equity*	2	7.00	0.00	16	6.13	1.59	1	9.00	-	12	4.75	2.22	13	6.69	2.10	10	7.00	1.41	11	6.73	2.15	2	4.5	3.54	1	3.00	-	4	5.00	1.63
Information and communications technology	2	7.00	0.00	14	6.50	1.83	2	8.50	0.71	7	5.57	1.40	13	7.15	2.19	6	7.00	1.79	12	6.75	1.86	3	6.33	2.08	1	3.00	-	4	5.75	
Transport	7	8.29	1.38	16	7.00	1.75	4	8.50	1.00	8	6.25	2.05	15	7.40	2.20	8	7.13	1.73	14	6.79	1.85	2	7.50	0.71	4	6.25	1.71	6	6.83	2.86
Security	1	7.00	-	10	5.80	1.40	1	9.00	-	5	4.00	2.00	13	6.15	1.86	6	5.50	1.97	13	6.00	1.96	1	6.00	-	2	5.00	1.41	4	5.50	2.52
Law and justice*	3	8.67	2.31	11	5.91	2.12	5	8.80	0.84	6	4.83	2.32	13	6.08	1.93	12	6.67	0.98	11	6.27	1.90	1	7.00	-	2	4.50	2.12	5	7.00	2.83
Urban development	4	7.50	1.73	12	6.33	1.50	3	8.00	0.00	8	5.25	2.05	14	7.07	1.90	9	7.00	1.50	14	6.79	2.15	2	7.00	1.41	3	6.00	2.65	5	7.40	3.21
Environmental sustainability	6	7.67	1.21	16	6.69	1.58	5	8.40	0.55	8	5.50	2.00	16	6.94	1.73	12	7.00	1.60	14	7.36	2.17	3	7.33	1.15	3	6.33	2.52	5	7.40	3.21
Regulatory framework	4	8.25	1.26	14	6.50	1.95	3	8.33	0.58	7	6.29	1.60	17	6.47	2.45	9	6.78	1.92	13	6.77	2.05	5	7.80	0.84	4	6.00	1.83	6	7.67	2.73
Communicable/non-communicable diseases	2	5.00	2.83	10	6.10	1.60	2	8.00	0.00	4	4.50	2.38	11	6.27	2.10	7	6.00	2.16	11	6.27	1.95	2	6.00	1.41	2	6.00	2.83	5	7.20	3.11
Poverty reduction	8	8.13	1.36	28	7.50	1.35	9	8.67	1.00	11	6.27	2.28	17	7.24	2.17	16	7.62	2.00	15	7.27	2.25	6	7.33	1.51	5	6.00	1.87	9	8.22	2.44
Anti corruption	2	5.50	2.12	14	6.29	1.86	3	8.67	0.58	8	5.00	2.00	14	7.07	1.94	13	5.62	2.47	14	7.07	2.30	3	7.00	1.00	4	4.50	2.38	7	7.29	2.63
Private sector development	4	8.75	1.50	17	7.24	1.44	1	8.00	-	7	6.71	2.21	19	7.68	1.49	10	7.70	1.06	15	7.27	2.28	3	6.33	0.58	4	6.00	2.45	5	6.20	2.59
Foreign direct investment	4	8.50	1.73	15	7.47	1.55	1	8.00	•	7	6.57	2.23	17	7.76	1.52	10	7.30	1.42	13	7.08	2.43	1	6.00	-	4	6.00	2.71	5	7.20	3.03
Water and sanitation	9	8.33	1.41	21	7.62	1.77	8	8.75	1.16	11	6.91	2.17	17	7.59	2.15	14	7.00	1.52	13	7.54	2.26	2	7.00	0.00	4	6.50	2.65	7	7.57	2.57
Trade and exports	2	8.00	1.41	15	7.00	1.41	1	8.00	-	7	6.57	2.51	15	7.53	1.46	8	7.37	1.30	12	7.17	1.95	2	5.50	0.71	3	5.67	2.08	7	7.43	2.57
Economic growth	8	8.25	1.04	26	7.58	1.45	2	9.50	0.71	9	7.22	1.99	19	7.79	2.18	14	7.21	1.31	15	7.73	2.22	4	7.50	1.29	5	7.20	2.59	6	7.83	2.79
Health	7	7.86	1.35	21	7.14	1.82	6	8.50	1.22	7	6.00	2.58	15	6.93	1.91	13	7.23	2.01	14	7.14	2.35	2	7.00	0.00	4	6.75	2.63	8	8.13	2.42
Disaster management	7	8.71	1.38	16	7.19	1.47	1	8.00	-	7	5.00	2.58	15	6.80	2.54	9	6.33	2.50	13	6.92	2.18	2	7.00	1.41	2	6.00	2.83	5	7.00	2.74
Public sector governance/reform	9	8.33	1.12	25	7.44	1.66	5	9.20	0.45	12	6.58	2.23	17	6.65	2.57	12	6.25	2.30	13	6.77	1.83	3	7.00	1.73	5	6.40	2.30	10	7.70	2.26
Job creation/employment	2	7.00	1.41	16	7.00	1.83	1	8.00	-	8	6.00	2.93	17	6.82	2.27	8	6.88	1.25	11	6.91	1.92	3	7.33	1.15	2	6.50	2.12	6	6.67	2.58
Financial markets	4	8.25	1.50	19	7.53	1.43	1	8.00	-	7	6.71	2.69	20	7.65	1.42	9	7.56	1.51	13	7.00	1.78	4	8.25	1.71	3	7.67	2.52	8	7.50	2.39
Equality of opportunity*	6	8.00	1.41	19	7.32	1.77	4	9.25	0.96	7	4.29	1.70	16	6.94	1.81	11	6.91	2.34	14	6.86	1.99	3	7.67	1.15	2	6.00	2.83	8	7.50	2.56
Energy	7	8.00	1.29	16	7.63	1.36	3	8.67	0.58	7	6.86	2.19	15	7.13	1.81	10	7.40	1.51	13	6.92	1.93	1	6.00	-	3	7.00	1.00	5	6.80	2.86
Rural development	6	8.00	1.41	23	7.22	1.73	6	8.83	1.17	6	4.83	2.04	14	7.21	2.04	11	6.82	2.18	15	7.00	2.04	3	7.33	0.58	2	6.50	2.12	7	7.43	2.57
Global/regional integration	4	8.00	1.63	16	7.56	1.46	4	8.50	1.73	7	6.43	2.76	17	7.41	1.91	10	8.20	1.03	13	7.00	1.73	2	7.00	1.41	1	8.00	-	6	7.00	2.76
Food security	4	8.25	1.50	19	7.63	1.83	5	9.40	0.55	5	5.60	2.51	12	7.17	1.99	10	6.70	2.16	14	6.71	2.09	1	7.00	-	2	9.00	1.41	6	7.17	2.71
Education	8	8.00	2.00	23	7.52	1.86	5	8.80	0.84	7	6.71	1.60	19	7.53	2.22	14	6.57	2.03	15	7.33	2.26	4	6.50	1.91	5	5.00	2.74	7	7.57	2.70
Social protection	7	7.71	1.98	19	7.16	1.86	3	8.00	1.00	6	5.83	2.04	14	6.71	2.43	9	7.22	2.22	12	6.92	1.88	1	7.00	-	1	8.00	-	7	7.29	2.50
Climate change	7	7.71	1.60	21	7.71	1.49	4	8.50	1.00	9	5.56	2.01	13	7.46	2.11	11	6.91	2.12	15	7.67	2.09	3	8.00	1.00	1	9.00	-	6	7.17	2.71
Agricultural development	3	7.33	0.58	22	7.77	1.51	4	8.75	1.26	7	5.71	2.75	14	7.21	1.89	11	6.91	2.17	14	7.29	2.20	1	7.00	-	3	5.67	2.08	6	7.17	2.71
Natural resource management	5	7.40	1.14	19	7.47	1.54	3	8.33	1.15	9	6.89	2.42	15	7.13	2.42	10	6.90	2.47	14	6.93	2.20	2	8.00	2.83	2	4.50	0.71	6	7.17	2.71

^{*}Significantly different between stakeholder groups



C. World Bank Group's Effectiveness and Results (continued)

	Pre	Office sident/		Eı	mploye	e of		PMU/			Bilatera Iultilate			vate Se									depend			Academi earch Ins				
	Min	ister/Mi	nister		a Minis	try	С	onsult	ant		Agenc	y	Pı	ivate Ba	ank		CSO			Media	ı	- 1	nstitutio	on	7	Think Ta	nk		Other	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
To what extent does the World Bank Group's work help to achieve development results in Peru?	10	6.90	1.73	34	6.59	1.31	10	7.60	1.07	19	6.16	1.50	24	6.75	1.45	19	6.68	1.57	15	6.67	1.54	8	7.13	1.13	8	6.00	1.31	14	6.29	1.82

⁽¹⁻To no degree at all, 10-To a very significant degree)

To what extent do you agree with the following statements about the World Bank Group in Peru? (1-Strongly disagree, 10-Strongly agree)

	Pre	Office sident/		E	mploye	e of		PMU/	i		Bilatera Iultilate		1	vate Se incial S									depend			Academi earch Ins				
	_	ister/Mi			a Minis		(Consult		"	Agenc		1	ivate Ba			CSO			Media	ı	-	nstituti			hink Ta			Othe	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
The World Bank Group's financial instruments meet the needs of Peru	10	6.90	1.97	31	6.71	1.47	9	8.11	1.45	18	6.56	1.69	26	6.96	2.05	17	6.65	1.80	14	7.00	1.71	6	7.33	1.21	7	5.71	1.80	13	5.85	1.82
The World Bank Group meets Peru's needs for knowledge services	10	6.80	1.93	33	7.15	1.56	9	7.78	1.09	18	6.50	1.65	24	6.54	1.98	20	7.50	1.57	15	6.80	1.86	8	7.88	0.99	8	6.13	1.46	13	5.92	2.18

	Pre	Office		E	mploye	e of		PMU/			Bilatera Iultilate			vate Se									depend			Academi earch Ins				
	Min	ister/Mi	nister		a Minist		С	onsult	ant		Agenc	y		ivate Ba			CSO			Media		l	nstituti			hink Ta			Other	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
To what extent do you believe that Peru received value for money from the World Bank Group's Reimbursable Advisory Services?	9	6.89	2.09	26	6.85	1.71	10	7.60	1.51	13	5.85	1.86	18	6.83	1.47	13	7.08	2.14	11	6.18	1.60	7	7.43	0.79	5	5.60	2.07	12	6.25	2.05

⁽¹⁻To no degree at all, 10-To a very significant degree)

	Pre	Office sident/		Eı	nploye	e of		PMU/	,		Bilatera Iultilate			vate Se									depend			Academi earch Ins				
	Min	ister/Mi	inister		a Minist	try	С	onsult	ant		Agenc	y	Pi	rivate Ba	ank		CSO			Media	1	I	nstituti	on	1	Think Ta	nk		Other	
	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
To what extent do you believe the World Bank																														
Group measures and corrects its work in real time in Peru?*	10	7.00	1.83	28	6.64	1.66	10	7.50	1.35	9	5.78	1.92	20	6.50	1.47	13	6.23	2.05	11	5.82	1.78	8	6.88	1.55	6	5.00	1.79	10	4.90	2.13

⁽¹⁻To no degree at all, 10-To a very significant degree) *Significantly different between stakeholder groups



D. The World Bank Group's Knowledge Work and Activities

How frequently do you consult World Bank Group's knowledge work and activities in the work you do?

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Weekly	30.0%	17.6%	10.0%	5.6%	3.7%	15.0%	14.3%	0.0%	10.0%	7.1%
Monthly	40.0%	38.2%	30.0%	27.8%	22.2%	45.0%	57.1%	22.2%	10.0%	35.7%
A few times a year	30.0%	29.4%	60.0%	44.4%	44.4%	35.0%	28.6%	77.8%	40.0%	42.9%
Rarely	0.0%	14.7%	0.0%	22.2%	18.5%	5.0%	0.0%	0.0%	30.0%	7.1%
Never	0.0%	0.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	10.0%	7.1%

In Peru, to what extent do you believe that the World Bank Group's knowledge work and activities: (1-To no degree at all, 10-To a very significant degree)

	Pre	Office sident/ ister/Mi	Prime		mploye a Minis		c	PMU/ Consult		N	Bilatera Iultilate Agenc	ral	Fina	vate Se ncial Se ivate Ba	ector/		CSO			Media		G	depend overnm nstituti	ent	Rese	Academi earch Ins Think Ta	stitute/		Other	ſ
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
Are timely	10	7.50	1.18	31	7.23	1.38	8	7.38	1.19	18	6.56	1.79	23	6.78	1.59	20	7.25	1.48	14	6.86	1.79	7	7.71	0.95	6	5.67	2.73	10	6.70	2.45
Lead to practical solutions	10	7.70	0.67	31	6.87	1.34	8	7.38	1.06	17	6.00	1.70	23	6.43	2.23	20	6.75	1.55	14	6.43	1.79	7	7.86	0.90	8	5.50	2.14	11	6.45	1.92
Are accessible (well written and easy to understand)*	10	8.10	0.88	32	7.34	1.38	10	7.70	1.34	18	6.67	1.94	23	6.96	1.87	20	8.05	1.47	14	6.50	1.79	7	7.86	0.90	9	5.89	2.32	12	6.58	2.11
Are translated enough into local language	10	6.30	1.64	31	6.94	1.69	8	7.38	1.77	15	6.67	2.26	22	6.91	1.63	19	6.89	2.40	14	6.71	2.55	7	7.43	1.72	8	5.88	2.85	11	6.55	2.25
Are adaptable to Peru's specific development challenges and country circumstances*	10	7.60	0.97	31	6.90	1.68	9	7.67	1.12	17	6.12	1.83	22	6.77	2.00	19	7.21	1.93	14	6.64	1.65	7	7.86	0.69	9	5.00	1.87	10	6.40	2.50

^{*}Significantly different between stakeholder groups

	Pre	Office of sident/lister/Mi	Prime		mploye a Minis		C	PMU/ onsulta		N	Bilatera Iultilate Agenc	ral	Fina	vate Se ncial Se ivate Ba	ector/		CSO			Media		G	depend overnm nstitution	ent	Rese	cademi arch Ins hink Tai	titute/		Other	
	Ν	Mean	SD	N	Mean	SD	Z	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	Ν	Mean	SD	Ζ	Mean	SD	N	Mean	SD	Ν	Mean	SD
Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?	10	7.60	1.58	33	7.27	1.51	10	7.60	1.26	18	6.61	1.58	22	7.36	1.97	20	7.70	1.17	15	7.00	1.36	8	7.88	0.64	9	6.33	2.29	11	6.55	1.92
Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?*		7.80	1.48	35	7.46	1.50	10	8.30	0.95	18	7.11	1.78	23	7.65	1.40	20	7.80	1.06	15	7.33	1.18	8	7.75	0.89	9	6.44	1.88	14	6.36	2.31

⁽¹⁻Not significant at all, 10-Very significant; 1-Very low technical quality, 10-Very high technical quality) *Significantly different between stakeholder groups



E. Working with the World Bank Group

To what extent do you agree/disagree with the following statements? (1-Strongly disagree, 10-Strongly agree)

		Office sident/ ister/Mi	Prime		mploye a Minis		C	PMU/ Consulta			Bilatera Iultilate Agenc	ral	Fina	vate Se ncial Se ivate Ba	ector/		CSO			Media	l	G	depend overnm nstitution	ent	Rese	cademi arch Ins hink Ta	stitute/		Othe	r
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
The World Bank Group disburses funds promptly*	8	6.50	2.14	24	7.21	2.19	9	8.33	1.80	3	4.33	1.53	15	6.60	1.45	8	6.88	1.46	11	5.55	1.81	5	7.00	1.41	3	4.67	0.58	9	4.89	1.54
The World Bank Group effectively monitors and evaluates the projects and programs it supports*	9	7.22	1.92	34	7.44	1.48	10	8.10	1.60	7	5.14	2.12	21	7.52	1.47	12	7.08	1.44	13	6.31	1.55	7	7.14	1.57	7	6.00	2.16	11	6.00	2.32
The World Bank Group's approvals and reviews are done in a timely fashion*	10	7.10	2.23	26	6.85	1.46	10	7.90	1.73	5	4.20	2.17	16	6.75	1.88	11	6.64	1.63	10	6.30	1.34	5	7.60	0.55	5	6.00	1.41	9	5.22	1.86
The World Bank Group's "Safeguard Policy" requirements are reasonable*	9	6.22	0.97	21	6.90	1.51	8	7.63	2.13	8	5.88	2.03	17	6.94	1.64	11	6.73	2.00	9	6.67	1.12	4	7.50	1.00	4	5.25	1.71	7	4.86	1.21
The World Bank Group's conditions on its lending are reasonable*	9	6.78	1.48	26	7.12	1.53	10	7.90	1.37	7	5.57	2.07	19	7.21	1.55	11	6.00	2.32	13	6.38	1.39	4	7.50	1.00	6	6.00	0.89	9	5.00	2.00
The World Bank Group takes decisions quickly in Peru*	9	6.67	1.94	29	6.93	1.53	10	7.60	1.90	4	4.00	1.83	19	6.63	1.89	10	6.20	1.81	11	5.64	1.91	5	7.80	0.84	5	5.80	1.79	9	4.89	1.90
Working with the World Bank Group increases Peru's institutional capacity	9	6.67	2.29	32	7.59	1.43	10	8.20	1.48	10	6.20	1.69	19	7.11	1.79	16	7.31	1.49	14	6.36	2.10	8	7.88	1.55	7	6.43	2.30	11	6.27	2.57
Where country systems are adequate, the World Bank Group makes appropriate use of them	7	5.14	2.04	24	7.04	1.60	7	7.86	1.95	5	5.80	2.39	14	7.36	1.50	9	7.33	1.22	10	6.70	1.34	3	8.00	1.00	4	6.50	1.91	10	5.90	2.77
The World Bank Group provides effective implementation support*	7	5.86	1.35	28	7.43	1.48	10	8.40	0.97	6	5.50	1.87	16	7.31	1.49	13	6.92	1.85	12	7.42	1.68	7	7.00	1.29	4	6.25	2.22	11	6.09	2.51

^{*}Significantly different between stakeholder groups

	Pre	Office sident/l		Eı	nploye	e of		PMU/			Bilatera Jultilate			vate Se									depend			Academi earch Ins				
	Min	ister/Mi	nister		a Minis	ry	С	onsult	ant		Agenc	y	Pr	ivate Ba	ank		CSO			Media		li	nstituti	on	1	Think Ta	nk		Other	
	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD
To what extent do you believe that the World Bank Group's work helps to find solutions that promote private public partnerships in Peru?*	9	6.89	1.90	27	7.07	1.44	6	8.33	1.03	10	6.50	1.78	22	6.50	1.92	14	7.36	1.50	13	6.85	1.41	7	7.43	0.53	4	3.75	0.96	11	6.27	2.45

⁽¹⁻To no degree at all, 10-To a very significant degree) *Significantly different between stakeholder groups

Which of the following best describes the World Bank Group's support in Peru? (Select only one response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
The World Bank Group is sufficiently selective and focuses on the most important development challenges in Peru	77.8%	47.1%	70.0%	37.5%	53.8%	60.0%	61.5%	88.9%	10.0%	28.6%
The World Bank Group is not sufficiently selective in Peru, and it is involved in too many areas of development	0.0%	23.5%	10.0%	31.3%	19.2%	15.0%	23.1%	0.0%	20.0%	28.6%
Don't know	22.2%	29.4%	20.0%	31.3%	26.9%	25.0%	15.4%	11.1%	70.0%	42.9%



F. The Future Role of the World Bank Group in Peru

Which of the following SHOULD the World Bank Group do to make itself of greater value in Peru? (Choose no more than TWO)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Offer more innovative financial products	40.0%	22.2%	20.0%	12.5%	22.2%	0.0%	23.1%	11.1%	0.0%	30.8%
Ensure greater selectivity in its work	0.0%	5.6%	0.0%	18.8%	11.1%	10.5%	15.4%	0.0%	0.0%	7.7%
Provide more adequate data/knowledge/statistics/figures on Peru's economy	20.0%	25.0%	40.0%	12.5%	14.8%	26.3%	46.2%	22.2%	33.3%	15.4%
Improve the competitiveness of its financing compared to markets	0.0%	0.0%	0.0%	6.3%	11.1%	5.3%	7.7%	0.0%	0.0%	7.7%
Reach out more to groups outside of Government*	0.0%	8.3%	10.0%	31.3%	18.5%	42.1%	15.4%	0.0%	44.4%	15.4%
Increase the level of capacity development in the country	40.0%	44.4%	40.0%	56.3%	37.0%	52.6%	38.5%	66.7%	55.6%	38.5%
Improve the quality of its experts as related to Peru's specific challenges	30.0%	36.1%	20.0%	6.3%	18.5%	5.3%	15.4%	33.3%	33.3%	23.1%
Offer more innovative knowledge services	30.0%	8.3%	30.0%	18.8%	3.7%	15.8%	0.0%	11.1%	11.1%	15.4%
Collaborate more effectively with Government clients	30.0%	13.9%	20.0%	18.8%	18.5%	15.8%	23.1%	33.3%	0.0%	0.0%
Work faster	0.0%	5.6%	10.0%	0.0%	11.1%	5.3%	0.0%	0.0%	0.0%	0.0%
Reduce the complexity of obtaining World Bank Group financing	0.0%	19.4%	0.0%	6.3%	18.5%	15.8%	15.4%	0.0%	22.2%	30.8%
Increase availability of Reimbursable Advisory Services	0.0%	2.8%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	0.0%	0.0%	0.0%	12.5%	3.7%	0.0%	0.0%	0.0%	0.0%	7.7%

^{*}Significantly different between stakeholder groups

When considering the combination of services that the World Bank Group offers in Peru, and taking into account its limited level of resources, which ONE of the following do you believe the World Bank Group should offer more of in Peru? (Select only ONE response)

	Office of	_		Bilateral/	Private Sector/	_		Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Financial services	20.0%	27.8%	20.0%	12.5%	40.7%	15.0%	30.8%	22.2%	0.0%	7.7%
Knowledge products	40.0%	44.4%	30.0%	50.0%	29.6%	35.0%	30.8%	66.7%	55.6%	53.8%
Convening services	0.0%	5.6%	0.0%	0.0%	7.4%	15.0%	7.7%	0.0%	22.2%	0.0%
None of the above	0.0%	2.8%	0.0%	0.0%	0.0%	5.0%	0.0%	0.0%	0.0%	7.7%
The combination is appropriate for Peru	40.0%	13.9%	40.0%	12.5%	11.1%	25.0%	23.1%	11.1%	11.1%	30.8%
Don't know	0.0%	5.6%	10.0%	25.0%	11.1%	5.0%	7.7%	0.0%	11.1%	0.0%



G. Communication and Information Sharing

How do you get most of your information about economic and social development issues in Peru? (Choose no more than TWO)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Social media	10.0%	8.3%	10.0%	12.5%	3.7%	20.0%	15.4%	0.0%	40.0%	23.1%
International newspapers*	0.0%	0.0%	0.0%	6.3%	3.7%	20.0%	23.1%	0.0%	20.0%	7.7%
Local radio	0.0%	2.8%	0.0%	0.0%	3.7%	0.0%	15.4%	0.0%	0.0%	0.0%
International radio	0.0%	0.0%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
e-Newsletters	20.0%	33.3%	30.0%	37.5%	22.2%	20.0%	38.5%	12.5%	20.0%	23.1%
Local television	0.0%	2.8%	0.0%	6.3%	3.7%	0.0%	0.0%	12.5%	0.0%	7.7%
International television	0.0%	2.8%	10.0%	6.3%	0.0%	0.0%	7.7%	0.0%	10.0%	0.0%
Local newspapers	10.0%	22.2%	40.0%	43.8%	29.6%	5.0%	23.1%	62.5%	20.0%	30.8%
Internet	40.0%	66.7%	80.0%	37.5%	74.1%	65.0%	38.5%	62.5%	40.0%	46.2%
Periodicals/Magazines	50.0%	33.3%	20.0%	37.5%	29.6%	50.0%	15.4%	12.5%	40.0%	46.2%
Cable TV	10.0%	5.6%	0.0%	0.0%	3.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	30.0%	5.6%	0.0%	6.3%	7.4%	5.0%	15.4%	12.5%	0.0%	0.0%

^{*}Significantly different between stakeholder groups

How would you prefer to receive information from the World Bank Group? (Choose no more than TWO)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Direct contact with World Bank Group	0.0%	30.6%	20.0%	31.3%	25.9%	35.0%	61.5%	33.3%	30.0%	15.4%
Mobile phones	0.0%	2.8%	0.0%	0.0%	7.4%	0.0%	7.7%	0.0%	0.0%	0.0%
World Bank Group's seminars/workshops/conferences	40.0%	52.8%	40.0%	31.3%	33.3%	50.0%	38.5%	55.6%	70.0%	30.8%
World Bank Group's publications and other written materials	30.0%	30.6%	70.0%	37.5%	33.3%	30.0%	30.8%	0.0%	40.0%	30.8%
World Bank Group's website*	80.0%	16.7%	10.0%	31.3%	25.9%	15.0%	23.1%	33.3%	20.0%	53.8%
Social media	0.0%	2.8%	20.0%	18.8%	18.5%	10.0%	7.7%	0.0%	20.0%	7.7%
e-Newsletters	20.0%	52.8%	30.0%	43.8%	44.4%	45.0%	15.4%	55.6%	20.0%	46.2%
Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	0.0%	0.0%	0.0%

^{*}Significantly different between stakeholder groups

Are you aware of the World Bank Group's Access to Information Policies under which the World Bank Group discloses any information in its possession that is not on a list of exceptions?

	Office of President/Prime	Employee of	PMU/	Bilateral/ Multilateral	Private Sector/ Financial Sector/			Independent Government	Academia/ Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	62.5%	27.3%	33.3%	41.7%	36.4%	25.0%	30.0%	22.2%	12.5%	18.2%
No	37.5%	72.7%	66.7%	58.3%	63.6%	75.0%	70.0%	77.8%	87.5%	81.8%



G. Communication and Information Sharing (continued)

If yes, from which of the following sources did you learn about the World Bank Group's Access to Information Policies? (Select only ONE response)

	Office of	•		Bilateral/	Private Sector/		<u> </u>	Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
World Bank Group's seminars/workshops/conferences	0.0%	33.3%	33.3%	0.0%	12.5%	40.0%	0.0%	0.0%	0.0%	0.0%
World Bank Group's website	100.0%	66.7%	66.7%	40.0%	50.0%	40.0%	100.0%	0.0%	100.0%	50.0%
World Bank Group's e-Newsletters	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%
News/Media	0.0%	0.0%	0.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Colleagues/Friends/Peer organizations	0.0%	0.0%	0.0%	40.0%	0.0%	20.0%	0.0%	100.0%	0.0%	50.0%
Other	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%

Have you requested information from the World Bank Group on its activities in the past year?*

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	40.0%	19.4%	0.0%	50.0%	14.8%	35.0%	66.7%	22.2%	10.0%	23.1%
No	60.0%	80.6%	100.0%	50.0%	85.2%	65.0%	33.3%	77.8%	90.0%	76.9%

^{*}Significantly different between stakeholder groups

Were you able to obtain this information?

	Office of President/Prime	Employee of	PMU/	Bilateral/ Multilateral	Private Sector/ Financial Sector/			Independent Government	Academia/ Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	cso	Media	Institution	Think Tank	Other
Yes	100.0%	85.7%	0.0%	77.8%	100.0%	71.4%	77.8%	100.0%	100.0%	100.0%
No	0.0%	14.3%	0.0%	22.2%	0.0%	28.6%	22.2%	0.0%	0.0%	0.0%

Do you use/have you used the World Bank Group website?*

bo you use/have you used the world bank droup web	siter									
	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	90.0%	91.7%	70.0%	88.9%	70.4%	100.0%	92.3%	100.0%	100.0%	84.6%
No	10.0%	8.3%	30.0%	11.1%	29.6%	0.0%	7.7%	0.0%	0.0%	15.4%

^{*}Significantly different between stakeholder groups

Do you currently consult the World Bank Group social media sites (e.g., Facebook, blogs, Twitter, YouTube, and Flickr)?

bo you currently consult the world bank group social	illeula sites (e.g., i	acebook, blog	s, i witter, io	u i ube, aliu i i	icki j:					
	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	40.0%	33.3%	10.0%	22.2%	26.9%	50.0%	69.2%	22.2%	40.0%	23.1%
No	60.0%	66.7%	90.0%	77.8%	73.1%	50.0%	30.8%	77.8%	60.0%	76.9%



G. Communication and Information Sharing (continued)

Please rate how much you agree with the following statements. (1-Strongly disagree, 10-Strongly agree)

	Pre	Office sident/		E	mploye	e of		PMU	,		Bilatera Iultilate			vate Se ncial S									depend overnm			Academ earch Ins				
	Min	ister/M	inister		a Minis	try	C	Consult	ant		Agenc	у	Pı	ivate Ba	ank		CSO			Media	l	ı	nstitutio	on	٦	hink Ta	nk		Othe	r
	Ν	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	N	Mean	SD	Ν	Mean	SD	N	Mean	SD	N	Mean	SD
When I need information from the World Bank Group I know how to find it	10	7.20	2.66	34	6.35	2.42	10	7.80	2.15	16	7.31	2.02	25	7.40	2.10	20	7.05	1.73	12	6.75	2.42	9	6.56	2.40	9	7.67	1.41	11	6.36	2.73
The World Bank Group's social media channels are valuable sources of information about the institution	6	6.67	2.07	24	6.12	2.13	4	4.75	3.30	9	6.11	2.26	17	6.65	2.60	14	6.86	2.07	13	6.31	2.36	6	7.33	1.97	6	6.00	3.52	9	6.44	2.46
The World Bank Group is responsive to my information requests and inquiries	7	7.86	1.86	23	6.78	2.09	8	7.88	1.55	10	6.50	2.64	17	7.65	1.50	11	6.27	2.15	12	6.42	2.64	8	7.88	0.99	4	6.00	4.08	7	6.86	2.73

H. Background Information

Currently, do you professionally collaborate/work with the World Bank Group (IBRD, IFC, or MIGA) in your country?* (Select only ONE response)

	Office of President/Prime	Employee of	PMU/	Bilateral/ Multilateral	Private Sector/ Financial Sector/	-		Independent Government	Academia/ Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	21.4%	32.6%	75.0%	40.9%	22.6%	14.3%	0.0%	25.0%	13.3%	47.1%
No	78.6%	67.4%	25.0%	59.1%	77.4%	85.7%	100.0%	75.0%	86.7%	52.9%

^{*}Significantly different between stakeholder groups

Which of the following agencies of the World Bank Group do you primarily engage with in Peru?* (Select only ONE response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
The World Bank (IBRD)	92.9%	81.4%	91.7%	81.8%	23.1%	81.3%	78.9%	83.3%	63.6%	73.3%
The International Finance Corporation	7.1%	18.6%	8.3%	13.6%	73.1%	6.3%	5.3%	8.3%	18.2%	13.3%
The Multilateral Investment Guarantee Agency	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.3%	0.0%	0.0%	0.0%
Other	0.0%	0.0%	0.0%	4.5%	3.8%	12.5%	10.5%	8.3%	18.2%	13.3%

^{*}Significantly different between stakeholder groups

Do your projects involve both the World Bank and the IFC?*

	Office of President/Prime	Employee of	PMU/	Bilateral/ Multilateral	Private Sector/ Financial Sector/			Independent Government	Academia/ Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Yes	57.1%	46.2%	16.7%	22.7%	27.6%	10.5%	31.6%	16.7%	8.3%	25.0%
No	42.9%	53.8%	83.3%	77.3%	72.4%	89.5%	68.4%	83.3%	91.7%	75.0%

^{*}Significantly different between stakeholder groups



H. Background Information (continued)

If yes, what was your view of how the two institutions work together in Peru?* (Select only ONE response)

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
The two institutions work well together	75.0%	50.0%	50.0%	0.0%	50.0%	50.0%	66.7%	50.0%	0.0%	50.0%
The way the two institutions work together needs	0.0%	33.3%	0.0%	60.0%	12.5%	0.0%	33.3%	0.0%	0.0%	0.0%
improvement	0.0%	33.370	0.0%	60.0%	12.5%	0.0%	33.3%	0.0%	0.0%	0.0%
The two institutions do not work well together	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	0.0%	100.0%	25.0%
Don't know	25.0%	16.7%	50.0%	40.0%	25.0%	50.0%	0.0%	50.0%	0.0%	25.0%

^{*}Significantly different between stakeholder groups

Which of the following describes most of your exposure to the World Bank Group in Peru?* (Choose no more than TWO)

	Office of	_		Bilateral/	Private Sector/			Independent	Academia/	
Percentage of Respondents	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
(Responses combined)	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Observer*	0.0%	9.3%	0.0%	9.1%	10.0%	19.0%	35.0%	8.3%	35.7%	23.5%
Use World Bank Group reports/data*	42.9%	20.9%	9.1%	54.5%	36.7%	47.6%	70.0%	58.3%	35.7%	47.1%
Engage in World Bank Group related/sponsored events/activities	50.0%	72.1%	63.6%	50.0%	50.0%	61.9%	40.0%	33.3%	35.7%	41.2%
Collaborate as part of my professional duties*	35.7%	27.9%	72.7%	31.8%	33.3%	4.8%	0.0%	25.0%	14.3%	29.4%
Use World Bank Group website for information, data, research, etc.	14.3%	23.3%	18.2%	18.2%	40.0%	42.9%	25.0%	33.3%	28.6%	17.6%

^{*}Significantly different between stakeholder groups

What's your gender?*

	Office of			Bilateral/	Private Sector/			Independent	Academia/	
	President/Prime	Employee of	PMU/	Multilateral	Financial Sector/			Government	Research Institute/	
Percentage of Respondents	Minister/Minister	a Ministry	Consultant	Agency	Private Bank	CSO	Media	Institution	Think Tank	Other
Female	57.1%	48.8%	41.7%	22.7%	20.0%	52.4%	30.0%	25.0%	13.3%	41.2%
Male	42.9%	51.2%	58.3%	77.3%	80.0%	47.6%	70.0%	75.0%	86.7%	58.8%

^{*}Significantly different between stakeholder groups



<u>Appendix C: Responses to Selected Questions by Level of Collaboration with the</u> World Bank Group¹⁷

Note that this appendix presents comparative analysis of the data from those respondents who collaborate with the WBG vs. those respondents who do not collaborate with the WBG and covers the following selected questions from the FY16 Peru COS questionnaire: All 10-point scale questions and question B8 "When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the World Bank Group should focus most of its resources in Peru?"

Collaborating with the WBG N=58
 Not collaborating with the WBG N=148

B. Overall Attitudes toward the World Bank Group

How familiar are you with the work of these organizations in Peru? (1-Not familiar at all, 10-Extremely familiar)

	Collabo	rating with th	ne WBG	Not collaborating with the WBG			
	N	Mean	SD	N	SD		
World Bank Group (WBG)	57	7.39	1.85	139	7.07	2.05	
Inter-American Development Bank (IDB/BID)	57	7.58	1.74	137	7.15	2.01	
Latin American Development Bank (CAF)	55	6.19	2.26				

Overall, please rate your impression of the effectiveness of these organizations in Peru.

(1-Not effective at all, 10-Extremely effective)

	Collabo	rating with t	ne WBG	Not collaborating with the WBG				
	N	Mean	SD	N	N Mean			
World Bank Group (WBG)	55	7.29	1.52	124	7.10	1.74		
Inter-American Development Bank (IDB/BID)	54	7.26	1.62	126	6.94	1.76		
Latin American Development Bank (CAF)	36	6.56	1.87	110	6.35	1.85		

	Collabo	rating with tl	ne WBG	Not collaborating with the WBG			
	N	Mean	SD	N	Mean	SD	
To what extent do you believe the World Bank Group's staff is well prepared to help Peru solve its most complicated development challenges?	56	7.68	1.43	127	7.73	1.57	

(1-To no degree at all, 10-To a very significant degree)

¹⁷ Only 206 respondents provided information about their level of collaboration with the World Bank Group (question H3 in the questionnaire). Therefore, only these respondents were included in the analysis presented in this appendix.



B. Overall Attitudes toward the World Bank Group (continued)

When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the World Bank Group should focus most of its resources (financial and knowledge services) in Peru? (Choose no more than THREE)

Percentage of Respondents	Collaborating with	Not collaborating
(Responses combined)	the WBG	with the WBG
Health	22.8%	14.4%
Security	8.8%	7.9%
Transport	10.5%	10.1%
Agricultural development	12.3%	5.8%
Global/regional integration	3.5%	2.2%
Job creation/employment	1.8%	5.0%
Public sector governance/reform	35.1%	38.8%
Social protection	8.8%	2.9%
Rural development	12.3%	18.0%
Foreign direct investment	1.8%	2.2%
Education	42.1%	38.1%
Energy	1.8%	1.4%
Gender equity	1.8%	4.3%
Financial markets	5.3%	5.8%
Urban development	7.0%	2.2%
Environmental sustainability*	8.8%	2.2%
Economic growth	19.3%	19.4%
Private sector development	7.0%	7.2%
Water and sanitation	15.8%	21.6%
Food security	1.8%	4.3%
Climate change	10.5%	14.4%
Information and communications technology	3.5%	5.0%
Trade and exports	3.5%	0.7%
Equality of opportunity	8.8%	12.2%
Law and justice	3.5%	11.5%
Regulatory framework	0.0%	3.6%
Communicable/non-communicable diseases	0.0%	0.0%
Natural resource management	3.5%	4.3%
Poverty reduction	14.0%	22.3%
Anti corruption	12.3%	10.8%
Disaster management	1.8%	0.7%

^{*}Significantly different between collaborators and non-collaborators



B. Overall Attitudes toward the World Bank Group (continued)

To what extent do you agree with the following statements about the World Bank Group's work in Peru?

(1-Strongly disagree, 10-Strongly agree)

	Collabo	rating with t	he WBG	Not collaborating with the WBG			
	N	Mean	SD	N	Mean	SD	
Overall the World Bank Group currently plays a relevant role in development in Peru	56	6.50	1.73	131	6.24	1.72	
The World Bank Group's work is aligned with what I consider the development priorities for Peru	55	6.76	1.76	130	6.54	1.50	

To what extent is the World Bank Group an effective development partner in Peru, in terms of each of the following?

(1-To no degree at all, 10-To a very significant degree)

	Collabo	rating with t	ne WBG	Not collab	oorating with	the WBG
	N	Mean	SD	N	Mean	SD
Responsiveness to needs	49	6.47	1.82	113	6.10	1.85
Flexibility (in terms of the institution's products and services)	53	6.02	1.76	113	6.01	1.83
Flexibility (in terms of changing country circumstances)	52	6.21	1.85	117	6.02	1.80
Being inclusive	52	6.71	1.53	114	6.30	1.88
Openness (sharing data and other information)	52	7.35	1.71	122	6.99	1.98
Collaboration with the Government	52	7.60	1.68	119	7.18	1.68
The speed in which it gets things accomplished on the ground	49	6.06	1.93	107	5.97	1.82
Ease of access to the people at the World Bank Group who are making decisions important to my work*	52	7.19	1.96	113	6.13	2.19
Collaboration with civil society	43	6.60	1.89	108	5.97	2.07
Staff accessibility*	50	7.26	2.00	111	6.27	2.18
Collaboration with other donors and development partners	47	6.70	1.92	98	6.67	1.93
Collaboration with the private sector	39	6.90	1.70	103	6.57	1.83
Straightforwardness and honesty	48	7.71	1.69	112	7.38	1.92
Treating clients and stakeholders in Peru with respect	52	7.73	1.70	114	7.47	1.85
Being a long-term partner	50	8.04	1.71	111	7.66	2.05

^{*}Significantly different between collaborators and non-collaborators



C. World Bank Group's Effectiveness and Results

In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in

Peru? (1-Not important at all, 10-Very important)

	Collabo	rating with t	he WBG	Not collab	oorating with	the WBG
	N	Mean	SD	N	Mean	SD
Security	40	6.83	2.56	107	6.91	2.27
Financial markets	46	7.22	1.99	108	7.61	1.79
Transport	44	7.64	1.78	113	7.63	1.88
Anti corruption	48	7.77	1.99	112	7.79	2.06
Law and justice	44	7.20	2.22	106	7.24	2.08
Urban development	40	7.45	1.80	112	7.50	2.05
Environmental sustainability	47	7.81	1.79	115	7.92	1.98
Trade and exports	40	6.73	2.24	104	7.28	1.85
Information and communications technology	42	7.38	1.85	112	7.46	1.88
Poverty reduction	47	8.55	1.80	115	8.43	1.86
Gender equity	46	7.33	2.09	114	7.59	2.19
Private sector development	41	7.46	1.95	110	7.41	1.93
Foreign direct investment	40	7.15	2.17	110	7.22	2.11
Water and sanitation	46	8.24	1.88	114	8.36	1.70
Regulatory framework	45	7.40	1.91	111	7.55	2.09
Economic growth	46	8.33	1.74	112	8.20	1.74
Energy	43	7.63	2.04	114	7.93	1.85
Disaster management	43	7.67	1.89	105	7.67	2.02
Public sector governance/reform	47	8.30	1.68	114	8.26	1.79
Job creation/employment	41	7.10	1.97	111	7.02	2.17
Communicable/non-communicable diseases	43	6.77	2.07	104	6.90	2.17
Equality of opportunity	43	7.58	1.87	110	7.60	2.19
Social protection	45	7.13	2.27	112	7.31	2.15
Rural development	43	7.72	1.87	110	7.93	1.98
Global/regional integration	40	7.12	2.17	103	7.62	2.02
Food security	42	7.21	2.07	106	7.47	2.22
Natural resource management	44	7.50	1.99	107	7.61	2.14
Health	45	8.04	1.93	107	7.98	2.07
Climate change	47	7.89	1.99	109	8.17	1.88
Agricultural development	44	7.70	2.14	109	7.94	1.77
Education	43	8.77	1.69	110	8.35	1.95



C. World Bank Group's Effectiveness and Results (continued)

 $\ \, \text{How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in the following$

Peru? (1-Not effective at all, 10-Very effective)

	Collabo	orating with t	he WBG	Not collaborating with the W		
	N	Mean	SD	N	Mean	SD
Gender equity	18	6.11	2.03	54	6.13	2.07
Information and communications technology	12	6.67	1.97	52	6.58	1.96
Transport	22	7.45	1.79	62	7.00	1.95
Security	10	5.80	1.75	46	5.76	1.92
Law and justice	14	6.64	2.41	55	6.36	1.98
Urban development	19	6.58	1.84	55	6.78	2.01
Environmental sustainability	24	6.96	1.68	64	7.00	1.94
Regulatory framework	22	7.14	1.91	60	6.73	2.06
Communicable/non-communicable diseases	12	6.17	2.08	44	6.16	2.08
Poverty reduction	38	7.47	1.89	86	7.44	1.94
Anti corruption	21	6.67	2.35	61	6.33	2.20
Private sector development	21	7.33	1.71	64	7.27	1.83
Foreign direct investment	16	7.19	2.01	61	7.34	1.91
Water and sanitation	30	7.70	1.73	76	7.47	2.02
Trade and exports	16	7.25	1.77	56	7.09	1.77
Economic growth	25	7.84	1.60	83	7.58	1.89
Health	27	7.70	1.71	70	7.06	2.11
Disaster management	19	7.26	1.66	58	6.74	2.38
Public sector governance/reform	32	7.41	1.86	79	7.03	2.15
Job creation/employment	22	7.27	1.64	52	6.62	2.12
Financial markets	24	7.54	1.64	64	7.47	1.75
Equality of opportunity*	23	7.78	1.83	67	6.76	2.10
Energy	20	7.40	1.73	60	7.27	1.72
Rural development	26	7.69	1.62	67	6.93	2.09
Global/regional integration	19	7.32	1.77	61	7.48	1.85
Food security	21	7.81	1.81	57	7.09	2.15
Education	32	7.69	2.04	75	7.08	2.14
Social protection	22	7.59	1.68	57	6.84	2.12
Climate change	23	7.26	2.00	67	7.42	1.95
Agricultural development	24	7.50	1.91	61	7.11	2.06
Natural resource management	22	7.09	2.02	63	7.16	2.13

^{*}Significantly different between collaborators and non-collaborators



C. World Bank Group's Effectiveness and Results (continued)

	Collabo	Collaborating with the WBG			Not collaborating with the WBG			
	N	Mean	SD	N	Mean	SD		
To what extent does the World Bank Group's work help to achieve development results in Peru?	50	6.72	1.31	111	6.59	1.54		

⁽¹⁻To no degree at all, 10-To a very significant degree)

To what extent do you agree with the following statements about the World Bank Group in Peru?

(1-Strongly disagree, 10-Strongly agree)

	Collaborating with the WBG			Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
The World Bank Group's financial instruments meet the needs of Peru	44	6.93	1.72	107	6.68	1.78
The World Bank Group meets Peru's needs for knowledge services	48	7.02	1.64	110	6.84	1.79

	Collaborating with the WBG			Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
To what extent do you believe that Peru received value for money from the World Bank Group's Reimbursable Advisory Services?*	38	7.26	1.46	86	6.44	1.86

(1-To no degree at all, 10-To a very significant degree) *Significantly different between collaborators and non-collaborators

	Collabo	Collaborating with the WBG			orating with	the WBG
	N	Mean	SD	N	Mean	SD
To what extent do you believe the World Bank Group measures and corrects its work in real time in Peru?	41	6.59	1.82	84	6.21	1.81

⁽¹⁻To no degree at all, 10-To a very significant degree)

D. The World Bank Group's Knowledge Work and Activities

In Peru, to what extent do you believe that the World Bank Group's knowledge work and activities:

(1-To no degree at all, 10-To a very significant degree)

	Collaborating with the WBG			Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
Are timely	45	6.96	1.45	102	7.01	1.74
Lead to practical solutions	43	6.79	1.61	106	6.62	1.74
Are accessible (well written and easy to understand)	47	7.28	1.53	108	7.13	1.82
Are translated enough into local language	42	6.86	1.79	103	6.77	2.12
Are adaptable to Peru's specific development challenges and country circumstances	43	6.81	1.72	105	6.79	1.88

	Collaborating with the WBG			Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?	48	7.17	1.56	108	7.22	1.63
Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?	50	7.40	1.55	112	7.42	1.55

(1-Not significant at all, 10-Very significant; 1-Very low technical quality, 10-Very high technical quality)



E. Working with the World Bank Group

To what extent do you agree/disagree with the following statements? (1-Strongly disagree, 10-Strongly agree)

	Collaborating with the WBG		Not collaborating with the W			
	N	Mean	SD	N	Mean	SD
The World Bank Group disburses funds promptly	34	7.00	2.10	61	6.28	1.92
The World Bank Group effectively monitors and evaluates the projects and programs it supports	41	7.22	1.65	90	6.91	1.85
The World Bank Group's approvals and reviews are done in a timely fashion	39	6.56	1.79	68	6.65	1.85
The World Bank Group's "Safeguard Policy" requirements are reasonable	36	6.36	1.87	62	6.73	1.58
The World Bank Group's conditions on its lending are reasonable	37	6.57	2.05	77	6.73	1.61
The World Bank Group takes decisions quickly in Peru	38	6.45	1.97	73	6.44	1.89
Working with the World Bank Group increases Peru's institutional capacity	42	7.24	1.88	94	7.03	1.86
Where country systems are adequate, the World Bank Group makes appropriate use of them	30	6.80	2.04	63	6.83	1.80
The World Bank Group provides effective implementation support	40	7.28	1.81	74	6.92	1.73

	Collaborating with the WBG			Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
To what extent do you believe that the World Bank Group's work helps to find solutions that promote private public partnerships in Peru?	34	7.00	1.83	89	6.75	1.74

⁽¹⁻To no degree at all, 10-To a very significant degree)

G. Communication and Information Sharing

Please rate how much you agree with the following statements. (1-Strongly disagree, 10-Strongly agree)

	Collaborating with the WBG			he WBG Not collaborating with the WBG		
	N	Mean	SD	N	Mean	SD
When I need information from the World Bank Group I know how to find it*	49	7.49	2.31	107	6.74	2.14
The World Bank Group's social media channels are valuable sources of information about the institution	30	6.40	2.43	78	6.38	2.31
The World Bank Group is responsive to my information requests and inquiries	43	7.49	2.15	64	6.69	2.14

^{*}Significantly different between collaborators and non-collaborators



Appendix D: Responses to Selected Questions by Year¹⁸

*All data presented in this appendix are weighted. As a result, means of the FY 2016 data and the total number of respondents each year will be slightly different from those in FY 2014 appendices.

FY 2014 Number of comparable respondents = 128 • FY 2016 Number of comparable respondents = 191

By weighting, FY 2014 and FY 2016 have the same stakeholder composition and thus are comparable. The weighted percentage of a stakeholder group is determined by the extent to which the World Bank Group interacts with them in the country and the percentage this group usually makes up in the past aggregated annual global data. The weighted stakeholder breakdown is presented below:

Percentage of Respondents	FY2016	FY2014
Office of the President; Office of the Prime Minister; Office of Minister	5%	5%
Government Institutions	35%	35%
Bilateral/Multilateral Agency	15%	15%
Civil Society	10%	10%
Private Sector	15%	15%
Academia/Research Institute/Think Tank	10%	10%
Media	10%	10%

A. General Issues Facing Peru

In general would you say that Peru is headed in ...?

Percentage of Respondents	FY2016	FY2014
The right direction	79.4%	81.6%
The wrong direction	7.9%	8.8%
Not sure	12.7%	9.6%

B. Overall Attitudes toward the World Bank Group

How familiar are you with the work of these organizations in Peru?

	year						
	FY 2016				FY 2014		
	N	Mean	SD	Ν	Mean	SD	
World Bank Group (WBG)	181	7.18	1.92	126	7.55	1.80	
Inter-American Development Bank (IDB/BID)	180	7.26	1.88	124	7.31	2.00	
Latin American Development Bank (CAF)	177	6.08	2.33	123	5.86	2.59	

(1-Not familiar at all, 10-Extremely familiar)

Overall, please rate your impression of the effectiveness of these organizations in Peru.

	year					
	FY 2016			FY 2014		
	N	Mean	SD	N	Mean	SD
World Bank Group (WBG)	165	7.18	1.65	117	7.42	1.60
Inter-American Development Bank (IDB/BID)*	166	7.03	1.69	113	7.44	1.67
Latin American Development Bank (CAF)	132	6.44	1.85	88	6.73	2.10

⁽¹⁻Not effective at all, 10-Very effective)

^{*}Significantly different between FY2016 and FY2014

¹⁸ Only those questions that were asked in the FY 2014 and FY 2016 country opinion surveys, with similar response scales/options, are presented.



B. Overall Attitudes toward the World Bank Group (continued)

	year						
	FY 2016				FY 2014		
	N	Mean	SD	N	Mean	SD	
To what extent do you believe the World Bank							
Group's staff is well prepared to help Peru solve	169	7.76	1.44	120	7.70	1.46	
its most complicated development challenges?							

⁽¹⁻To no degree at all, 10-To a very significant degree)

To what extent do you agree with the following statements about the World Bank Group's work in Peru?

(1-Strongly disagree, 10-Strongly agree)

	year						
	FY 2016				FY 2014		
	N	Mean	SD	N	Mean	SD	
Overall the World Bank Group currently plays a relevant role in development in Peru*	173	6.33	1.70	123	7.02	1.64	
The World Bank Group's work is aligned with what I consider the development priorities for Peru*	171	6.64	1.54	123	7.02	1.49	

^{*}Significantly different between FY2016 and FY2014

To what extent is the World Bank Group an effective development partner in Peru, in terms of each of the following?

(1-To no degree at all, 10-To a very significant degree)

			ye	ar		
		FY 2016			FY 2014	
	N	Mean	SD	N	Mean	SD
Responsiveness to needs	150	6.30	1.81	107	6.55	1.63
Flexibility (in terms of the institution's products and services)	153	6.08	1.77	112	6.43	1.79
Flexibility (in terms of changing country circumstances)*	156	6.14	1.80	112	6.75	1.66
Being inclusive*	152	6.48	1.75	114	7.17	1.43
Openness (sharing data and other information)	160	7.15	1.85	116	7.45	1.62
Collaboration with the Government*	156	7.39	1.62	116	8.14	1.30
The speed in which it gets things accomplished on the ground	141	6.04	1.86	103	6.46	1.90
Ease of access to the people at the World Bank Group who are making decisions important to my work	152	6.47	2.16	107	6.90	1.97
Collaboration with civil society*	140	6.17	2.02	100	6.97	1.86
Staff accessibility	149	6.55	2.15	110	6.97	1.81
Collaboration with other donors and development partners*	134	6.66	1.93	92	7.58	1.57
Collaboration with the private sector*	133	6.72	1.76	94	7.49	1.68
Straightforwardness and honesty	150	7.44	1.89	116	7.68	1.74
Treating clients and stakeholders in Peru with respect	156	7.57	1.79	115	7.68	1.83
Being a long-term partner	149	7.77	1.95	108	7.98	1.58

^{*}Significantly different between FY2016 and FY2014



C. World Bank Group's Effectiveness and Results

In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in the following areas of dev

Peru? (1-Not important at all, 10-Very important)

			ye	ar		
		FY 2016			FY 2014	
	N	Mean	SD	N	Mean	SD
Security (i.e., crime and violence)	136	6.91	2.34	115	7.44	1.98
Financial markets	143	7.45	1.80	113	7.57	1.73
Transport*	144	7.65	1.73	114	8.12	1.59
Anti corruption*	148	7.87	1.90	120	8.37	1.81
Law and justice*	138	7.30	2.04	118	7.91	1.90
Urban development	143	7.54	1.92	110	7.59	1.84
Environmental sustainability*	149	7.89	1.89	115	8.45	1.49
Trade and exports*	132	7.12	1.93	110	7.26	1.92
Information and communications technology	142	7.43	1.81	114	7.90	1.61
Poverty reduction*	148	8.50	1.76	123	8.89	1.36
Gender equity	145	7.49	2.17	110	7.87	1.74
Private sector development	140	7.46	1.88	112	7.60	1.82
Foreign direct investment	137	7.21	2.07	112	7.48	2.22
Water and sanitation*	147	8.40	1.55	120	8.84	1.36
Regulatory framework	142	7.55	1.95	112	7.52	1.68
Economic growth	146	8.23	1.70	113	8.25	1.73
Energy	143	7.86	1.83	113	8.10	1.62
Disaster management*	136	7.70	1.91	110	8.41	1.66
Public sector governance/reform*	147	8.31	1.66	120	9.05	1.22
Job creation/employment*	141	7.12	2.04	113	7.77	1.73
Communicable/non-communicable diseases	135	6.80	2.11	107	7.26	1.77
Equality of opportunity*	141	7.57	2.11	115	8.17	1.67
Social protection*	143	7.28	2.19	112	7.97	1.83
Rural development*	143	7.85	1.96	120	8.73	1.36
Global/regional integration	130	7.44	2.07	114	7.30	2.00
Food security*	136	7.39	2.15	114	7.97	1.81
Natural resource management	139	7.61	2.05	116	7.91	2.06
Health*	140	8.00	1.98	117	8.49	1.57
Climate change	144	8.15	1.87	109	8.40	1.44
Agricultural development	142	7.91	1.86	114	8.21	1.56
Education*	142	8.55	1.74	118	9.14	1.45

^{*}Significantly different between FY2016 and FY2014



C. World Bank Group's Effectiveness and Results (continued)

 $How\ EFFECTIVE\ do\ you\ believe\ the\ World\ Bank\ Group\ is\ in\ terms\ of\ the\ work\ it\ does\ in\ the\ following\ areas\ of\ development\ in$

Peru? (1-Not effective at all, 10-Very effective)

			ye	ar		
		FY 2016			FY 2014	
	N	Mean	SD	N	Mean	SD
Gender equity*	69	6.07	2.11	73	7.18	1.74
Information and communications technology	59	6.58	1.90	61	6.67	1.73
Transport	76	7.07	1.85	77	7.09	1.55
Security (i.e., crime and violence)	51	5.71	1.87	49	5.24	2.26
Law and justice	63	6.28	2.02	62	6.00	1.99
Urban development	68	6.60	1.89	62	6.75	1.77
Environmental sustainability	81	6.89	1.81	73	7.14	1.61
Regulatory framework	75	6.73	1.94	64	6.71	1.82
Communicable/non-communicable diseases	50	6.03	1.96	56	6.49	1.98
Poverty reduction	113	7.32	1.89	99	7.52	1.74
Anti corruption	75	6.26	2.21	62	5.58	2.50
Private sector development	79	7.28	1.76	64	6.70	2.21
Foreign direct investment	71	7.25	1.88	60	6.95	1.84
Water and sanitation	97	7.48	1.92	86	7.90	1.48
Trade and exports	65	7.04	1.72	61	6.70	1.88
Economic growth	100	7.60	1.79	81	7.36	1.68
Health	87	7.11	2.01	81	7.54	1.49
Disaster management	70	6.74	2.23	67	7.33	1.68
Public sector governance/reform	100	7.03	2.06	92	7.51	1.82
Job creation/employment	67	6.79	2.01	66	6.63	1.94
Financial markets	78	7.46	1.70	67	7.00	1.57
Equality of opportunity	79	6.87	2.08	75	7.21	1.86
Energy	73	7.30	1.65	65	7.43	1.46
Rural development	83	7.04	1.99	87	7.47	1.51
Global/regional integration	72	7.43	1.79	60	6.90	1.67
Food security	70	7.26	2.07	66	6.71	1.80
Education	97	7.18	2.10	84	7.39	1.91
Social protection	69	6.98	1.99	63	6.87	1.88
Climate change	82	7.33	1.94	71	6.95	1.70
Agricultural development	78	7.17	2.02	73	7.20	1.70
Natural resource management	78	7.11	2.08	67	6.97	1.81

^{*}Significantly different between FY2016 and FY2014



C. World Bank Group's Effectiveness and Results (continued)

	year					
	FY 2016			FY 2014		
	N	Mean	SD	N	Mean	SD
To what extent does the World Bank Group's work help to achieve development results in Peru?	147	6.63	1.43	119	6.70	1.48

⁽¹⁻To no degree at all, 10-To a very significant degree)

To what extent do you agree with the following statements about the World Bank Group in Peru?

(1-Strongly disagree, 10-Strongly agree)

T Strongly disagree, 10 Strongly agree)	year						
	FY 2016			FY 2014			
	N	Mean	SD	N	Mean	SD	
The World Bank Group's financial instruments meet the needs of Peru	137	6.81	1.73	118	6.69	1.60	
The World Bank Group meets Peru's needs for knowledge services	144	6.95	1.68	118	6.82	1.62	

	year					
	FY 2016			FY 2014		
	N	Mean	SD	N	Mean	SD
To what extent do you believe the World Bank Group measures and corrects its work in real time in Peru?	112	6.41	1.75	103	6.11	1.60

⁽¹⁻To no degree at all, 10-To a very significant degree)

D. The World Bank Group's Knowledge Work and Activities

How frequently do you consult World Bank Group's knowledge work and activities in the work you do?

Percentage of Respondents	FY2016	FY2014
Weekly	11.3%	9.4%
Monthly	33.1%	25.2%
A few times a year	40.4%	46.5%
Rarely	12.6%	15.0%
Never	2.6%	3.9%

In Peru, to what extent do you believe that the World Bank Group's knowledge work and activities:

(1-To no degree at all, 10-To a very significant degree)

	year					
	FY 2016			FY 2014		
	N	Mean	SD	N	Mean	SD
Are timely	136	6.97	1.62	112	6.89	1.56
Lead to practical solutions	137	6.62	1.71	109	6.63	1.76
Are accessible (well written and easy to understand)	143	7.16	1.74	117	7.18	1.56
Are translated enough into local language	133	6.80	2.04	111	6.79	1.93
Are adaptable to Peru's specific development challenges and country circumstances	138	6.74	1.81	117	7.05	1.54



D. The World Bank Group's Knowledge Work and Activities (continued)

	year									
		FY 2016	FY 2014	FY 2014						
	Ν	Mean	SD	Z	Mean	SD				
Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?	145	7.20	1.59	119	7.07	1.46				
Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?	148	7.47	1.46	119	7.67	1.17				

(1-Not significant at all, 10-Very significant; 1-Very low technical quality, 10-Very high technical quality)

E. Working with the World Bank Group

To what extent do you agree/disagree with the following statements? (1-Strongly disagree, 10-Strongly agree)

To what extent do you agree/ disagree with the follow	year								
		FY 2016 FY 2014							
	Ν	Mean	SD	Ν	Mean	SD			
The World Bank Group disburses funds promptly	82	6.67	2.00	88	6.22	1.76			
The World Bank Group effectively monitors and evaluates the projects and programs it supports	117	7.04	1.76	106	7.18	1.53			
The World Bank Group's approvals and reviews are done in a timely fashion	94	6.68	1.79	94	6.75	1.61			
The World Bank Group's "Safeguard Policy" requirements are reasonable	88	6.69	1.69	92	6.93	1.63			
The World Bank Group's conditions on its lending are reasonable	102	6.78	1.68	88	7.17	1.64			
The World Bank Group takes decisions quickly in Peru	98	6.54	1.87	98	6.11	1.67			
Working with the World Bank Group increases Peru's institutional capacity	123	7.14	1.78	112	7.48	1.77			
Where country systems are adequate, the World Bank Group makes appropriate use of them	80	6.94	1.72	74	7.02	1.56			
The World Bank Group provides effective implementation support	100	7.13	1.67	108	7.13	1.53			

G. Communication and Information Sharing (continued)

Are you aware of the World Bank Group's Access to Information Policy under which the Bank will now disclose any information in its possession that is not on a list of exceptions?*

Percentage of Respondents	FY2016	FY2014
Yes	30.8%	46.8%
No	69.2%	53.2%

^{*}Significantly different between FY2016 and FY2014

<u>Do you use/have you used the World</u> Bank Group website?*

Percentage of Respondents	FY2016	FY2014
Yes	88.2%	80.3%
No	11.8%	19.7%

^{*}Significantly different between FY2016 and FY2014

Please rate how much you agree with the following statements. (1-Strongly disagree, 10-Strongly agree)

rease rate now mass you agree with the ronouning	vear								
		FY 2016	-						
	N	Mean	SD	N	Mean	SD			
When I need information from the World Bank Group I know how to find it	144	7.04	2.16	123	6.72	2.26			
The World Bank Group's social media channels (e.g., blogs, Facebook, Twitter, YouTube, Flickr) are valuable sources of information about the institution	98	6.36	2.36	86	6.57	1.98			
The World Bank Group is responsive to my information requests and inquiries	98	6.98	2.19	96	7.19	2.07			



Appendix E: Indicator Questions as a Function of Exposure to the World Bank Group

	Currently, do yo	Which of	the following	g describes i	most of your	exposure to t	he World Bar	nk Group in P	eru? (Choos	e no more th	an TWO)	
Indicator Question		our country?	Obs	erver	Use WBG r	eports/data	Engage in W	BG activities	Collai	oorate	Use WB0	3 website
	Not collaborating with the WBG	Collaborating with the WBG	No Mean	Yes Mean	No Mean	Yes Mean	No Mean	Yes Mean	No Mean	Yes Mean	No Mean	Yes Mean
Overall effectiveness of the World Bank Group (WBG)	7.10	7.29	7.32	6.38	7.15	7.24	7.02	7.33	7.15	7.27	7.11	7.40
in Peru		7.25	7.52	0.50	7.10	7.24	7.02	7.55	7.10	1.21	7.11	7.40
Overall the World Bank Group currently plays a relevant	6.24	6.50	6.37	5.96	6.24	6.42	6.20	6.41	6.33	6.27	6.26	6.45
role in development in Peru The World Bank Group's work is aligned with what I												
consider the development priorities for Peru	6.54	6.76	6.67	6.18	6.54	6.67	6.34	6.81	6.56	6.67	6.61	6.54
Responsiveness to needs	6.10	6.47	6.31	5.30	6.12	6.29	6.09	6.27	6.23	6.07	6.14	6.32
Flexibility (in terms of the institution's products and												
services)	6.01	6.02	6.11	5.05	5.95	6.05	5.86	6.10	6.02	5.92	5.88	6.27
Flexibility (in terms of changing country circumstances)	6.02	6.21	6.26	4.71	6.08	6.04	5.79	6.32	6.06	6.08	6.03	6.15
Being inclusive	6.30	6.71	6.51	5.60	6.38	6.43	6.31	6.48	6.31	6.62	6.39	6.43
Openness (sharing data and other information)	6.99	7.35	7.23	6.09	7.06	7.13	7.16	7.02	7.02	7.25	6.88	7.60
Collaboration with the Government	7.18	7.60	7.44	6.48	7.34	7.13	7.10	7.37	7.02	7.58	7.26	7.42
The speed in which it gets things accomplished on the		7.60	7.44	0.40	7.34	7.20	1.23	1.31	7.20	7.50	7.20	7.42
around	5.97	6.06	6.12	5.10	5.88	6.13	5.72	6.23	6.09	5.71	5.92	6.14
Ease of access to the people at the World Bank Group												
who are making decisions important to my work	6.13	7.19	6.62	5.23	6.47	6.38	6.18	6.66	6.22	6.96	6.59	6.00
Collaboration with civil society	5.97	6.60	6.27	5.25	6.07	6.22	5.78	6.47	6.12	6.18	6.25	5.87
Staff accessibility	6.27	7.26	6.70	5.48	6.59	6.46	6.05	6.95	6.43	6.84	6.67	6.18
Collaboration with other donors and development							0.00		0.00	0.55	0.50	
partners	6.67	6.70	6.74	6.00	6.60	6.71	6.32	6.91	6.68	6.55	6.56	6.88
Collaboration with the private sector	6.57	6.90	6.85	5.50	6.61	6.67	6.32	6.93	6.56	6.85	6.65	6.60
Straightforwardness and honesty	7.38	7.71	7.52	7.06	7.48	7.44	7.38	7.54	7.36	7.73	7.50	7.37
Treating clients and stakeholders in Peru with respect	7.47	7.73	7.58	7.38	7.54	7.58	7.39	7.70	7.58	7.47	7.61	7.40
Being a long-term partner	7.66	8.04	7.89	7.05	7.68	7.91	7.47	8.05	7.69	8.00	7.89	7.48
To what extent does the World Bank Group's work help												
to achieve development results in Peru?	6.59	6.72	6.68	6.26	6.56	6.70	6.41	6.82	6.62	6.61	6.64	6.57
The World Bank Group's financial instruments (i.e.,												
investment lending, Development Policy Loan, Trust	6.68	6.93	6.74	6.67	6.68	6.80	6.47	6.96	6.79	6.58	6.67	6.88
Funds, Program 4 Result, etc.) meet the needs of Peru												
The World Bank Group meets Peru's needs for												
knowledge services (e.g., research, analysis, data,	6.84	7.02	6.96	6.48	6.70	7.14	6.71	7.06	6.97	6.67	6.83	7.04
technical assistance)												
The World Bank Group's knowledge work and activities are adaptable to Peru's specific development	6.79	6.81	6.95	5.60	6.65	6.91	6.61	6.92	6.78	6.73	6.62	7.11
challenges and country circumstances	0.79	0.61	0.95	5.00	0.05	0.91	0.01	0.92	0.76	0.73	0.02	7.11
Overall, how significant a contribution do you believe												
the World Bank Group's knowledge work and activities	7.22	7.17	7.37	6.00	7.12	7.25	6.97	7.37	7.27	6.89	6.97	7.67
make to development results in your country?												
Overall, how would you rate the technical quality of the	7.42	7.40	7.57	6.32	7.30	7.52	7.27	7.51	7.41	7.37	7.30	7.61
World Bank Group's knowledge work and activities?												
The World Bank Group takes decisions quickly in Peru	6.44	6.45	6.58	5.27	6.27	6.60	6.25	6.56	6.49	6.18	6.25	6.76
Where country systems (e.g., procurement, financial]						
management, etc.) are adequate, the World Bank	6.83	6.80	6.91	6.19	6.54	7.16	6.74	6.83	6.94	6.36	6.58	7.25
Group makes appropriate use of them						l						

Yellow highlight indicates significant difference between Yes and No means.



Appendix F: Peru FY 2016 Questionnaire



World Bank Group Country Survey FY16 – Peru

The World Bank Group is interested in gauging the views of clients and partners who are either involved in development in Peru or who observe activities related to social and economic development. The following survey will give the World Bank Group's team that works in Peru, greater insight into how the Bank's work is perceived. This is one tool the World Bank Group uses to assess the views of its stakeholders, and to develop more effective strategies that support development in Peru.

A local independent firm has been hired to oversee the logistics of this survey. This ensures anonymity and confidentiality. We hope you'll be candid.

Finally, the survey relates to the World Bank Group's work. The World Bank Group consists of IBRD, IDA, IFC, MIGA, and ICSID. When responding to the survey, please consider the area of the World Bank Group with which you are most familiar.

To complete the survey, please circle/check the response that most accurately reflects your opinion. If you prefer not to answer a question, please leave it blank. If you feel that you do not have an adequate amount of information on a subject, please check "Don't know".

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.

SECTION A: GENERAL ISSUES FACING PERU

A1	A1. In general would you say that Peru is headed in ?						
1	The right direction						
2	The wrong direction						
3	Not sure						



16 Health

SECTION A: GENERAL ISSUES

	Listed below are a number of development prionse identify which of the following you consider		
	noose no more than THREE)		production of the second of th
1	Global/regional integration	17	Climate change (e.g., mitigation, adaptation)
2	Food security	18	Poverty reduction
3	Public sector governance/ reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	19	Transport (e.g., roads, bridges, transportation)
4	Social protection (e.g., pensions, targeted social assistance)	20	Education
5	Gender equity	21	Agricultural development
6	Private sector development	22	Trade and exports
7	Foreign direct investment	23	Security (i.e., crime and violence)
8	Urban development	24	Anti corruption
9	Energy	25	Law and justice (e.g., judicial system)
10	Job creation/employment	26	Regulatory framework
11	Rural development	27	Communicable/non-communicable diseases
12	Financial markets	28	Natural resource management (e.g., oil, gas, mining)
13	Water and sanitation	29	Economic growth
14	Environmental sustainability	30	Disaster management
15	Equality of opportunity (i.e., equity)	31	Information and communications technology

A3. The World Bank Group has committed itself to twin goals: ending extreme poverty by 2030 and boosting shared prosperity. Poverty reduction is a broad term that encompasses work in many different areas.

Which THREE areas of development listed below do you believe would contribute most to reducing poverty in Peru? (Choose no more than THREE)

Water and sanitation	16	Anti corruption
Equality of opportunity (i.e., equity)	17	Education
Rural development	18	Foreign direct investment
Climate change (e.g., mitigation, adaptation)	19	Energy
Global/regional integration	20	Public sector governance/ reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)
Gender equity	21	Private sector development
Economic growth	22	Natural resource management (e.g., oil, gas, mining)
Urban development	23	Environmental sustainability
Regulatory framework	24	Health
Social protection (e.g., pensions, targeted social assistance)	25	Agricultural development
Law and justice (e.g., judicial system)	26	Disaster management
Transport (e.g., roads, bridges, transportation)	27	Job creation/employment
Security (i.e., crime and violence)	28	Financial markets
Communicable/non-communicable diseases	29	Trade and exports
Information and communications technology	30	Food security
	Equality of opportunity (i.e., equity) Rural development Climate change (e.g., mitigation, adaptation) Global/regional integration Gender equity Economic growth Urban development Regulatory framework Social protection (e.g., pensions, targeted social assistance) Law and justice (e.g., judicial system) Transport (e.g., roads, bridges, transportation) Security (i.e., crime and violence) Communicable/non-communicable diseases	Equality of opportunity (i.e., equity) Rural development Climate change (e.g., mitigation, adaptation) Global/regional integration 20 Gender equity Economic growth 22 Urban development Regulatory framework Social protection (e.g., pensions, targeted social assistance) Law and justice (e.g., judicial system) Transport (e.g., roads, bridges, transportation) Security (i.e., crime and violence) Communicable/non-communicable diseases



SECTION A: GENERAL ISSUES

A4. The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Peru? (Choose no more than TWO)

1	Consistent economic growth
2	More reliable social safety net
3	Greater access to micro-finance for the poor
4	Greater voice and participation for citizens to help ensure greater accountability
5	Greater access to health and nutrition for citizens
6	Better entrepreneurial opportunities (i.e., to start small and medium sized businesses)
7	A growing middle class
8	Better opportunity for the poor who live in rural areas
9	Better opportunity for the poor who live in urban areas
10	Better employment opportunities for young people
11	Better employment opportunities for women
12	Greater equity of fiscal policy
13	Education and training that better ensure job opportunity
14	Better quality public services
15	Other (please specify):

A5. Do you think the gap between the rich and the poor is a very big problem, a moderately big problem, a small problem or not a problem at all in Peru? (Select only ONE response)

1 A very big problem
2 A moderately big problem
3 A small problem
4 Not a problem at all
5 Don't know

A6. In your view, is global climate change a very serious problem, somewhat serious, not too serious, or not a problem? (Select only ONE response)

	(Construction Construction Cons
1	A very serious problem
2	A somewhat serious problem
3	Not too serious problem
4	Not a problem
5	Don't know



SECTION B: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP

How familiar are you with the work of these organizations in Peru?											
		Not familiar Extremely familia									familiar
B1	World Bank Group (WBG)	1	2	3	4	5	6	7	8	9	10
B2	Inter-American Development Bank (IDB/BID)	1	2	3	4	5	6	7	8	9	10
В3	Latin American Development Bank (CAF)	1	2	3	4	5	6	7	8	9	10

Overall, please rate your impression of the effectiveness of these organizations in Peru.												
		,								Don't know		
В4	World Bank Group (WBG)	1	2	3	4	5	6	7	8	9	10	
B5	Inter-American Development Bank (IDB/BID)	1	2	3	4	5	6	7	8	9	10	
В6	Latin American Development Bank (CAF)	1	2	3	4	5	6	7	8	9	10	

B7. To what extent do you believe the World Bank Group's staff is well prepared (e.g., skills and knowledge) to help Peru solve its most complicated development challenges?											
1 2		3	4	5	6	7	8	9	10		
To no degree at all									To a very significant degree	Don't know	

B8. When thinking about how the World Bank Group can have the most impact on development results in Peru, in which sectoral areas do you believe the World Bank Group should focus most of its resources (financial and knowledge services) in Peru? (Choose no more than THREE)

(un	ianciai and knowledge services) in Peru? (Citot	03E	no more man inkeej
1	Health	17	Economic growth
2	Security (i.e., crime and violence)	18	Private sector development
3	Transport (e.g., roads, bridges, transportation)	19	Water and sanitation
4	Agricultural development	20	Food security
5	Global/regional integration	21	Climate change (e.g., mitigation, adaptation)
6	Job creation/employment	22	Information and communications technology
7	Public sector governance/ reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	23	Trade and exports
8	Social protection (e.g., pensions, targeted social assistance)	24	Equality of opportunity (i.e., equity)
9	Rural development	25	Law and justice (e.g., judicial system)
10	Foreign direct investment	26	Regulatory framework
11	Education	27	Communicable/non-communicable diseases
12	Energy	28	Natural resource management (e.g., oil, gas, mining)
13	Gender equity	29	Poverty reduction
14	Financial markets	30	Anti corruption
15	Urban development	24	
16	Environmental sustainability	31	Disaster management



17

18 Don't know

SECTION B: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP

B9. When thinking about the World Bank Group's role, which activity do you believe is of greatest
VALUE and which activity is of second greatest value in Peru?

		Greatest Value (Choose only ONE)	Second Greatest Value (Choose only ONE)
1	Policy advice, studies, analyses		
2	Data and statistics		
3	Convening/Facilitating		
4	Financial resources		
5	Capacity development		
6	Technical assistance		
7	Help to bring discipline/effective supervision to implementation of investment projects		
8	Mobilizing third party financial resources		
9	Donor coordination		
10	Linkage to non-Bank expertise (i.e., South-South knowledge sharing)		
11	Other (please specify):		

). Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its
wo	rk in Peru? (Choose no more than TWO)
1	Too influenced by developed countries
2	Not exploring alternative policy options
3	Not collaborating enough with stakeholders outside the Government
4	Its advice and strategies do not lend themselves to practical problem solving
5	Not enough public disclosure of its work
6	Arrogant in its approach
7	Not client focused
8	The credibility of its knowledge/data
9	World Bank Group's processes too complex
10	Not willing to honestly criticize policies and reform efforts in the country
11	Staff too inaccessible
12	Imposing technocratic solutions without regard to political realities
13	World Bank Group's processes too slow (e.g., too bureaucratic in its operational policies and procedures)
14	Not aligned with other donors' work
15	Not aligned with country priorities
16	Not adequately sensitive to political/social realities in Peru

Other (please specify):



SECTION B: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP

	311. Which World Bank Group's instruments do you believe are the MOST effective in reducing poverty n Peru? (Choose no more than TWO)							
1	Trust Fund management							
2	Knowledge products/services (analytical work, studies, surveys, etc.)							
3	Capacity development							
4	Technical assistance (advice, best practice, international experience, etc.)							
5	Investment lending (financing specific projects)							
6	Policy based lending / budget support to the Government							
7	Multi-sectoral approaches							
8	Other (please specify):							
9	Don't know							

	2. To what extent do you believe that the World Bank Group's work and support help the poorest in ru? (Select only ONE response)
1	To a fully sufficient degree
2	To a somewhat sufficient degree
3	To a somewhat insufficient degree
4	To a very insufficient degree
5	Don't know

To w Peru	hat extent do you agree with the following state ?	ment	s abo	ut tl	he V	Vorl	d Ba	nk G	irou	p's v	vork in	1
		Strongly Strongly disagree agree									Don't know	
B13	Overall the World Bank Group currently plays a relevant role in development in Peru	1	2	3	4	5	6	7	8	9	10	
B14	The World Bank Group's work is aligned with what I consider the development priorities for Peru	1	2	3	4	5	6	7	8	9	10	



work

partners

respect

Staff accessibility

Collaboration with civil society

Collaboration with the private sector

Straightforwardness and honesty

Being a long-term partner

Collaboration with other donors and development

Treating clients and stakeholders in Peru with

B23

B24

B25

B26

B27

B28

B29

SECTION B: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP

	hat extent is the World Bank Group an effective on ollowing?	devel	opme	ent p	artı	ner i	n Pe	eru, i	in te	rms	of eac	h of
		To no degree	-	To sign	Don't know							
B15	Responsiveness to needs	1	2	3	4	5	6	7	8	9	10	
B16	Flexibility (in terms of the institution's products and services)	1	2	3	4	5	6	7	8	9	10	
B17	Flexibility (in terms of changing country circumstances)	1	2	3	4	5	6	7	8	9	10	
B18	Being inclusive	1	2	3	4	5	6	7	8	9	10	
B19	Openness (sharing data and other information)	1	2	3	4	5	6	7	8	9	10	
B20	Collaboration with the Government	1	2	3	4	5	6	7	8	9	10	
B21	The speed in which it gets things accomplished on the ground	1	2	3	4	5	6	7	8	9	10	
B22	Ease of access to the people at the World Bank Group who are making decisions important to my	1	2	3	4	5	6	7	8	9	10	

	O. When World Bank Group assisted reform efforts fail or are slow to take place, which of the owing would you attribute this to? (Choose no more than TWO)
1	The Government works inefficiently
2	Poor donor coordination
3	The World Bank Group is not sensitive enough to political/social realities on the ground
4	Lack of/inadequate levels of capacity in Government
5	There is not an adequate level of citizen/civil society participation
6	The World Bank Group works too slowly
7	The World Bank Group does not do adequate follow through/follow-up
8	Political pressures and obstacles
9	Reforms are not well thought out in light of country challenges
10	Other (please specify):



SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

C1. In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in Peru?

area	s of development in Peru?											
		Not i at all	mporta	ant						imp	Very ortant	Don't know
1	Security (i.e., crime and violence)	1	2	3	4	5	6	7	8	9	10	
2	Financial markets	1	2	3	4	5	6	7	8	9	10	
3	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
4	Anti corruption	1	2	3	4	5	6	7	8	9	10	
5	Law and justice (e.g., judicial system)	1	2	3	4	5	6	7	8	9	10	
6	Urban development	1	2	3	4	5	6	7	8	9	10	
7	Environmental sustainability	1	2	3	4	5	6	7	8	9	10	
8	Trade and exports	1	2	3	4	5	6	7	8	9	10	
9	Information and communications technology	1	2	3	4	5	6	7	8	9	10	
10	Poverty reduction	1	2	3	4	5	6	7	8	9	10	
11	Gender equity	1	2	3	4	5	6	7	8	9	10	
12	Private sector development	1	2	3	4	5	6	7	8	9	10	
13	Foreign direct investment	1	2	3	4	5	6	7	8	9	10	
14	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
15	Regulatory framework	1	2	3	4	5	6	7	8	9	10	
16	Economic growth	1	2	3	4	5	6	7	8	9	10	
17	Energy	1	2	3	4	5	6	7	8	9	10	
18	Disaster management	1	2	3	4	5	6	7	8	9	10	
19	Public sector governance/ reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
20	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
21	Communicable/non-communicable diseases	1	2	3	4	5	6	7	8	9	10	
22	Equality of opportunity (i.e., equity)	1	2	3	4	5	6	7	8	9	10	
23	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
24	Rural development	1	2	3	4	5	6	7	8	9	10	
25	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
26	Food security	1	2	3	4	5	6	7	8	9	10	
27	Natural resource management (e.g., oil, gas, mining)	1	2	3	4	5	6	7	8	9	10	
28	Health	1	2	3	4	5	6	7	8	9	10	
29	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
30	Agricultural development	1	2	3	4	5	6	7	8	9	10	
31	Education	1	2	3	4	5	6	7	8	9	10	



SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

C2. How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Peru? (If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")

	., .	Not effective Very at all effective										
1	Gender equity	1	2	3	4	5	6	7	8	9	10	
2	Information and communications technology	1	2	3	4	5	6	7	8	9	10	
3	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
4	Security (i.e., crime and violence)	1	2	3	4	5	6	7	8	9	10	
5	Law and justice (e.g., judicial system)	1	2	3	4	5	6	7	8	9	10	
6	Urban development	1	2	3	4	5	6	7	8	9	10	
7	Environmental sustainability	1	2	3	4	5	6	7	8	9	10	
8	Regulatory framework	1	2	3	4	5	6	7	8	9	10	
9	Communicable/non-communicable diseases	1	2	3	4	5	6	7	8	9	10	
10	Poverty reduction	1	2	3	4	5	6	7	8	9	10	
11	Anti corruption	1	2	3	4	5	6	7	8	9	10	
12	Private sector development	1	2	3	4	5	6	7	8	9	10	
13	Foreign direct investment	1	2	3	4	5	6	7	8	9	10	
14	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
15	Trade and exports	1	2	3	4	5	6	7	8	9	10	
16	Economic growth	1	2	3	4	5	6	7	8	9	10	
17	Health	1	2	3	4	5	6	7	8	9	10	
18	Disaster management	1	2	3	4	5	6	7	8	9	10	
19	Public sector governance/ reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
20	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
21	Financial markets	1	2	3	4	5	6	7	8	9	10	
22	Equality of opportunity (i.e., equity)	1	2	3	4	5	6	7	8	9	10	
23	Energy	1	2	3	4	5	6	7	8	9	10	
24	Rural development	1	2	3	4	5	6	7	8	9	10	
25	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
26	Food security	1	2	3	4	5	6	7	8	9	10	
27	Education	1	2	3	4	5	6	7	8	9	10	
28	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
29	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
30	Agricultural development	1	2	3	4	5	6	7	8	9	10	
31	Natural resource management (e.g., oil, gas, mining)	1	2	3	4	5	6	7	8	9	10	



SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

C3. To what extent does the World Bank Group's work help to achieve development results in Peru?										
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

To w	hat extent do you agree with the followin	g stat	emer	nts ak	out	the V	Vorl	d Ban	ık Gro	oup i	n Per	u?
		Stroi	٠,							Str	Don't know	
C4	The World Bank Group's financial instruments (i.e., investment lending, Development Policy Loan, Trust Funds, Program 4 Result, etc.) meet the needs of Peru	1	2	3	4	5	6	7	8	9	10	
C5	The World Bank Group meets Peru's needs for knowledge services (e.g., research, analysis, data, technical assistance)	1	2	3	4	5	6	7	8	9	10	

C6. To what extent do you believe that Peru received value for money from the World Bank Group's Reimbursable Advisory Services (RAS)?										
1	2	3	4	5	6	7	8	9	10	
To no degree at all To a very significant degree Don't know										

C7. To what exin Peru?	ktent d	o you	believe	the W	orld Ba	nk Gr	oup me	easures a	nd corrects its work	in real time
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.



SECTION D: THE WORLD BANK GROUP'S KNOWLEDGE WORK AND ACTIVITIES (i.e., ANALYSIS, STUDIES, RESEARCH, DATA, REPORTS, CONFERENCES)

D1 do	. How frequently do you consult World Bank Group's knowledge work and activities in the work you ?
1	Weekly
2	Monthly
3	A few times a year
4	Rarely
5	Never

		To no degree at To a very all significant degree												
D2	Are timely	1	2	3	4	5	6	7	8	9	10			
D3	Lead to practical solutions	1	2	3	4	5	6	7	8	9	10			
D4	Are accessible (well written and easy to understand)	1	2	3	4	5	6	7	8	9	10			
D5	Are translated enough into local language	1	2	3	4	5	6	7	8	9	10			
D6	Are adaptable to Peru's specific development challenges and country circumstances	1	2	3	4	5	6	7	8	9	10			

D7. Overall, how	•				•			Vorld Ba	ank Group's knowl	edge work
1 2 3 4 5 6 7 8 9 10 D										
Not significant at all									Very significant	Don't know

D8. Overall, how activities?	w woul	d you r	ate the	techni	cal qua	lity of t	the W	orld Ba	nk Group's knowled	dge work and
1	2	3	4	5	6	7	8	9	10	
Very low technical quality	, Don't know									



SECTION E: WORKING WITH THE WORLD BANK GROUP

		Stror	.							St	rongly agree	Don't know
E1	The World Bank Group disburses funds promptly	1	2	3	4	5	6	7	8	9	10	
E2	The World Bank Group effectively monitors and evaluates the projects and programs it supports	1	2	3	4	5	6	7	8	9	10	
E3	The World Bank Group's approvals and reviews are done in a timely fashion	1	2	3	4	5	6	7	8	9	10	
E4	The World Bank Group's "Safeguard Policy" requirements are reasonable	1	2	3	4	5	6	7	8	9	10	
E 5	The World Bank Group's conditions on its lending are reasonable	1	2	3	4	5	6	7	8	9	10	
E6	The World Bank Group takes decisions quickly in Peru	1	2	3	4	5	6	7	8	9	10	
E7	Working with the World Bank Group increases Peru's institutional capacity	1	2	3	4	5	6	7	8	9	10	
E8	Where country systems (e.g., procurement, financial management, etc.) are adequate, the World Bank Group makes appropriate use of them	1	2	3	4	5	6	7	8	9	10	
E9	The World Bank Group provides effective implementation support (i.e., supervision of projects)	1	2	3	4	5	6	7	8	9	10	

E10. To what extent do you believe that the World Bank Group's work helps to find solutions that promote private public partnerships in Peru?								
1 2 3 4 5 6 7 8 9 10 □								
To no degree at all	To no degree at all To a very significant degree Don't know							

١.	1. Which of the following best describes the World Bank Group's support in Peru? elect only one response)
1	The World Bank Group is sufficiently selective and focuses on the most important development challenges in Peru
2	The World Bank Group is not sufficiently selective in Peru, and it is involved in too many areas of development.
3	Don't know



SECTION F: RECENT TRENDS AND THE FUTURE ROLE OF THE WORLD BANK GROUP IN PERU

	Which of the following SHOULD the World Bank Group do to make itself of greater value in 2. (Choose no more than TWO)
1	Offer more innovative financial products
2	Ensure greater selectivity in its work
3	Provide more adequate data/knowledge/statistics/figures on Peru's economy
4	Improve the competitiveness of its financing compared to markets (e.g., cost, timeliness, other terms)
5	Reach out more to groups outside of Government
6	Increase the level of capacity development in the country
7	Improve the quality of its experts as related to Peru's specific challenges
8	Offer more innovative knowledge services
9	Collaborate more effectively with Government clients (e.g., national, state, local)
10	Work faster
11	Reduce the complexity of obtaining World Bank Group financing
12	Increase availability of Reimbursable Advisory Services (RAS)
13	Other (please specify):

F2. When considering the combination of services that the World Bank Group offers in Peru, and taking into account its limited level of resources, which ONE of the following do you believe the World Bank Group should offer more of in Peru? (Select only ONE response)

VVO	world bank droup should offer more of in Ferd: (Select offiny Orac response)			
1	Financial services			
2	Knowledge products			
3	Convening services			
4	None of the above			
5	The combination is appropriate for Peru			
6	Don't know			



Other (please specify):

SECTION G: COMMUNICATION AND INFORMATION SHARING

G1. How do you get most of your information about economic and social development issues in Peru? (Choose no more than TWO)							
1	Social media (e.g., Facebook, blogs, Twitter, YouTube, Flickr)	7	International television				
2	International newspapers	8	Local newspapers				
3	Local radio	9	Internet				
4	International radio	10	Periodicals/Magazines				
5	e-Newsletters	11	Cable TV				
6	Local television	12	Other (please specify):				

	G2. How would you prefer to receive information from the World Bank Group? (Choose no more than TWO)						
1	Direct contact with World Bank Group (i.e., face to face meetings/discussions)	5	World Bank Group's website				
2	Mobile phones	6	Social media (e.g., Facebook, blogs, Twitter, YouTube, Flickr)				
3	World Bank Group's seminars/workshops/conferences	7	e-Newsletters				
4	World Bank Group's publications and other written materials	8	Other (please specify):				

	Are you aware of the World Bank Group's Access to Information Policies under which the		
G3	World Bank Group discloses any information in its possession that is not on a list of	Yes	No
	exceptions? (If YES please go to Question G4; if NO please go to G5)		

G4. If yes, from which of the following sources did you learn about the World Bank Group's Access to Information Policies? (Select only ONE response) World Bank Group's seminars/workshops/conferences World Bank Group's website World Bank Group's e-Newsletters News/Media Colleagues/Friends/Peer organizations

G5	Have you requested information from the World Bank Group on its activities in the past year? (If YES please go to Question G6; if NO please go to G7)	Yes	No
G6	Were you able to obtain this information?	Yes	No
G7	Do you use/have you used the World Bank Group website?	Yes	No
G8	Do you currently consult the World Bank Group social media sites (e.g., Facebook, blogs, Twitter, YouTube, and Flickr)?	Yes	No

Please rate how much you agree with the following statements.												
		Stror	٠,								ongly agree	Don't know
G9	When I need information from the World Bank Group I know how to find it (e.g., whom to call, where to reach them, etc.)	1	2	3	4	5	6	7	8	9	10	
G10	The World Bank Group's social media channels (e.g., blogs, Facebook, Twitter, YouTube, Flickr) are valuable sources of information about the institution	1	2	3	4	5	6	7	8	9	10	
G11	The World Bank Group is responsive to my information requests and inquiries	1	2	3	4	5	6	7	8	9	10	



SECTION H: BACKGROUND INFORMATION

H1.	. Which of the following best describes your c	urrer	nt position? (Select only ONE response)
1	Office of the President, Prime Minister	11	NGO/Community Based Organization
2	Office of Minister	12	Media (press, radio, TV, web, etc.)
3	Office of Parliamentarian	13	Independent Government Institution (i.e., Regulatory Agency, Central Bank/oversight institution)
4	Employee of a Ministry, Ministerial Department or Implementation Agency	14	Trade Union
5	Project Management Unit (PMU) overseeing implementation of project/ Consultant/Contractor working on World Bank Group supported project/program	15	Faith-Based Group
6	Local Government Office or Staff	16	Youth Group
7	Bilateral/Multilateral Agency	17	Academia/Research Institute/Think Tank
8	Private Sector Organization	18	Judiciary Branch
9	Private Foundation	10	Other (alarma are aif)
10	Financial Sector/Private Bank	19	Other (please specify):

1	Water	12	Gender
2	Social protection and labor	13	Transport and ICT
3	Fragility, conflict and violence	14	Urban, rural, and social development
4	Environment and natural resources	15	Governance
5	Public-private partnerships	16	Poverty
6	Education	17	Jobs
7	Health, nutrition, and population	18	Agriculture
8	Energy and extractives	19	Climate Change
9	Macroeconomics and fiscal management	20	Generalist (specialized in multiple sectors)
10	Trade and competitiveness	21	Other (please specify):
11	Finance and markets		

	H3. Currently, do you professionally collaborate/work with the World Bank Group (IBRD/IDA, IFC, or MIGA) in your country?					
1	Yes					
2	No					



SECTION H: BACKGROUND INFORMATION

	H4. Which of the following agencies of the World Bank Group do you primarily engage with in Peru? (Select only ONE response)				
1	The World Bank (IBRD)				
2	The International Finance Corporation (IFC)				
3	The Multilateral Investment Guarantee Agency (MIGA)				
4	Other (please specify):				

	H5. Do your projects involve both the World Bank and the IFC? (If YES please go to Question H6; If NO please go to H7)			
1	Yes			
2	No			

H6. If yes, what was your view of how the two institutions work together in Peru?		
(Select only ONE response)		
1	The two institutions work well together	
2	The way the two institutions work together needs improvement	
3	The two institutions do not work well together	
4	Don't know	

Н7	H7. Which of the following describes most of your exposure to the World Bank Group in Peru?		
(Choose no more than TWO)			
1	Observer (i.e., follow in media, discuss in informal conversations, etc.)		
2	Use World Bank Group reports/data		
3	Engage in World Bank Group related/sponsored events/activities		
4	Collaborate as part of my professional duties		
5	Use World Bank Group website for information, data, research, etc.		

H8. What's your gender?		
1	Female	
2	Male	

H9. Which best represents your geographic location?	
1	Lima-Callao Metropolitan area
2	Regions

Thank you for completing the survey!