

### World Bank Group Country Survey FY16 - Sierra Leone

The World Bank Group is interested in gauging the views of clients and partners who are either involved in development in Sierra Leone or who observe activities related to social and economic development. The following survey will give the World Bank Group's team that works in Sierra Leone, greater insight into how the Bank's work is perceived. This is one tool the World Bank Group uses to assess the views of its stakeholders, and to develop more effective strategies that support development in Sierra Leone.

A local independent firm has been hired to oversee the logistics of this survey. This ensures anonymity and confidentiality. We hope you'll be candid.

Finally, the survey relates to the World Bank Group's work. The World Bank Group consists of IBRD, IDA, IFC, MIGA, and ICSID. When responding to the survey, please consider the area of the World Bank Group with which you are most familiar.

To complete the survey, please circle/check the response that most accurately reflects your opinion. If you prefer not to answer a question, please leave it blank. If you feel that you do not have an adequate amount of information on a subject, please check "Don't know".

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.

#### SECTION A: GENERAL ISSUES FACING SIERRA LEONE

A1	A1. In general would you say that Sierra Leone is headed in?					
1	The right direction					
2	The wrong direction					
3	Not sure					

### **SECTION A: GENERAL ISSUES**

### A2. Listed below are a number of development priorities in Sierra Leone.

# Please identify which of the following you consider the most important development priorities in Sierra Leone? (Choose no more than THREE)

Sier	ra Leone? (Choose no more than THREE	:)	
1	Global/regional integration	19	Climate change (e.g., mitigation, adaptation)
2	Food security	20	Poverty reduction
3	Security/stabilization/reconstruction	21	Transport (e.g., roads, bridges, transportation)
4	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	22	Social cohesion
5	Social protection (e.g., pensions, targeted social assistance)	23	Education
6	Gender equity	24	Agricultural development
7	Private sector development	25	Trade and exports
8	Foreign direct investment	26	Crime and violence
9	Urban development	27	Anti corruption
10	Energy	28	Law and justice (e.g., judicial system)
11	Regional conflict and tensions	29	Regulatory framework
12	Job creation/employment	30	Communicable/non-communicable diseases
13	Rural development	31	Local governance and institutions
14	Financial markets	32	Natural resource management (e.g., oil, gas, mining)
15	Water and sanitation	33	Economic growth
16	Environmental sustainability	34	Disaster management
17	Equality of opportunity (i.e., equity)	35	Information and communications to shadow
18	Health	33	Information and communications technology

### **SECTION A: GENERAL ISSUES**

A3. The World Bank Group has committed itself to twin goals: ending extreme poverty by 2030 and boosting shared prosperity. Poverty reduction is a broad term that encompasses work in many different areas.

Which THREE areas of development listed below do you believe would contribute most to reducing poverty in Sierra Leone? (Choose no more than THREE)

PO	city in sicina Econe. Conoose no more	· · · · · ·	
1	Water and sanitation	18	Security/stabilization/reconstruction
2	Equality of opportunity (i.e., equity)	19	Anti corruption
3	Rural development	20	Education
4	Climate change (e.g., mitigation, adaptation)	21	Foreign direct investment
5	Regional conflict and tensions	22	Energy
6	Global/regional integration	23	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)
7	Gender equity	24	Social cohesion
8	Economic growth	25	Private sector development
9	Urban development	26	Natural resource management (e.g., oil, gas, mining)
10	Regulatory framework	27	Environmental sustainability
11	Local governance and institutions	28	Health
12	Social protection (e.g., pensions, targeted social assistance)	29	Agricultural development
13	Law and justice (e.g., judicial system)	30	Disaster management
14	Transport (e.g., roads, bridges, transportation)	31	Job creation/employment
15	Crime and violence	32	Financial markets
16	Communicable/non-communicable diseases	33	Trade and exports
17	Information and communications technology	34	Food security

#### **SECTION A: GENERAL ISSUES**

A4. The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Sierra Leone? (Choose no more than TWO)

1 77 1	best illustrate now this would be achieved in Sierra Leone? (CHOOSE 110 11101E that I I WO)
1	Consistent economic growth
2	More reliable social safety net
3	Greater access to micro-finance for the poor
4	Greater voice and participation for citizens to help ensure greater accountability
5	Greater access to health and nutrition for citizens
6	Better entrepreneurial opportunities (i.e., to start small and medium sized businesses)
7	A growing middle class
8	Better opportunity for the poor who live in rural areas
9	Better opportunity for the poor who live in urban areas
10	Better employment opportunities for young people
11	Better employment opportunities for women
12	Greater equity of fiscal policy
13	Education and training that better ensure job opportunity
14	Better quality public services
15	Other (please specify):

<b>A5</b>	A5. Do you think the gap between the rich and the poor is a very big problem, a moderately big					
pro	problem, a small problem or not a problem at all in Sierra Leone? (Select only ONE response)					
1	A very big problem					
2	A moderately big problem					
3	A small problem					
4	Not a problem at all					
5	Don't know					

Α6	A6. In your view, is global climate change a very serious problem, somewhat serious, not too serious,					
or	not a problem? (Select only ONE response)					
1	A very serious problem					
2	A somewhat serious problem					
3	Not too serious problem					
4	Not a problem					
5	Don't know					

B1. How familiar are you with the work of the World Bank Group in Sierra Leone?									
1	2	3	4	5	6	7	8	9	10
Not familiar at all									Extremely familiar

B2. Overall, please rate your impression of the World Bank Group's effectiveness in Sierra Leone.										
1	2	3	4	5	6	7	8	9	10	
Not effective at all									Very effective	Don't know

B3. To what extent do you believe the World Bank Group's staff is well prepared (e.g., skills and knowledge) to help Sierra Leone solve its most complicated development challenges?										
1	2	3	4	5	6	7	8	9	10	
To no degree at all  To no degree at all  To a very significant degree  Don't know					Don't know					

# B4. When thinking about how the World Bank Group can have the most impact on development results in Sierra Leone, in which sectoral areas do you believe the World Bank Group should focus most of its resources (financial and knowledge services) in Sierra Leone? (Choose no more than THREE)

1630	ources (financial and knowledge services) in Sierr	a Lec	mer (Choose no more than Trikel)
1	Health	19	Economic growth
2	Security/stabilization/reconstruction	20	Regional conflict and tensions
3	Crime and violence	21	Private sector development
4	Transport (e.g., roads, bridges, transportation)	22	Water and sanitation
5	Agricultural development	23	Food security
6	Global/regional integration	24	Climate change (e.g., mitigation, adaptation)
7	Job creation/employment	25	Information and communications technology
8	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	26	Trade and exports
9	Social protection (e.g., pensions, targeted social assistance)	27	Equality of opportunity (i.e., equity)
10	Rural development	28	Law and justice (e.g., judicial system)
11	Foreign direct investment	29	Local governance and institutions
12	Education	30	Regulatory framework
13	Energy	31	Communicable/non-communicable diseases
14	Social cohesion	32	Natural resource management (e.g., oil, gas, mining)
15	Gender equity	33	Poverty reduction
16	Financial markets	34	Anti corruption
17	Urban development	25	Disaster menasament
18	Environmental sustainability	35	Disaster management

# B5. When thinking about the World Bank Group's role, which activity do you believe is of greatest VALUE and which activity is of second greatest value in Sierra Leone?

	·	Greatest Value (Choose only ONE)	Second Greatest Value (Choose only ONE)
1	Policy advice, studies, analyses		
2	Data and statistics		
3	Convening/facilitating		
4	Financial resources		
5	Capacity development		
6	Technical assistance		
7	Help to bring discipline/effective supervision to implementation of investment projects		
8	Mobilizing third party financial resources		
9	Donor coordination		
10	Linkage to non-Bank expertise (e.g., South-South knowledge sharing)		
11	Strategy formulation (e.g., PRSP assistance)		
12	Other (please specify):		

	Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its
wo	rk in Sierra Leone? (Choose no more than TWO)
1	Too influenced by developed countries
2	Not exploring alternative policy options
3	Not collaborating enough with stakeholders outside the Government
4	Its advice and strategies do not lend themselves to practical problem solving
5	Not enough public disclosure of its work
6	Arrogant in its approach
7	Not client focused
8	The credibility of its knowledge/data
9	World Bank Group's processes too complex
10	Not willing to honestly criticize policies and reform efforts in the country
11	Staff too inaccessible
12	Imposing technocratic solutions without regard to political realities
13	World Bank Group's processes too slow (e.g., too bureaucratic in its operational policies and procedures)
14	Not aligned with other donors' work
15	Not aligned with country priorities
16	Not adequately sensitive to political/social realities in Sierra Leone
17	Not focused enough on issues that are unique to post-conflict countries
18	Inadequate number of World Bank Group staff members located in the country
19	Other (please specify):
20	Don't know

В7.	Which World Bank Group's instruments do you believe are the MOST effective in reducing poverty
in S	Sierra Leone? (Choose no more than TWO)
1	Trust Fund management
2	Knowledge products/services (analytical work, studies, surveys, etc.)
3	Capacity development
4	Technical assistance (advice, best practice, international experience, etc.)
5	Investment lending (financing specific projects)
6	Policy based lending / budget support to the Government
7	Multi-sectoral approaches
8	Co-financing arrangements (i.e., with other donors)
9	Sector-wide approaches
10	Emergency Recovery lending
11	Other (please specify):
12	Don't know

B8.	To what extent do you believe that the World Bank Group's work and support help the poorest in
Sie	rra Leone? (Select only ONE response)
1	To a fully sufficient degree
2	To a somewhat sufficient degree
3	To a somewhat insufficient degree
4	To a very insufficient degree
5	Don't know

gro	In addition to the regular relations with the bups should the World Bank Group collaborat hoose no more than TWO)		onal government, which TWO of the following h more in your country?										
1	1 Parliament 9 Beneficiaries												
2	Donor community	10	Foundations										
3	Media	11	UN and regional peace keeping forces										
4	Local Government	12	Emerging donors										
5	Private sector	13	UN agencies										
6	Academia/think tanks/research institutes	14	Regional organizations (e.g., MRU, ECOWAS, AU)										
7	NGOs/Community Based Organizations (CBOs)	15	Other (please specify):										
8	Youth/university groups	16	Don't know										

	hat extent do you agree with the following stater a Leone?	nents	s abo	ut tl	ne W	/orlo	d Ba	nk G	irou	p's w	ork in	l
		Stror disag	٠,							S	trongly agree	Don't know
B10	Overall the World Bank Group currently plays a relevant role in development in Sierra Leone	1	2	3	4	5	6	7	8	9	10	
B11	The World Bank Group's work is aligned with what I consider the development priorities for Sierra Leone	1	2	3	4	5	6	7	8	9	10	

		To no	o degre	ee					sign		a very degree	Don't know
B12	Responsiveness to needs	1	2	3	4	5	6	7	8	9	10	
B13	Flexibility (in terms of the institution's products and services)	1	2	3	4	5	6	7	8	9	10	
B14	Flexibility (in terms of changing country circumstances)	1	2	3	4	5	6	7	8	9	10	
B15	Being inclusive	1	2	3	4	5	6	7	8	9	10	
B16	Openness (sharing data and other information)	1	2	3	4	5	6	7	8	9	10	
B17	Collaboration with the Government	1	2	3	4	5	6	7	8	9	10	
B18	The speed in which it gets things accomplished on the ground	1	2	3	4	5	6	7	8	9	10	
B19	Ease of access to the people at the World Bank Group who are making decisions important to my work	1	2	3	4	5	6	7	8	9	10	
B20	Collaboration with civil society	1	2	3	4	5	6	7	8	9	10	
B21	Collaboration with the UN	1	2	3	4	5	6	7	8	9	10	
B22	Staff accessibility	1	2	3	4	5	6	7	8	9	10	
B23	Collaboration with other donors and development partners	1	2	3	4	5	6	7	8	9	10	
B24	Collaboration with the private sector	1	2	3	4	5	6	7	8	9	10	
B25	Straightforwardness and honesty	1	2	3	4	5	6	7	8	9	10	
B26	Treating clients and stakeholders in Sierra Leone with respect	1	2	3	4	5	6	7	8	9	10	
B27	Being a long-term partner	1	2	3	4	5	6	7	8	9	10	

B28. In the past year, have	e you seen more, less, or just about	the same level of effect	ive collaboration								
between the UN and the World Bank Group in your country? (Select only ONE response)											
☐ More effective collaboration	☐ The same level of effective collaboration	☐ Less effective collaboration	□ Don't know								

	9. When World Bank Group assisted reform efforts fail or are slow to take place, which THREE of the owing would you attribute this to? (Choose no more than THREE)
1	The Government works inefficiently
2	Poor donor coordination
3	The World Bank Group is not sensitive enough to political/social realities on the ground
4	Lack of/inadequate levels of capacity in Government
5	There is not an adequate level of citizen/civil society participation
6	The World Bank Group works too slowly
7	The World Bank Group does not do adequate follow through/follow-up
8	Political pressures and obstacles
9	Reforms are not well thought out in light of country challenges
10	Ongoing conflict and instability
11	Inadequate funding
12	Other (please specify):

# SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

# C1. In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in Sierra Leone?

	as of development in Sierra Leone?	Not i	mport	ant						imp	Very portant	Don't know
1	Crime and violence	1	2	3	4	5	6	7	8	9	10	
2	Financial markets	1	2	3	4	5	6	7	8	9	10	
3	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
4	Anti corruption	1	2	3	4	5	6	7	8	9	10	
5	Regional conflict and tensions	1	2	3	4	5	6	7	8	9	10	
6	Law and justice (e.g., judicial system)	1	2	3	4	5	6	7	8	9	10	
7	Urban development	1	2	3	4	5	6	7	8	9	10	
8	Environmental sustainability	1	2	3	4	5	6	7	8	9	10	
9	Trade and exports	1	2	3	4	5	6	7	8	9	10	
10	Information and communications technology	1	2	3	4	5	6	7	8	9	10	
11	Poverty reduction	1	2	3	4	5	6	7	8	9	10	
12	Gender equity	1	2	3	4	5	6	7	8	9	10	
13	Private sector development	1	2	3	4	5	6	7	8	9	10	
14	Foreign direct investment	1	2	3	4	5	6	7	8	9	10	
15	Local governance and institutions	1	2	3	4	5	6	7	8	9	10	
16	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
17	Regulatory framework	1	2	3	4	5	6	7	8	9	10	
18	Economic growth	1	2	3	4	5	6	7	8	9	10	
19	Energy	1	2	3	4	5	6	7	8	9	10	
20	Disaster management	1	2	3	4	5	6	7	8	9	10	
21	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
22	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
23	Social cohesion	1	2	3	4	5	6	7	8	9	10	
24	Communicable/non-communicable diseases	1	2	3	4	5	6	7	8	9	10	
25	Equality of opportunity (i.e., equity)	1	2	3	4	5	6	7	8	9	10	
26	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
27	Rural development	1	2	3	4	5	6	7	8	9	10	
28	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
29	Food security	1	2	3	4	5	6	7	8	9	10	
30	Natural resource management (e.g., oil, gas, mining)	1	2	3	4	5	6	7	8	9	10	
31	Security/stabilization/reconstruction	1	2	3	4	5	6	7	8	9	10	
32	Health	1	2	3	4	5	6	7	8	9	10	
33	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
34	Agricultural development	1	2	3	4	5	6	7	8	9	10	
35	Education	1	2	3	4	5	6	7	8	9	10	

### SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

**C2.** How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Sierra Leone? (If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")

		Not e	effectiv	e						ef	Very fective	Don't know
1	Gender equity	1	2	3	4	5	6	7	8	9	10	
2	Information and communications technology	1	2	3	4	5	6	7	8	9	10	
3	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
4	Law and justice (e.g., judicial system)	1	2	3	4	5	6	7	8	9	10	
5	Urban development	1	2	3	4	5	6	7	8	9	10	
6	Environmental sustainability	1	2	3	4	5	6	7	8	9	10	
7	Regulatory framework	1	2	3	4	5	6	7	8	9	10	
8	Communicable/non-communicable diseases	1	2	3	4	5	6	7	8	9	10	
9	Poverty reduction	1	2	3	4	5	6	7	8	9	10	
10	Anti corruption	1	2	3	4	5	6	7	8	9	10	
11	Private sector development	1	2	3	4	5	6	7	8	9	10	
12	Foreign direct investment	1	2	3	4	5	6	7	8	9	10	
13	Local governance and institutions	1	2	3	4	5	6	7	8	9	10	
14	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
15	Trade and exports	1	2	3	4	5	6	7	8	9	10	
16	Economic growth	1	2	3	4	5	6	7	8	9	10	
17	Health	1	2	3	4	5	6	7	8	9	10	
18	Disaster management	1	2	3	4	5	6	7	8	9	10	
19	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
20	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
21	Social cohesion	1	2	3	4	5	6	7	8	9	10	
22	Financial markets	1	2	3	4	5	6	7	8	9	10	
23	Equality of opportunity (i.e., equity)	1	2	3	4	5	6	7	8	9	10	
24	Energy	1	2	3	4	5	6	7	8	9	10	
25	Rural development	1	2	3	4	5	6	7	8	9	10	
26	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
27	Food security	1	2	3	4	5	6	7	8	9	10	
28	Education	1	2	3	4	5	6	7	8	9	10	
29	Security/stabilization/reconstruction	1	2	3	4	5	6	7	8	9	10	
30	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
31	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
32	Agricultural development	1	2	3	4	5	6	7	8	9	10	
33	Natural resource management (e.g., oil, gas, mining)	1	2	3	4	5	6	7	8	9	10	

### SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

C3. To what e Leone?	xtent d	oes th	e Worl	d Bank	Group	's wor	k help	to achie	eve development r	esults in Sierra
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

C4. To what e								-	engthen existing c	ountry systems
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

To v Leo	what extent do you agree with the following ne?	stat	emei	nts al	oout	the V	Vorl	d Ban	k Gro	oup i	n Sier	ra
		Stror disag	· ,								ongly agree	Don't know
<b>C</b> 5	The World Bank Group's financial instruments (i.e., investment lending, Development Policy Loan, Trust Funds, Program 4 Result, etc.) meet the needs of Sierra Leone	1	2	3	4	5	6	7	8	9	10	
C6	The World Bank Group meets Sierra Leone's needs for knowledge services (e.g., research, analysis, data, technical assistance)	1	2	3	4	5	6	7	8	9	10	

C7. To what exter in Sierra Leone?	nt do y	ou beli	eve th	e Worl	d Bank	( Grou	o meas	ures a	nd corrects its work	in real time
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.

# SECTION D: THE WORLD BANK GROUP'S KNOWLEDGE WORK AND ACTIVITIES (i.e., ANALYSIS, STUDIES, RESEARCH, DATA, REPORTS, CONFERENCES)

D1 do	. How frequently do you consult World Bank Group's knowledge work and activities in the work you ?
1	Weekly
2	Monthly
3	A few times a year
4	Rarely
5	Never

		To no at all	degree					Т	o a ver		ficant egree	Don't know
D2	Are timely	1	2	3	4	5	6	7	8	9	10	
D3	Include appropriate level of stakeholder involvement during preparation	1	2	3	4	5	6	7	8	9	10	
D4	Lead to practical solutions	1	2	3	4	5	6	7	8	9	10	
D5	Are accessible (well written and easy to understand)	1	2	3	4	5	6	7	8	9	10	
D6	Are source of relevant information on global good practices	1	2	3	4	5	6	7	8	9	10	
D7	Are adequately disseminated	1	2	3	4	5	6	7	8	9	10	
D8	Are translated enough into local language	1	2	3	4	5	6	7	8	9	10	
D9	Are adaptable to Sierra Leone's specific development challenges and country circumstances	1	2	3	4	5	6	7	8	9	10	

D10. Overall, how and activities mal	_				-			ne Wor	ld Bank Group's kno	owledge work
1	2	3	4	5	6	7	8	9	10	
Not significant at all									Very significant	Don't know

D11. Overall, ho activities?	ow wou	ıld you	rate th	e techr	nical q	uality	of the	World	d Bank Group's knov	wledge work and
1	2	3	4	5	6	7	8	9	10	
Very low technical quality									Very high technical quality	Don't know

# SECTION E: WORKING WITH THE WORLD BANK GROUP

		Stror disag								St	rongly agree	Don't know
E1	The World Bank Group disburses funds promptly	1	2	3	4	5	6	7	8	9	10	
E2	The World Bank Group effectively monitors and evaluates the projects and programs it supports	1	2	3	4	5	6	7	8	9	10	
E3	The World Bank Group's approvals and reviews are done in a timely fashion	1	2	3	4	5	6	7	8	9	10	
<b>E4</b>	The World Bank Group's "Safeguard Policy" requirements are reasonable	1	2	3	4	5	6	7	8	9	10	
<b>E</b> 5	The World Bank Group's conditions on its lending are reasonable	1	2	3	4	5	6	7	8	9	10	
<b>E6</b>	The World Bank Group takes decisions quickly in Sierra Leone	1	2	3	4	5	6	7	8	9	10	
<b>E7</b>	Working with the World Bank Group increases Sierra Leone's institutional capacity	1	2	3	4	5	6	7	8	9	10	
E8	Where country systems (e.g., procurement, financial management, etc.) are adequate, the World Bank Group makes appropriate use of them	1	2	3	4	5	6	7	8	9	10	
E9	The World Bank Group provides effective implementation support (i.e., supervision of projects)	1	2	3	4	5	6	7	8	9	10	

	E10. To what extent do you believe that the World Bank Group's work helps to find solutions that promote private public partnerships in Sierra Leone?									
1	2	3	4	5	6	7	8	9	10	
To no degree at all To a very significant degree					Don't know					

	1. Which of the following best describes the World Bank Group's support in Sierra Leone? elect only one response)
1	The World Bank Group is sufficiently selective and focuses on the most important development challenges in Sierra Leone
2	The World Bank Group is not sufficiently selective in Sierra Leone, and it is involved in too many areas of development
3	Don't know

E12. To what exte	ent do	you be	elieve t	he Woı	rld Bar	nk Grou	ıp is a	dequat	ely staffed in Sierr	a Leone?
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know

### SECTION E: WORKING WITH THE WORLD BANK GROUP ON EBOLA RESPONSE

To what extent do you agree with the following statements related to the World Bank Group's work in
response to the Ebola outbreak in Sierra Leone last year?

ТООР	onse to the Ebola outbreak in Sierra Leone last year:	Stror									ongly agree	Don't know
E13	The level of the World Bank Group's grant financing in response to the Ebola outbreak in Sierra Leone was appropriate.	1	2	3	4	5	6	7	8	9	10	
E14	The World Bank Group's grant financing in response to the Ebola outbreak was done at the appropriate speed.	1	2	3	4	5	6	7	8	9	10	
E15	The World Bank Group's grant financing in response to the Ebola outbreak in Sierra Leone was flexible to address complex challenges in changing environment.	1	2	3	4	5	6	7	8	9	10	
E16	The World Bank Group's grant financing in response to the Ebola outbreak in Sierra Leone enabled the government to own and manage responses, rather than creating parallel structure.	1	2	3	4	5	6	7	8	9	10	
E17	The World Bank Group's work (advice, grant financing, etc.) in response to the Ebola outbreak helped engender institutional change to improve health care service management and response in Sierra Leone.	1	2	3	4	5	6	7	8	9	10	
E18	The World Bank Group's (advice, grant financing, etc.) helped to build institutional capacity for future outbreaks of pandemics and epidemics.	1	2	3	4	5	6	7	8	9	10	
E19	The World Bank Group role as convener and facilitator of other donors was very effective in response to last year's Ebola crisis.	1	2	3	4	5	6	7	8	9	10	

E20	). When considering the World Bank Group's Ebola crisis related work in Sierra Leone, which of the
foll	owing activities were most useful? (Choose no more than TWO)
1	Damage assessment (post-outbreak needs assessment)
2	Knowledge exchange
3	Mobilizing donor support
4	World Bank Group's grant financing
5	Institutional capacity building
6	Beneficiary targeting
7	Building country ownership
8	Other (please specify):

### SECTION E: WORKING WITH THE WORLD BANK GROUP ON EBOLA RESPONSE

E21. Please answer the following questions: (Choose no more than THREE for each column)								
		A. When considering post-Ebola recovery, which THREE areas below would benefit most from the World Bank Group playing a leading role among international partners in Sierra Leone?	B. Which THREE areas below would benefit most from other donors in Sierra Leone?					
1	Health (e.g., rapid response to epidemics such as Ebola)							
2	Education (e.g., increased quality of school education)							
3	Social protection (e.g., social safety nets for the vulnerable, specifically in Ebola affected areas)							
4	Private sector development							
5	Water (e.g., improved access to clean water)							
6	Energy (e.g., increased power generation and access to electricity)							
7	Governance (e.g., government effectiveness, good governance)							

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.

# SECTION F: THE FUTURE ROLE OF THE WORLD BANK GROUP IN SIERRA LEONE

	F1. Which of the following SHOULD the World Bank Group do to make itself of greater value in Sierra Leone? (Choose no more than TWO)					
1	Offer more innovative financial products					
2	Ensure greater selectivity in its work					
3	Provide more adequate data/knowledge/statistics/figures on Sierra Leone's economy					
4	Improve the competitiveness of its financing compared to markets (e.g., cost, timeliness, other terms)					
5	Reach out more to groups outside of Government					
6	Increase the level of capacity development in the country					
7	Improve the quality of its experts as related to Sierra Leone's specific challenges					
8	Offer more innovative knowledge services					
9	Collaborate more effectively with Government clients (e.g., national, state, local)					
10	Work faster					
11	Reduce the complexity of obtaining World Bank Group financing					
12	Increase availability of Reimbursable Advisory Services (RAS)					
13	Increase the level of World Bank Group staffing in Sierra Leone's office					
14	Other (please specify):					

	F2. When considering the combination of services that the World Bank Group offers in Sierra Leone, and taking into account its limited level of resources, which ONE of the following do you believe the						
Wor	World Bank Group should offer more of in Sierra Leone? (Select only ONE response)						
1	Financial services						
2	Knowledge products						
3	Convening services						
4	None of the above						
5	The combination is appropriate for Sierra Leone						
6	Don't know						

	What should the World Bank Group do to improve collaboration with the UN in the field?  hoose no more than THREE)
1	Organize more joint meetings and missions with the UN
2	Collaborate on analysis, assessments and planning, including on rapid assessments on emerging crisis and changing circumstances when both institutions are engaged
3	Develop joint or complementary projects with the UN, leveraging each organization's comparative advantages
4	Develop guidelines, framework and tools to facilitate operational cooperation and cross-financing
5	Share more information about the World Bank Group's activities, products, and knowledge
6	Involve UN experts to a greater degree in World Bank Group activities
7	Other (please specify):

# SECTION G: COMMUNICATION AND INFORMATION SHARING

G1. How do you get most of your information about economic and social development issues in Sierra Leone? (Choose no more than TWO)							
1	Social media (e.g., blogs, Facebook, Twitter, YouTube, Flickr)	6	International television				
2	International newspapers	7	Local newspapers				
3	Local radio	8	Internet				
4	International radio	9	Periodicals				
5	Local television	10	Other (please specify):				

G2.	G2. How would you prefer to receive information from the World Bank Group?							
(Choose no more than TWO)								
1	Direct contact with World Bank Group (i.e., face to face meetings/discussions)	6	World Bank Group's website					
2	Mobile phones	7	Social media (e.g., blogs, Facebook, Twitter, YouTube, Flickr)					
3	World Bank Group's seminars/workshops/ conferences	8	e-Newsletters					
4	Radio	9	Newspapers					
5	World Bank Group's publications and other written materials	10	Other (please specify):					

	Are you aware of the World Bank Group's Access to Information Policies under which the		
G3	World Bank Group discloses any information in its possession that is not on a list of	Yes	No
	exceptions? (If YES please go to Question G4; if NO please go to G5)		

	G4. If yes, from which of the following sources did you learn about the World Bank Group's Access to Information Policies? (Select only ONE response)						
1							
2	World Bank Group's website						
3	World Bank Group's e-Newsletters						
4	News/Media						
5	Colleagues/Friends/Peer organizations						
6	Other (please specify):						

G5	Have you requested information from the World Bank Group on its activities in the past year? (If YES please go to Question G6; if NO please go to G7)		No
G6	Were you able to obtain this information?	Yes	No
G7	Do you have access to the Internet?	Yes	No
G8	Do you use/have you used the World Bank Group website?	Yes	No
G9	Do you currently consult the World Bank Group social media sites (e.g., blogs, Facebook, Twitter, YouTube, and Flickr)?	Yes	No

# **SECTION G: COMMUNICATION AND INFORMATION SHARING**

G10	G10. Which Internet connection do you use primarily when visiting a World Bank Group website?							
1	High speed/WiFi							
2	Dial-up							

Pleas	se rate how much you agree with the following state	men	ts.									
		Strongly Strong disagree agr				ongly agree						
G11	I find the World Bank Group's websites easy to navigate. (Only answer if you have used a World Bank Group website)	1	2	3	4	5	6	7	8	9	10	
G12	I find the information on the World Bank Group's websites useful. (Only answer if you have used a World Bank Group website)	1	2	3	4	5	6	7	8	9	10	
G13	The World Bank Group's social media channels (e.g., blogs, Facebook, Twitter, YouTube, Flickr) are valuable sources of information about the institution	1	2	3	4	5	6	7	8	9	10	
G14	When I need information from the World Bank Group I know how to find it (e.g., whom to call, where to reach them, etc.)	1	2	3	4	5	6	7	8	9	10	
G15	The World Bank Group is responsive to my information requests and inquiries	1	2	3	4	5	6	7	8	9	10	

# **SECTION H: BACKGROUND INFORMATION**

H1.	Which of the following best describes your	curr	ent position? (Select only ONE response)
1	Office of the President, Prime Minister	11	NGO/Community Based Organization
2	Office of Minister	12	Media (press, radio, TV, web, etc.)
3	Office of Parliamentarian	13	Independent Government Institution (i.e., Regulatory Agency, Central Bank/oversight institution)
4	Employee of a Ministry, Ministerial Department or Implementation Agency	14	Trade Union
5	Project Management Unit (PMU) overseeing implementation of project/ Consultant/Contractor working on World Bank Group supported project/program	15	Faith-Based Group
6	Local Government Office or Staff	16	Youth Group
7	Bilateral/Multilateral Agency	17	Academia/Research Institute/Think Tank
8	Private Sector Organization	18	Judiciary Branch
9	Private Foundation	40	Other (riles on seif A)
10	Financial Sector/Private Bank	19	Other (please specify):

H2.	. Please identify the primary specialization	of you	ur work. (Select only ONE response)
1	Water	12	Gender
2	Social protection and labor	13	Transport and ICT
3	Fragility, conflict and violence	14	Urban, rural, and social development
4	Environment and natural resources	15	Governance
5	Public-private partnerships	16	Poverty
6	Education	17	Jobs
7	Health, nutrition, and population	18	Agriculture
8	Energy and extractives	19	Climate Change
9	Macroeconomics and fiscal management	20	Generalist (specialized in multiple sectors)
10	Trade and competitiveness	21	Other (please specify)
11	Finance and markets	21	Other (please specify):

Н3	H3. Currently, do you professionally collaborate/work with the World Bank Group (IDA, IFC, or	
МІ	MIGA) in your country? (Select only ONE response)	
1	Yes	
2	No	

	H4. Which of the following agencies of the World Bank Group do you primarily engage with in Sierra Leone? (Select only ONE response)	
1	The World Bank (IDA)	
2	The International Finance Corporation (IFC)	
3	The Multilateral Investment Guarantee Agency (MIGA)	
4	Other (please specify):	

### **SECTION H: BACKGROUND INFORMATION**

	H5. Do your projects involve both the World Bank and the IFC? (If YES please go to Question H6; If NO please go to H7)	
1	Yes	
2	No	

	H6. If yes, what was your view of how the two institutions work together in Sierra Leone? (Select only ONE response)	
1	The two institutions work well together	
2	The way the two institutions work together needs improvement	
3	The two institutions do not work well together	
4	Don't know	

	H7. Which of the following describes most of your exposure to the World Bank Group in Sierra Leone? (Choose no more than TWO)	
1	Observer (i.e., follow in media, discuss in informal conversations, etc.)	
2	Use World Bank Group reports/data	
3	Engage in World Bank Group related/sponsored events/activities	
4	Collaborate as part of my professional duties	
5	Use World Bank Group website for information, data, research, etc.	

Н8	H8. What's your gender?	
1	Female	
2	Male	

H9. Which best represents your geographic location?	
1	Southern Region
2	Northern Region
3	Western Region
4	Eastern Region

# Thank you for completing the survey!