

### World Bank Group Country Survey Fiscal Year 18 – Bahrain

The World Bank Group is interested in gauging the views of clients and partners who are either involved in technical assistance in Bahrain or who observe activities related to social and economic development. The following survey will give the World Bank Group's team that works in Bahrain, greater insight into how the Bank's work is perceived. This is one tool the World Bank Group uses to assess the views of its stakeholders, and to develop more effective strategies that support social and economic development in Bahrain.

An independent firm has been hired to oversee the logistics of this survey. This ensures anonymity and confidentiality. We hope you'll be candid.

Finally, the survey relates to the World Bank Group's work. The World Bank Group consists of IBRD, IDA, IFC, MIGA, and ICSID. When responding to the survey, please consider the area of the World Bank Group with which you are most familiar.

To complete the survey, please circle/check the response that most accurately reflects your opinion. If you prefer not to answer a question, please leave it blank. If you feel that you do not have an adequate amount of information on a subject, please check "Don't know".

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.

### SECTION A: GENERAL ISSUES FACING BAHRAIN

<b>A1</b>	A1. In general would you say that Bahrain is headed in ?									
1	The right direction									
2	The wrong direction									
3	Not sure									



### **SECTION A: GENERAL ISSUES FACING BAHRAIN**

IM	PORTANT are the following sectoral areas for the o		y S u mporta		opii	ient	•				Verv	Don't
		at all				impo	rtant	know				
1	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
2	Gender equity	1	2	3	4	5	6	7	8	9	10	
3	Private sector development	1	2	3	4	5	6	7	8	9	10	
4	Education	1	2	3	4	5	6	7	8	9	10	
5	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
6	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
7	Food security	1	2	3	4	5	6	7	8	9	10	
8	Urban development	1	2	3	4	5	6	7	8	9	10	
9	Energy	1	2	3	4	5	6	7	8	9	10	
10	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
11	Pollution	1	2	3	4	5	6	7	8	9	10	
12	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
13	Health	1	2	3	4	5	6	7	8	9	10	
14	Financial markets	1	2	3	4	5	6	7	8	9	10	
15	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
16	Agriculture	1	2	3	4	5	6	7	8	9	10	
17	Trade and exports	1	2	3	4	5	6	7	8	9	10	
18	Natural resource management (e.g., oil, gas, mining, solar energy)	1	2	3	4	5	6	7	8	9	10	
19	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
20	Anti corruption	1	2	3	4	5	6	7	8	9	10	
21	Judiciary reform	1	2	3	4	5	6	7	8	9	10	
22	Economic growth	1	2	3	4	5	6	7	8	9	10	
23	Disaster risk management	1	2	3	4	5	6	7	8	9	10	
		_										

24

25

26

Equality of opportunity (i.e., social inclusion)

Information and communications technology

Non-communicable disease

7 8

7 8

8 9

5 6

3

3 4 5 6 7

4 5

2

2

1

1

10

10

10

9



#### **SECTION A: GENERAL ISSUES**

A3. The World Bank Group's "Shared Prosperity" goal captures two key elements, economic growth and equity. It will seek to foster income growth among the bottom 40 percent of a country's population. Improvement in the Shared Prosperity Indicator requires growth and well-being of the less well-off. When thinking about the idea of "shared prosperity" in your country, which of the following TWO best illustrate how this would be achieved in Bahrain? (Choose no more than TWO)

	<b>~</b> 1
1	Better employment opportunities for young people
2	Better employment opportunities for women
3	Greater access to micro-finance for the poor
4	Greater voice and participation for citizens to help ensure greater accountability
5	Greater access to health and nutrition for citizens
6	Better entrepreneurial opportunities (i.e., to start small and medium sized businesses)
7	A growing middle class
8	Better opportunity for the poor expats who live in urban areas
9	More diversified economic growth
10	More reliable social safety net
11	Greater equity of fiscal policy
12	Better quality education and training that better ensure job opportunity
13	Better quality public services
14	Better energy efficiency
15	Other (please specify):

<b>A4</b>	A4. In your view, is climate change a very serious problem, somewhat serious, not too serious, or									
not	not a problem in Bahrain? (Select only ONE response)									
1	A very serious problem									
2	A somewhat serious problem									
3	Not too serious problem									
4	Not a problem									
5	Don't know									



B1. How familiar are you with the work of the World Bank Group in Bahrain?											
1	2	3	4	5	6	7	8	9	10		
Not familiar at all									Extremely familiar		

B2. Overall, ple	ase rat	e you	r impr	ession	of the	e Wor	ld Bank	Group's	effectiveness in B	ahrain.
1	2	3	4	5	6	7	8	9	10	
Not effective at all									Very effective	Don't know

B3. To what ex knowledge) to l		•					•		well prepared (e.g. t challenges?	, skills and
1	2	3	4	5	6	7	8	9	10	
To no degree at all	·								To a very significant degree	Don't know

tec	hnical assistance and knowledge services in Bahr	ain?	? (Choose no more than THREE)							
1	Social protection (e.g., pensions, targeted social assistance)	14	Financial markets							
2	Gender equity	15	Transport (e.g., roads, bridges, transportation)							
3	Private sector development	16	Agriculture							
4	Education	17	Trade and exports							
5	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	18	Natural resource management (e.g., oil, gas, mining, solar energy)							
6	Global/regional integration	19	Climate change (e.g., mitigation, adaptation)							
7	Food security	20	Anti corruption							
8	Urban development	21	Judiciary reform							
9	Energy	22	Economic growth							
10	Water and sanitation	23	Disaster risk management							
11	Pollution	24	Equality of opportunity (i.e., social inclusion)							
12	Job creation/employment	25	Non-communicable disease							
13	Health	26	Information and communications technology							



#### B5. When thinking about the World Bank Group's role, which activity do you believe is of greatest VALUE and which activity is of second greatest value in Bahrain? **Greatest Value Second Greatest Value** (Choose only ONE) (Choose only ONE) Bringing together different groups of stakeholders Data and statistics Policy advice, studies, analyses Capacity development 5 Advisory services and technical assistance 6 Development partners coordination 7 Promoting knowledge sharing 8 Implementation support Other (please specify): \_

Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	В6.	Which of the following do you identify as the World Bank Group's greatest WEAKNESSES in its
Staff too inaccessible  Not collaborating enough with private sector  Not adequately collaborating with organizations such as bilaterals, multilaterals, trust funds, UN agencies  Not aligned with country priorities  Not adequately sensitive to political/social realities in Bahrain  Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	wo	rk in Bahrain? (Choose no more than TWO)
Not collaborating enough with private sector  Not adequately collaborating with organizations such as bilaterals, multilaterals, trust funds, UN agencies  Not aligned with country priorities  Not adequately sensitive to political/social realities in Bahrain  Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	1	Not willing to honestly criticize policies and reform efforts in the country
Not adequately collaborating with organizations such as bilaterals, multilaterals, trust funds, UN agencies  Not aligned with country priorities  Not adequately sensitive to political/social realities in Bahrain  Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	2	Staff too inaccessible
Not aligned with country priorities  Not adequately sensitive to political/social realities in Bahrain  Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	3	Not collaborating enough with private sector
Not adequately sensitive to political/social realities in Bahrain  Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	4	Not adequately collaborating with organizations such as bilaterals, multilaterals, trust funds, UN agencies
Too influenced by developed countries  World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	5	Not aligned with country priorities
World Bank Group's processes too slow  World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	6	Not adequately sensitive to political/social realities in Bahrain
World Bank Group's processes too complex  Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	7	Too influenced by developed countries
Not exploring alternative policy options  Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	8	World Bank Group's processes too slow
Not sufficiently focused on results  Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	9	World Bank Group's processes too complex
Not in it for the long term  Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	10	Not exploring alternative policy options
Its advice and strategies do not lend themselves to practical problem solving  Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	11	Not sufficiently focused on results
Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)  Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	12	Not in it for the long term
Not enough public disclosure of its work  Arrogant in its approach  The credibility of its knowledge/data  Other (please specify):	13	Its advice and strategies do not lend themselves to practical problem solving
Arrogant in its approach The credibility of its knowledge/data Other (please specify):	14	Not collaborating enough with civil society (including NGOs, CBOs, beneficiary representatives)
The credibility of its knowledge/data  Other (please specify):	15	Not enough public disclosure of its work
Other (please specify):	16	Arrogant in its approach
	17	The credibility of its knowledge/data
Don't know	18	Other (please specify):
	19	Don't know

How EFFECTIVE do you believe the World Bank Group is in terms of the capacity building work it does in each of the following areas in Bahrain? (If you have NO exposure to/experience in any of the areas listed below, please respond "Don't know")

		Not e	effectiv	е						ef	Very fective	Don't know
В7	Policy design (for clarity and better incentives to achieve socio-economic goals)	1	2	3	4	5	6	7	8	9	10	
В8	The private sector (related to institutional and policy change)	1	2	3	4	5	6	7	8	9	10	
В9	Technical capacity building	1	2	3	4	5	6	7	8	9	10	

When thinking about how to improve capacity building in Bahrain to help ensure better development results, looking forward, how IMPORTANT is it for the World Bank Group to be involved in the following aspects of capacity building? (If you have NO exposure to/experience in any of the areas listed below, please respond "Don't know")

	·	Not i at all	mporta	ant						imp	Very ortant	Don't know
B10	Policy design (for clarity and better incentives to achieve socio-economic goals)	1	2	3	4	5	6	7	8	9	10	
B11	The private sector (related to institutional and policy change)	1	2	3	4	5	6	7	8	9	10	
B12	Technical capacity building	1	2	3	4	5	6	7	8	9	10	

gro	B13. In addition to the regular relations with the national government, which TWO of the following groups should the World Bank Group collaborate with more in your country?  (Choose no more than TWO)									
1	Academia/think tanks/research institutes	7	Youth/university groups							
2	External partners	8	Beneficiaries							
3	Media	9	Foundations							
4	Private sector	10	Other (please specify):							
5	Parliament	10	Other (please specify).							
6	NGOs/Community Based Organizations	11	Don't know							

To w Bahr	hat extent do you agree with the following stater ain?	ments	abo	ut tl	ne W	Vorl	d Ba	nk G	irou	p's w	ork in	I
		Stror	٠,							St	rongly agree	Don't know
B14	Overall the World Bank Group currently plays a relevant role in development in Bahrain	1	2	3	4	5	6	7	8	9	10	
B15	The World Bank Group's work is aligned with what I consider the development priorities for Bahrain	1	2	3	4	5	6	7	8	9	10	



		To no	o degre	e				То	a very	signif de	icant egree	Don't know
B16	Responsiveness to needs	1	2	3	4	5	6	7	8	9	10	
B17	Flexibility (in terms of the institution's products and services)	1	2	3	4	5	6	7	8	9	10	
B18	Flexibility (in terms of changing country circumstances)	1	2	3	4	5	6	7	8	9	10	
B19	Being inclusive	1	2	3	4	5	6	7	8	9	10	
B20	Openness (sharing data and other information)	1	2	3	4	5	6	7	8	9	10	
B21	Collaboration with the Government	1	2	3	4	5	6	7	8	9	10	
B22	The speed in which it gets things accomplished on the ground	1	2	3	4	5	6	7	8	9	10	
B23	Helping to bring discipline/effective supervision to implementation of investment projects	1	2	3	4	5	6	7	8	9	10	
B24	Collaboration with civil society	1	2	3	4	5	6	7	8	9	10	
B25	Staff accessibility	1	2	3	4	5	6	7	8	9	10	
B26	Collaboration with other development partners	1	2	3	4	5	6	7	8	9	10	
B27	Collaboration with the private sector	1	2	3	4	5	6	7	8	9	10	
B28	Straightforwardness and honesty	1	2	3	4	5	6	7	8	9	10	
B29	Treating clients and stakeholders in Bahrain with respect	1	2	3	4	5	6	7	8	9	10	
B30	Being a long-term partner	1	2	3	4	5	6	7	8	9	10	

B31	To be a more effectiv	e development partner in Bahrain, o	do you believe that the	World Bank
Gro	oup should have? (So	elect only ONE response)		
	More local presence	☐ The current level of local presence is adequate	☐ Less local presence	☐ Don't know
		oup assisted reform efforts fail or a ute this to? (Choose no more	•	hich of the
1		pes not provide the government with co	•	ut the reform effort
2	Political pressures and ob	<u> </u>		
3	Reforms are not well tho	ught out in light of country challenges		
4	Poor coordination within	the Government		
5	There is an inadequate le	vel of private sector participation and su	upport	
6	Poor coordination of dev	elopment partners		
7	The World Bank Group is	not sensitive enough to political/social r	realities on the ground	
8	Lack of/inadequate levels	of capacity in Government		
9	There is not an adequate	level of citizen/civil society participation	ı	
10	Corruption			
11	Poor coordination within	the World Bank Group		
12	Other (please specify):			





### SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

## C1. In your opinion, how IMPORTANT is it for the World Bank Group to be involved in the following areas of development in Rahrain?

		Not i	mporta	ant						impo	Very	Don't know
1	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
2	Gender equity	1	2	3	4	5	6	7	8	9	10	
3	Private sector development	1	2	3	4	5	6	7	8	9	10	
4	Education	1	2	3	4	5	6	7	8	9	10	
5	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
6	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
7	Food security	1	2	3	4	5	6	7	8	9	10	
8	Urban development	1	2	3	4	5	6	7	8	9	10	
9	Energy	1	2	3	4	5	6	7	8	9	10	
10	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
11	Pollution	1	2	3	4	5	6	7	8	9	10	
12	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
13	Health	1	2	3	4	5	6	7	8	9	10	
14	Financial markets	1	2	3	4	5	6	7	8	9	10	
15	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
16	Agriculture	1	2	3	4	5	6	7	8	9	10	
17	Trade and exports	1	2	3	4	5	6	7	8	9	10	
18	Natural resource management (e.g., oil, gas, mining, solar energy)	1	2	3	4	5	6	7	8	9	10	
19	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
20	Anti corruption	1	2	3	4	5	6	7	8	9	10	
21	Judiciary reform	1	2	3	4	5	6	7	8	9	10	
22	Economic growth	1	2	3	4	5	6	7	8	9	10	
23	Disaster risk management	1	2	3	4	5	6	7	8	9	10	
24	Equality of opportunity (i.e., social inclusion)	1	2	3	4	5	6	7	8	9	10	
25	Non-communicable disease	1	2	3	4	5	6	7	8	9	10	
26	Information and communications technology	1	2	3	4	5	6	7	8	9	10	



### SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

**C2.** How EFFECTIVE do you believe the World Bank Group is in terms of the work it does in the following areas of development in Bahrain? (If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")

	ne sectors listeu below, pieuse respond - Don't knov		ffectiv	e						effe	Very	Don't know
1	Social protection (e.g., pensions, targeted social assistance)	1	2	3	4	5	6	7	8	9	10	
2	Gender equity	1	2	3	4	5	6	7	8	9	10	
3	Private sector development	1	2	3	4	5	6	7	8	9	10	
4	Education	1	2	3	4	5	6	7	8	9	10	
5	Public sector governance/reform (i.e., government effectiveness, public financial management, public expenditure, fiscal system reform)	1	2	3	4	5	6	7	8	9	10	
6	Global/regional integration	1	2	3	4	5	6	7	8	9	10	
7	Food security	1	2	3	4	5	6	7	8	9	10	
8	Urban development	1	2	3	4	5	6	7	8	9	10	
9	Energy	1	2	3	4	5	6	7	8	9	10	
10	Water and sanitation	1	2	3	4	5	6	7	8	9	10	
11	Pollution	1	2	3	4	5	6	7	8	9	10	
12	Job creation/employment	1	2	3	4	5	6	7	8	9	10	
13	Health	1	2	3	4	5	6	7	8	9	10	
14	Financial markets	1	2	3	4	5	6	7	8	9	10	
15	Transport (e.g., roads, bridges, transportation)	1	2	3	4	5	6	7	8	9	10	
16	Agriculture	1	2	3	4	5	6	7	8	9	10	
17	Trade and exports	1	2	3	4	5	6	7	8	9	10	
18	Natural resource management (e.g., oil, gas, mining, solar energy)	1	2	3	4	5	6	7	8	9	10	
19	Climate change (e.g., mitigation, adaptation)	1	2	3	4	5	6	7	8	9	10	
20	Anti corruption	1	2	3	4	5	6	7	8	9	10	
21	Judiciary reform	1	2	3	4	5	6	7	8	9	10	
22	Economic growth	1	2	3	4	5	6	7	8	9	10	
23	Disaster risk management	1	2	3	4	5	6	7	8	9	10	
24	Equality of opportunity (i.e., social inclusion)	1	2	3	4	5	6	7	8	9	10	
25	Non-communicable disease	1	2	3	4	5	6	7	8	9	10	
26	Information and communications technology	1	2	3	4	5	6	7	8	9	10	

### SECTION C: WORLD BANK GROUP'S EFFECTIVENESS AND RESULTS

C3. To what ex	C3. To what extent does the World Bank Group's work help to achieve development results in Bahrain?												
1	2	3	4	5	6	7	8	9	10				
To no degree at all									To a very significant degree	Don't know			

To	To what extent do you agree with the following statement about the World Bank Group in Bahrain?												
		Stror	٠,								ongly agree	Don't know	
C4	The World Bank Group's financial instruments (i.e., Reimbursable Advisory Services) meet the needs of Bahrain	1	2	3	4	5	6	7	8	9	10		
C5	The World Bank Group meets Bahrain's needs for knowledge services (e.g., research, analysis, data, technical assistance)	1	2	3	4	5	6	7	8	9	10		

C6. To what extent do you believe that Bahrain received value for money from the World Bank Group's reimbursable advisory services (RAS)?													
1	2	3	4	5	6	7	8	9	10				
To no degree at all									To a very significant degree	Don't know			

PLEASE NOTE: IN SOME CASES THE SURVEY WILL ASK FOR A SPECIFIC NUMBER OF RESPONSES. PLEASE DO NOT CHOOSE ANY MORE THAN REQUESTED. IF MORE RESPONSES ARE CHOSEN, DATA CANNOT BE INCLUDED IN ANALYSIS.



# SECTION D: THE WORLD BANK GROUP'S KNOWLEDGE WORK AND ACTIVITIES (i.e., ANALYSIS, STUDIES, RESEARCH, DATA, REPORTS, CONFERENCES)

D1 do	. How frequently do you consult World Bank Group's knowledge work and activities in the work you?
1	Weekly
2	Monthly
3	A few times a year
4	Rarely
5	Never

		To no at all	degre	e					To a ve		ificant degree	Don't know
D2	Are timely	1	2	3	4	5	6	7	8	9	10	
D3	Include appropriate level of stakeholder involvement during preparation	1	2	3	4	5	6	7	8	9	10	
D4	Are relevant to Bahrain's social and economic development priorities	1	2	3	4	5	6	7	8	9	10	
D5	Lead to practical solutions	1	2	3	4	5	6	7	8	9	10	
D6	Are accessible (well written and easy to understand)	1	2	3	4	5	6	7	8	9	10	
D7	Are source of relevant information on global good practices	1	2	3	4	5	6	7	8	9	10	
D8	Are adequately disseminated	1	2	3	4	5	6	7	8	9	10	
D9	Are translated enough into Arabic	1	2	3	4	5	6	7	8	9	10	
D10	Are adaptable to Bahrain's specific development challenges and country circumstances	1	2	3	4	5	6	7	8	9	10	

D11. Overall, how significant a contribution do you believe the World Bank Group's knowledge work and activities make to development results in your country?												
1	2	3	4	5	6	7	8	9	10			
Not significant at all									Very significant	Don't know		

D12. Overall, how would you rate the technical quality of the World Bank Group's knowledge work and activities?												
1	2	3	4	5	6	7	8	9	10			
Very low technical quality									Very high technical quality	Don't know		



## SECTION E: WORKING WITH THE WORLD BANK GROUP

	what extent does each of the following aspections isory work contribute to solving Bahrain's de						oup's	tech	nical	assis	tance/	,
		To no degree To a very significant at all degree						Don't know				
<b>E1</b>	Conceptualization (understanding and framing the problem)	1	2	3	4	5	6	7	8	9	10	
<b>E2</b>	Design (appraising and planning the solutions)	1	2	3	4	5	6	7	8	9	10	
E3	Implementation (executing, carrying out, monitoring and making appropriate adjustments)	1	2	3	4	5	6	7	8	9	10	
<b>E4</b>	Evaluation (assessing the impact and results)	1	2	3	4	5	6	7	8	9	10	

		Stror disag								St	rongly agree	Don't know
<b>E5</b>	The World Bank Group effectively monitors and evaluates the activities it supports	1	2	3	4	5	6	7	8	9	10	
<b>E6</b>	The World Bank Group's approvals and reviews are done in a timely fashion	1	2	3	4	5	6	7	8	9	10	
E7	The World Bank Group's "Safeguard Policy" requirements are reasonable	1	2	3	4	5	6	7	8	9	10	
E8	The World Bank Group takes decisions quickly in Bahrain	1	2	3	4	5	6	7	8	9	10	
E9	Working with the World Bank Group increases Bahrain's institutional capacity	1	2	3	4	5	6	7	8	9	10	
E10	Where country systems (e.g., procurement, financial management, etc.) are adequate, the World Bank Group makes appropriate use of them	1	2	3	4	5	6	7	8	9	10	
E11	The World Bank Group provides effective implementation support	1	2	3	4	5	6	7	8	9	10	

E12. To what exterpromote private p		•				d Bank	Group	's worl	k helps to find solut	ions that
1	2	3	4	5	6	7	8	9	10	
To no degree at all									To a very significant degree	Don't know



## SECTION F: THE FUTURE ROLE OF THE WORLD BANK GROUP IN BAHRAIN

	Which of the following SHOULD the World Bank Group do to make itself of greater value in rain? (Choose no more than TWO)
1	Provide more adequate data/knowledge/statistics/figures on Bahrain's economy
2	Ensure greater selectivity in its work
3	Reach out more to groups outside of Government
4	Work faster
5	Improve the quality of its visiting experts as related to Bahrain's specific challenges
6	Offer more innovative knowledge services
7	Collaborate more effectively with Government clients (e.g., national, state, local)
8	Increase the level of capacity development in the country
9	Increase availability of reimbursable advisory services (RAS)
10	Other (please specify):

	When considering the combination of services that the World Bank Group offers in Bahrain, and ng into account its limited level of resources, which ONE of the following do you believe the World
Ban	k Group should offer more of in Bahrain? (Select only ONE response)
1	Financial services to the private sector through IFC
2	Knowledge products
3	Convening services
4	None of the above
5	The combination is appropriate for Bahrain
6	Don't know

		Not i at all	mport	ant						imp	Very ortant	Don't know
1	Policy advice	1	2	3	4	5	6	7	8	9	10	
2	Implementation assistance	1	2	3	4	5	6	7	8	9	10	
3	Improving government effectiveness	1	2	3	4	5	6	7	8	9	10	
4	Improving service delivery	1	2	3	4	5	6	7	8	9	10	
5	Convening across government institutions	1	2	3	4	5	6	7	8	9	10	
6	Convening between the government and groups outside of government (e.g., private sector, NGOs, academia, media)	1	2	3	4	5	6	7	8	9	10	
7	Stakeholder consultations	1	2	3	4	5	6	7	8	9	10	



## SECTION G: COMMUNICATIONS AND INFORMATION SHARING

	How do you get most of your information aborain? (Choose no more than TWO)	out	economic and social development issues in
1	International newspapers	6	Local newspapers
2	Local radio	7	Internet
3	International radio	8	Social media (blogs, Facebook, Twitter, YouTube, Flickr)
4	Local television		
5	International television	9	Other (please specify):

	How would you prefer to receive informationose no more than TWO)	n fro	om the World Bank Group?
1	Direct contact with World Bank Group (i.e., face to face meetings/discussions)	5	World Bank Group's website
2	e-Newsletters	6	Social media (blogs, Facebook, Twitter, YouTube, Flickr)
3	World Bank Group's seminars/workshops/conferences	7	Mobile phones
4	World Bank Group's publications and other written materials	8	Other (please specify):

G3	Are you aware of the World Bank Group's Access to Information Policy under which the Bank will now disclose any information in its possession that is not on a list of exceptions?	Yes	No
G4	Do you use/have you used the World Bank Group website?	Yes	No
G5	Do you currently consult the World Bank Group social media sites (e.g., blogs, Facebook, Twitter, YouTube, and Flickr)?	Yes	No

Plea	se rate how much you agree with the following state	ment	ts.									
		Stror	٠,								ongly agree	Don't know
G6	I find the World Bank Group's websites easy to navigate. (Only answer if you have used a World Bank Group website)	1	2	3	4	5	6	7	8	9	10	
<b>G</b> 7	I find the information on the World Bank Group's websites useful. (Only answer if you have used a World Bank Group website)	1	2	3	4	5	6	7	8	9	10	
G8	The World Bank Group's social media channels (e.g., blogs, Facebook, Twitter, YouTube, Flickr) are valuable sources of information about the institution	1	2	3	4	5	6	7	8	9	10	



## **SECTION H: BACKGROUND INFORMATION**

Н1	. Which of the following best describes your c	urren	nt position? (Select only ONE response)
1	Office of Minister	9	NGO/Community Based Organization
2	Parliament	10	Media (press, radio, TV, web, etc.)
3	Employee of a Ministry, Ministerial Department or Implementation Agency	11	Independent Government Institution (i.e., Regulatory Agency, Central Bank/oversight institution)
4	Project Management Unit (PMU) overseeing implementation of activity/ Consultant working on World Bank Group supported activity	12	Chambers of Commerce
5	Bilateral/Multilateral Agency	13	Academia/Research Institute/Think Tank
6	Private Sector Organization	14	Judiciary Branch
7	Private Foundation	15	Other (please specify):
8	Financial Sector/Private Bank	15	Other (piease specify).

H2.	. Please identify the primary specialization	of your v	work. (Select only ONE response)
1	Water	11	Gender
2	Social protection and labor	12	Transport and ICT
3	Environment and natural resources	13	Urban, and social development
4	Public-private partnerships	14	Governance
5	Education	15	Poverty
6	Health, nutrition, and population	16	Jobs
7	Energy and extractives	17	Agriculture
8	Macroeconomics and fiscal management	18	Climate change
9	Trade and competitiveness	19	Generalist (specialized in multiple sectors)
10	Finance and markets	20	Other (please specify):

		urrently, do you professionally collaborate/work with the World Bank Group (IBRD, IFC, or MIGA) ur country?	
1	1	Yes	
2	2	No	

	Which of the following agencies of the World Bank Group do you primarily engage with in arain? (Select only ONE response)	
1	The World Bank (IBRD)	
2	The International Finance Corporation (IFC)	
3	The Multilateral Investment Guarantee Agency (MIGA)	
4	Other (please specify):	



## **SECTION H: BACKGROUND INFORMATION**

	. Which of the following describes most of your exposure to the World Bank Group in Bahrain? hoose no more than TWO)		
1	Observer (i.e., follow in media, social media, discuss in informal conversations, etc.)		
2	Use World Bank Group reports/data		
3	Engage in World Bank Group related/sponsored events/activities		
4	Collaborate as part of my professional duties		
5	Use World Bank Group website for information, data, research, etc.		

Н6	. What's your gender?
1	Female
2	Male

Н7	H7. What's your age?		
1	25 and under		
2	26-35		
3	36-45		
4	46-55		
5	56 and above		

## Thank you for completing the survey!