



World Bank Group Country Survey FY 2024 – Cambodia

The World Bank Group seeks your insights regarding our engagement and activities in Cambodia. Our goal is to refine our country program to achieve greater impact and tangible results. As an integral partner, leader, and decision-maker, your perspective is invaluable.

We deeply value your participation in this crucial consultation. Your honest feedback will not only shape the future of our work in Cambodia but also foster better development outcomes for the country. We are committed to sharing the findings of this survey with you, ensuring that your voice drives our initiatives forward.

To maintain the integrity and confidentiality of this process, we have engaged a reputable local firm to manage the survey logistics. Your responses will remain anonymous and no feedback will be linked to any specific individual.

Please click the arrow below to begin the survey. By starting the survey, you indicate that you have read the purpose of the survey and voluntarily agree to participate.

BACKGROUND INFORMATION

1. What is your primary professional affiliation? (Select only 1 response)	
1	Office of the Prime Minister, Minister
2	Office of a Parliamentarian (National Assembly, Legislative body)
3	Government Institution: Employee of a Ministry / Ministerial Department / Project Implementation Unit / Independent Government Institution (e.g., Central Bank, Regulatory or Oversight Agency) / Judiciary / State-Owned Enterprise
4	Sub National Government Office or staff (Capital/ Provincial staff, Municipal/ District staff, Sangkat/ Commune staff)
5	Bilateral or Multilateral Agency (e.g., embassy, development organization, development bank, UN Agency)
6	Civil Society Organization: local and regional (NGO; Community-Based Organization; Private Foundation; Professional / Trade association, Faith-Based Group, Youth Group)
7	Private Sector: Private Company / Financial Sector Organization / Private Bank
8	Academia / Research Centers
9	Media
10	Other (please specify): _____

2. How familiar are you with the work of these organizations in Cambodia?		Not familiar at all										Very familiar
		1	2	3	4	5	6	7	8	9	10	
1	World Bank Group	1	2	3	4	5	6	7	8	9	10	
2	International Monetary Fund	1	2	3	4	5	6	7	8	9	10	
3	United Nations	1	2	3	4	5	6	7	8	9	10	
4	European Union	1	2	3	4	5	6	7	8	9	10	
5	Asian Development Bank (ADB)	1	2	3	4	5	6	7	8	9	10	
6	Asian Infrastructure Investment Bank (AIIB)	1	2	3	4	5	6	7	8	9	10	

3. Do you collaborate/work with the World Bank Group (WBG) in Cambodia?	
1	Yes
2	No

4. Which of the following WBG agencies do you collaborate/work with in Cambodia? (Select ALL that apply)	
1	World Bank (IDA)
2	International Finance Corporation (IFC)
3	Multilateral Investment Guarantee Agency (MIGA)
4	International Centre for Settlement of Investment Disputes (ICSID)

SECTION A: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP IN CAMBODIA

A1. How much do you trust each of the following institutions to do what is right for Cambodia?														
		Not at all										Very much		Don't know
		1	2	3	4	5	6	7	8	9	10			
1	National government	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
2	Sub national government office	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
3	Parliament / legislative branch	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
4	Cambodia's Central Bank	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
5	World Bank Group	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
6	International Monetary Fund	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
7	United Nations	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
8	Bilateral organizations (e.g., AFD, DFAT, JICA, KOICA, GIZ, USAID)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
9	Regional development banks (ADB, AIIB, KfW, EIB)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
10	Private sector	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
11	Civil society (e.g., NGOs, CBOs)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
12	Academia / research centers	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
13	Media	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		
14	Youth	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>		

A2. How effective is the World Bank Group (WBG) in helping Cambodia achieve development results?														
1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>				
Not effective at all									Very effective					Don't know

A3. How significant a contribution do you believe the WBG's <u>knowledge work</u> makes to development results in Cambodia?														
<i>Knowledge work includes data resources, analytical reports, policy notes, hands-on advice, and knowledge-sharing workshops or training programs.</i>														
1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>				
Not significant at all									Very significant					Don't know

SECTION A: OVERALL ATTITUDES TOWARD THE WORLD BANK GROUP IN CAMBODIA

To what extent do you agree with the following statements?													
		Strongly disagree										Strongly agree	Don't know
		1	2	3	4	5	6	7	8	9	10		
A4	The WBG currently plays a relevant role in development in Cambodia											<input type="checkbox"/>	
A5	The WBG's work is aligned with what I consider the development priorities for Cambodia											<input type="checkbox"/>	
A6	The WBG has a positive influence on shaping development policy in Cambodia											<input type="checkbox"/>	
A7	The WBG's work helps end poverty in Cambodia											<input type="checkbox"/>	

SECTION B: WORLD BANK GROUP'S WORK AND EFFECTIVENESS IN CAMBODIA

B1. Which WBG instruments do you VALUE the most in Cambodia? (Select up to 2)	
1	Knowledge and analytical products (e.g., data, reports, policy notes)
2	Mobilizing third party financial resources (incl. both public and private)
3	Technical assistance and implementation support (incl. project design and implementation)
4	Financial resources (e.g., budget support, investment lending, grants, trust funds)
5	Development partner coordination
6	Convening / bringing together different groups of stakeholders
7	Capacity development and training
8	Other (please specify): _____

B2. Which areas should the WBG prioritize to have the most impact on development results in Cambodia? (Select up to 5)			
1	Gender equity	11	Digital infrastructure development
2	Jobs (including skill development)	12	Transport infrastructure
3	Disaster risk management	13	Energy
4	Climate change	14	Private sector development
5	Water / sanitation	15	Education
6	Macroeconomic stability	16	Financial markets development
7	Urban development	17	Health / pandemic preparedness
8	Social protection / social inclusion	18	Agriculture / food security
9	Public sector governance	19	Other (please specify): _____
10	Environment / natural resource management		

SECTION B: WORLD BANK GROUP'S WORK AND EFFECTIVENESS IN CAMBODIA

Listed below are development areas where the WBG is engaged in Cambodia, organized by major thematic clusters.

How EFFECTIVE has the WBG been at achieving development results in each of these areas of human development in Cambodia? <i>(If you have NO exposure to/experience in working in any of these areas, please respond "Don't know")</i>													
B3. Human Development:		Not effective at all										Very effective	Don't know
1	Education: more resilient and equitable education systems	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	Health: universal health coverage, primary health systems, pandemic preparedness, eradicating infectious diseases	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
3	Social protection: pensions, social assistance, social safety nets	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
4	Social inclusion: increasing opportunities for marginalized people to participate fully in markets, services, technologies, and society	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
5	Gender equity: close gender gaps in health, education, social protection, economic opportunities, and voice and agency	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

How EFFECTIVE has the WBG been at achieving development results in each of these areas of infrastructure in Cambodia? <i>(If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")</i>													
B4. Infrastructure:		Not effective at all										Very effective	Don't know
1	Transport: roads, bridges, sustainable transportation	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	Water supply and sanitation infrastructure	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

SECTION B: WORLD BANK GROUP'S WORK AND EFFECTIVENESS IN CAMBODIA

How **EFFECTIVE** has the WBG been at achieving development results in each of these areas of **finance / institutions / economic growth** in Cambodia?
(If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")

B5. Finance / Institutions / Economic growth:		Not effective at all										Very effective	Don't know
1	Public sector governance: efficiency, effectiveness, accountability, and transparency of the government institutions	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	Debt sustainability: management, relief, financing, and transparency	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
3	Trade: access to markets, tariffs, customs	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
4	Private sector development: business regulation, access to finance, improved competitiveness	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
5	Job creation / employment: labor policies, skills development	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
6	Macroeconomic stability: sustainable fiscal policy, effective tax administration, monetary policy	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

How **EFFECTIVE** has the WBG been at achieving development results in each of these areas of **environmental sustainability** in Cambodia?
(If you have NO exposure to/experience in working in any of the sectors listed below, please respond "Don't know")

B6. Environmental Sustainability:		Not effective at all										Very effective	Don't know
1	Environment / natural resource management: air/water quality, sustainable land and aquatic resource management, biodiversity, solid waste and plastic management	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	Climate change: transition to low-carbon economy	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
3	Agriculture and food security: sustainable agriculture, inclusive and efficient food systems	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

SECTION C: WORLD BANK GROUP'S ENGAGEMENT AND COLLABORATION IN CAMBODIA

C1. To what extent is the WBG an effective development partner in terms of the following?												
		To no degree at all					To a very significant degree					Don't know
		1	2	3	4	5	6	7	8	9	10	
1	Responsiveness to needs in Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
2	Access to WBG staff and experts	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
3	Flexibility when circumstances change in Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
4	Openness (sharing data and other information)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
5	Being a long-term partner to Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>

C2. To what extent is the WBG an effective development partner in Cambodia, in terms of collaborating with the following groups?												
		To no degree at all					To a very significant degree					Don't know
		1	2	3	4	5	6	7	8	9	10	
1	National government	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
2	Sub national government office	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
3	Private sector	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
4	Civil society (e.g., NGOs, CBOs)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
5	Other development partners (DFAT, JICA, EU, KOICA, KfW, SDC)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
6	UN agencies (UNICEF, UNDP, etc.)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>
7	Academia / research centers	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>

C3. In addition to its partnership with the national government, which of the following should the WBG collaborate with more to have greater impact in Cambodia? (Select up to 2)	
1	Other development partners
2	Private sector
3	Academia / research centers
4	Sub national government office
5	The United Nations
6	Civil society (e.g., NGOs, CBOs)
7	Other (please specify): _____

SECTION C: WORLD BANK GROUP'S ENGAGEMENT AND COLLABORATION IN CAMBODIA

The following questions ask about **the WBG's financial support to Cambodia**.

C4. To what extent do you agree with the following statements?													
<i>(If you have NO exposure to, or experience with the WBG's financing, please respond "Don't know")</i>													
		Strongly disagree										Strongly agree	Don't know
1	The WBG's financial instruments (i.e., budget support, loans, grants, trust funds) meet the needs of Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	The conditions of the WBG's financing are competitive compared to markets	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
3	The WBG provides financial support in a timely manner	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
4	The WBG insists on accountability through its lending (e.g., performance-based financing, resources tied to results)	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
5	The WBG's Environmental and Social Framework requirements are reasonable	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
6	The WBG effectively monitors and evaluates the projects it supports in Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

The following questions ask about **the WBG's knowledge work in Cambodia**.

Knowledge work is WBG's non-lending activities that include data resources, analytical reports, policy notes, hands-on advice, and knowledge-sharing workshops or training programs.

C5. Have you ever used the WBG's knowledge work, including participating in workshops or training programs?	
1	Yes
2	No

C6. To what extent do you agree with the following statements?													
<i>(If you have NO exposure to, or experience with the WBG's knowledge work, please respond "Don't know")</i>													
		Strongly disagree										Strongly agree	Don't know
1	I am satisfied with the quality of the WBG's knowledge work in Cambodia	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
2	Working with the WBG increases Cambodia's institutional capacity	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
3	The WBG brings global expertise to Cambodia as part of its knowledge work	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
4	The WBG's knowledge work is tailored to Cambodia's context	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	
5	When I need to consult the WBG's knowledge work, I know how to find it	1	2	3	4	5	6	7	8	9	10	<input type="checkbox"/>	

SECTION D: THE WORLD BANK GROUP IN CAMBODIA GOING FORWARD

D1. In your opinion, what is the most important thing the WBG could do to increase its effectiveness in Cambodia? (Please be specific)

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SECTION E: WORLD BANK GROUP'S COMMUNICATION AND INFORMATION SHARING

E1. How would you prefer to receive communication from the WBG? (Select up to 2)

1	e-Newsletters	4	Direct messaging (e.g., WhatsApp, Telegram, Viber)
2	Direct contact with staff (e.g., in person, virtually, phone, email)	5	Event / conference / seminar / workshop (in person or online)
3	Social media (e.g., Facebook, X (previously Twitter))	6	Other (please specify): _____

E2. Do you recall seeing or hearing anything about the WBG recently?

1	Yes
2	No

E3. Where do you recall seeing or hearing this information? (Select ALL that apply)

1	Television (TV)	7	Direct contact with WBG staff (e.g., in person, virtually, phone, email)
2	Radio	8	Blogs
3	Newspapers (print or online)	9	Podcasts
4	Event / conference / seminar (in person or online)	10	e-Newsletters
5	WBG websites	11	Direct messaging (e.g., WhatsApp, Telegram, Viber)
6	Social media	12	Other (please specify): _____

SECTION E: WORLD BANK'S COMMUNICATION AND INFORMATION SHARING

E4. What topics were included in what you saw or heard about WBG's work or research? (Select ALL that apply)	
1	Climate change
2	WBG economic forecasts
3	Pandemic preparedness
4	Youth development
5	Food security
6	Debt relief for developing countries
7	Ending poverty in developing countries
8	Digital economy
9	Women empowerment
10	Job creation / employment
11	Human capital (education, health)
12	Changes to the WBG financial and operational model
13	Other (please specify): _____

E5. How concerned are you about the following potential impacts of climate change in Cambodia?						
		Not concerned at all	A little concerned	Somewhat concerned	Very concerned	NA
1	Decreased crop yields / increased food insecurity	<input type="checkbox"/>				
2	Climate-driven migration	<input type="checkbox"/>				
3	More frequent and severe floods	<input type="checkbox"/>				
4	More frequent and severe droughts	<input type="checkbox"/>				
5	More frequent and severe heatwaves	<input type="checkbox"/>				
6	Air pollution	<input type="checkbox"/>				
7	Extinction of plant / animal species	<input type="checkbox"/>				
8	Land and forest degradation	<input type="checkbox"/>				
9	Loss of jobs	<input type="checkbox"/>				
10	Increased erosion of river banks	<input type="checkbox"/>				
11	Coastal flooding due to sea level rise	<input type="checkbox"/>				
12	Decreased water availability / quality	<input type="checkbox"/>				

SECTION F: ADDITIONAL BACKGROUND INFORMATION

F1. What is the primary specialization of your work? (Select only 1 response)			
1	Education	10	Macroeconomics, fiscal / debt management
2	Health / pandemic preparedness	11	Private sector development / trade
3	Social protection	12	Environment / natural resource management
4	Gender equity	13	Climate change
5	Transport	14	Agriculture and food security
6	Water / sanitation	15	Urban development
7	Digital development	16	Legal / human rights
8	Energy	17	Generalist (specialize in multiple sectors)
9	Public sector governance	18	Other (please specify): _____

F2. What is your gender?	
1	Female
2	Male
3	Other
4	Prefer not to specify

F3. What is your age?	
1	25 or younger
2	26-35
3	36-45
4	46-55
5	56 and above
6	Prefer not to specify

F4. Which best represents your geographic location?	
1	Phnom Penh
2	Other urban areas
3	Rural

Thank you for completing this survey!