

## **The Botswana 2023 World Bank Enterprise Survey Implementation Report**

### **I. Introduction**

This document provides information on the World Bank Enterprise Surveys (WBES) implemented in Botswana between May 2023 and October 2023. The WBES collect both objective data based on firms' day-to-day experiences, and perceptions of enterprises regarding the business environment in which they operate. The WBES currently cover over 180,000 firms in 154 countries with a total of 306 surveys since 2006. The WBES are also used to build a panel of enterprise data that will make it possible to track changes in the business environment over time.<sup>1</sup>

This report describes the sampling design of the survey, the data set structure as well as additional information that may be useful when using the data, such as information on survey non-response and the appropriate use of the sampling weights.

### **II. Sampling Structure**

The WBES use stratified random sampling, where the population of establishments is first separated into non-overlapping groups, called strata, and then respondents are selected through simple random sampling from each stratum. The detailed methodology is provided in the Sampling Note.<sup>2</sup> Stratified random sampling has several advantages over simple random sampling. In particular, it:

- produces unbiased estimates of the whole population or universe of inference, as well as at the levels of stratification
- ensures representativeness by including observations in all of those categories
- produces more precise estimates for a given sample size or budget allocation, and
- may reduce implementation costs by splitting the population into convenient subdivisions.

The WBES typically use three levels of stratification: industry classification, establishment size, and subnational region (used in combination). Starting in 2022, the WBES bases the industry classification on ISIC Rev. 4 (with earlier surveys using ISIC Rev. 3.1).<sup>3</sup> For regional coverage within a country, the WBES has national coverage.

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<sup>1</sup> A “panel interview” refers to an interview with a business that was also interviewed in the previous WBES.

<sup>2</sup> The Sampling Note is available at:

[https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Sampling\\_Note-Consolidated-2-16-22.pdf](https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Sampling_Note-Consolidated-2-16-22.pdf). For further methodological background see, Richard L. Scheaffer; Mendenhall, W.; Lyman, R., “Elementary Survey Sampling”, Fifth Edition, 1996.

<sup>3</sup> The WBES universe includes: all manufacturing (ISIC 4.0 codes 10-33), services (ISIC 4.0 codes 41-43, 45-47, 49-56, 58, 61, 62, 69-75, 79, 95). Details on sectoral coverage and the WBES universe of inference can be found in the *Enterprise Surveys Manual and Guide* (p. 4).

## II.1 Stratification Categories

The Botswana 2023 WBES uses the following stratification categories:

- **Industry: 5 categories:**
  - Within manufacturing: Food, Other manufacturing
  - Within services: Retail, Hotels, and Other Services
- **Size: 3 categories:** Small (5 to 19 employees), Medium (20 to 99 employees), Large (100 or more employees), Small/Medium (5 to 99 employees)
- **Region: 2 categories:** South-East District, Other Districts

Industry strata for the manufacturing sector were selected by their contribution to total value added, to employment and to total number of establishments, using UNIDO INSTAT 4, available as of summer 2021. The manufacturing sectors stratified separately represent 22%, 23% and 17% of total value added, employment, and number of establishments, respectively, with the rest of sectors grouped into a residual, "Other Manufacturing", stratum. By number of establishments, the manufacturing sectors stratified separately represent 3% of the whole ES universe.

The strata for the services sector were selected by contribution to total number of establishments, using sample frame from Statistics Botswana. The sectors stratified separately represent % of the total number of establishments in the services sector, and 66% of the whole ES universe.

Region strata of the Botswana 2023 WBES were selected based on administrative divisions, with some territories grouped together to achieve minimum required precision of estimates at the level of each stratification region. In particular, South-East District follows existing administrative divisions within Botswana, whereas the following districts were grouped together: Central, Ghanzi, Kgalagadi, Kgatleng, Kweneng, North East, North West, Southern.

## II.2 Universe

The universe of inference includes all formal (i.e., registered) private sector businesses (with at least 1% private ownership) and with at least five employees. In terms of sectoral criteria, all manufacturing businesses (ISIC Rev 4. codes 10-33) are eligible; for services businesses, those corresponding to the ISIC Rev 4 codes 41-43, 45-47, 49-53, 55-56, 58, 61-62, 69-75, 79, and 95 are included in the Enterprise Surveys. Cooperatives and collectives are excluded from the Enterprise Surveys. All eligible establishments must be registered with the registration agency. In the case of Botswana, the listing from Statistics Botswana was used. The registration agency is Botswana Revenue Authority. The universe table is the total number of eligible establishments, and the table is partitioned by the stratification groups (industry classification, establishment size, and subnational region) in a country.

For the Botswana 2022 WBES, the universe table, shown in Table 1 below, was obtained from Statistics Botswana.

### II.3 Sampling Frame

The WBES requires the most complete and up-to-date Sampling Frame, the list of eligible establishments with information on industry classification, size, address and other contact information that will be used to randomly select the sample. In countries where a previous round of the WBES exists, the Sampling Frame also includes the Panel Sampling Frame, which provides information about all the establishments that participated in the previous round of the WBES in the country.

The Sampling Frame i.e., list of establishments that are in the WBES universe was obtained from the Statistics Botswana.

For every WBES, necessary measures are taken to ensure the quality of the frame; however, the sample frames are not immune to the typical problems found in establishment surveys: positive rates of non-eligibility, repetition, non-existent units, etc. Given the impact that non-eligible units included in the sample universe may have on the results, eligibility adjustments may be needed when computing the appropriate sampling weights for individual observations (if and only if the weights are computed the sampling frame that is also the universe). Table 4 reports response outcomes.

### II.4 Sample Design

The WBES sample design, i.e., target number of interviews in each combination of stratification categories (cells), is generated using the two primary criteria: 1) minimize the difference from the purely proportional sample within each cell; and 2) achieve a sufficient sample size by stratification category to allow for estimates of a given level of precision.<sup>4</sup> Additional information on the criteria for determining the sample size by stratification category is given in the *Sampling Note*, and additional information on the sample design is given in the *Enterprise Surveys Manual and Guide*.<sup>5</sup> The original survey design for the Botswana 2023 WBES is given in Table 3.

## III. Data Collection

The detailed information on the WBES methodology and data collection is provided in the Enterprise Surveys Manual and Guide. The interviews for the Botswana 2023 WBES were conducted between May 2023 and October 2023. The interviews were conducted in English. For monetary variables, the currency was Botswanan Pula.

Apart from the challenges with participation and call-backs that are standard for all surveys, the Botswana 2023 WBES faced challenges in interviewing foreign-owned

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<sup>4</sup> Additional constraints are also considered in the design stage. These are generally practical and include, for example, having a sufficient number of available contacts in the sample.

<sup>5</sup> The *Enterprise Surveys Manual and Guide* is available at:

<https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Enterprise-Surveys-Manual-and-Guide.pdf>

establishments. These owners of Chinese-descent do not speak English, effectively rejecting the interviews.

### **III.1 Questionnaire**

The standard WBES questionnaire covers several topics regarding the business environment and business performance. These topics include general firm characteristics, infrastructure, sales and supplies, management practices, competition, innovation, capacity, land and permits, finance, business-government relations, exposure to bribery, labor, and performance. Information about the general structure of the questionnaire is available in the *Enterprise Surveys Manual and Guide*.

The questionnaire implemented in the Botswana 2023 WBES included additional questions tailored for the Business Ready Report covering infrastructure, trade, government regulations, finance, labor, and other topics.

### **III.2 Contractor**

The fieldwork for the Botswana 2023 WBES was implemented by AfricaScope (with Strategic Insights). The selection for the implementing agency followed the standard World Bank procurement practices that are described in more detail in the *Enterprise Surveys Manual and Guide*.

### **III.3 Sampling and screening**

Samples are drawn by the Enterprise Surveys team in batches, following the stratification and sample design. The contractor conducted a thorough screening process before scheduling the ES interviews. Results of the screening are provided using the eligibility and status codes as listed in Table 4. In cases of unit non-response (either a refusal or an inability to obtain an interview after exhaustive attempts), the contractor proceeded with the contact that appeared next in the list drawn in the respective cell. The process of sampling and screening is described in more detail in the *Enterprise Surveys Manual and Guide*.

### **III.4 Survey response**

In all surveys, including the WBES, some respondents choose not to participate. The Enterprise Analysis team and the contractor take all necessary measures to boost participation, through various methods of recruitment. The proper management of the screening process and sample replacement ensures that the resulting sample remains random.

The main measure of survey participation is the yield, which is the ratio of the total number of achieved interviews to the total number of contacted establishments. There are two main elements that boost yields. First is the survey participation rate, measured as the share of establishments that participated among those that can be assumed to have been eligible. The second element is the quality of frame. If only a small fraction of the contacted establishments is actually eligible to participate in the survey, then the sampling frame is far from ideal. This quality is measured by the ratio of the total number of establishments that can be assumed to be eligible for the WBES with the total number of contacted establishments in the frame. In other words:

$$Yield = Survey\ response\ rate * Rate\ of\ quality\ of\ the\ frame$$

which can be rewritten as follows:

$$\frac{Total\ interviewed}{Total\ contacted} = \frac{Total\ interviewed}{Assumed\ eligible} * \frac{Assumed\ eligible}{Total\ contacted}$$

Table 5 provides these measures for the Botswana 2023 WBES and across its stratification levels.

### III.5 Achieved Sample

Tables 6 and 7 provide count of the WBES interviews collected for each stratification cell, i.e., broken down by industry, establishment size, and region. Table 6 reports full sample, while Table 7 shows counts of only panel interviews.

### III.6 Sampling Weights

Since the WBES uses stratified random sampling, individual observations should be properly weighted when making inferences about the population, since unweighted estimates are biased unless sample sizes are proportional to the size of each stratum. For each WBES, special care is given to correctly compute sampling weights. Whenever the Universe is used to draw the sample (i.e., Sampling Frame is the same as the Universe) it is imperative to accurately adjust the universe within each stratum to account for the presence of ineligible establishments (e.g., the firm discontinued businesses, or is deemed ineligible due to its business activity or having fewer than five employees). Proper treatment of panel establishments is also crucial. Details about how the WBES sampling weights are calculated are given in the *Sampling Note*.

Three versions of sampling weights are calculated, depending on the assumptions that determine eligibility of establishments to be counted towards the WBES universe. These assumptions are called weak, medium, and strong; and are defined as given in the table below. Prevalence of each of these outcomes for the Botswana 2023 WBES is given in Table 4. All indicators and analysis conducted by the Enterprise Surveys team use the sampling weights based on the median assumption. Tables 8-10 report estimated universe based on the respective assumption.

Assumption	Eligibility codes for inclusion in the WBES universe
Strict	1,2,3,4
Median	1,2,3,4,10,11,13
Weak	1,2,3,4,10,11,13,91,92,93,94,12

For descriptions of each eligibility code, see Table 4.

### III.7 Item response rates

Item response rate must be differentiated from survey response rates. The latter refers to participation in the survey itself (see Section III.4) whereas the former refers to the absence of

responses to specific survey questions.<sup>6</sup> The WBES, as any survey, suffer from item non-response; and different strategies are used by the data collection team to address this. In particular:

- For sensitive questions, such as on corruption or tax evasion, enumerators were instructed to collect the refusal to respond (-8) as a separate response category from don't know (-9).
- Establishments with incomplete information were re-contacted to fill gaps.

Table 11 provides item response rates for several key variables, broken down across the stratification levels.

### III.8 Database Structure

The WBES datafiles are organized in ways that reflect the corresponding questionnaire. The variables that are standard across countries have the first letter in their name correspond to the questionnaire section where the variable belongs in the questionnaire, i.e., *a1* denotes section A. All variables are numeric with the exception of those variables with an “x” at the end of their names. The suffix “x” denotes that the variable is alpha-numeric.

The WBES datafiles contain two establishment identifiers, *idstd* and *id*. The former is a global unique identifier of each establishment, while the latter is unique identifier within each survey. The variable *idstd* can be used to match the WBES establishment one-to-one across databases. The variables *wweak*, *wmedian*, and *wstrong* corresponding to sampling weights based on, respectively, weak, median, and strong assumptions about eligibility (see Section III.6). The variable *strata* corresponds to the stratum of each observation.<sup>7</sup>

Additionally, the WBES datafiles contain many standard variables. The variable *d1a2\_v4* denotes the main activity of the establishment, as obtained during the WBES interview, coded in the four-digit ISIC Rev. 4. Users should note that this activity may differ from the industry classification given in the Sampling Frame, *a4a*. Users are generally advised to use industry categories based on the realized information in *d1a2\_v4*. Additional sampling information is contained in variables *a2* (region) and *a6a* (size). The variable *panel* identifies panel establishments. The combination of *a4a*, *a2*, *a6a*, and *panel* forms stratum of each establishment, which is contained in variable *strata*.

The last complete fiscal year for each establishment is contained in variables *a20m* (last month of last complete fiscal year) and *a20y* (last complete fiscal year).

Note that when an entry in the WBES database is empty, this means that the question was not asked to the corresponding respondent. This happens when the question is deemed

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<sup>6</sup> The WBES questionnaire is organized so that there is always some entry in the database when the question was posed. An empty entry means that the question was not asked to the corresponding respondent, typically, due to skip patterns, or lack of applicability of that question in general.

<sup>7</sup> Note that the sampling weights may vary within *strata* for panel establishments due to the procedure used for projecting the universe from the previous round of the survey.

inapplicable, due to skip patterns or other reasons. In cases when the question was posed, some entry is provided, including don't know, which is an example of item non-response.

#### IV. Useful Links

The users of the WBES data may find the following links useful:

- *Sampling Note* is available at:  
[https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Sampling\\_Note-Consolidated-2-16-22.pdf](https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Sampling_Note-Consolidated-2-16-22.pdf)
- The *Enterprise Surveys Manual and Guide* is available at:  
<https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/Enterprise-Surveys-Manual-and-Guide.pdf>
- The WBES global questionnaires are available at:  
<https://www.enterprisesurveys.org/en/methodology>
- The projects that are currently being implemented by the Enterprise Surveys team are available at: <https://www.enterprisesurveys.org/en/methodology/current-projects>
- The list of all WBES databases and detailed information about each is available here:  
<https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/methodology/DataDetails.xls>
- The description of the WBES indicators is available at:  
<https://www.enterprisesurveys.org/content/dam/enterprisesurveys/documents/Indicator-Description.pdf>



**Fact Sheet**

Source of Universe Table	Statistics Botswana
Source of Sampling Frame	Statistics Botswana
Stratification sectors	Manufacturing of: Food, Other manufacturing; Retail, Hotels, and Other Services
Stratification sizes	Small (5 to 19 employees), Medium (20 to 99 employees), Large (100 or more), and Small/Medium (5 to 99 employees)
Stratification regions	South-East District; Other Districts (Central, Ghanzi, Kgalagadi, Kgatleng, Kweneng, North East, North West, Southern)
Contractor	AfricaScope with Strategic Insights
Fieldwork dates	May 2023 – October 2023
Interview languages	English
Survey software	Survey Solutions
Currency for nominal variables	Botswanan Pula
Reference fiscal year	2022 (358 obs.) and 2023 (264 obs.)
Sample Size	Total: 622      Fresh: 622
Survey response rates	Yield: 19.7% Response rate: 38.8% Frame quality: 50.8%
Item response rates	d2: 97.7% n2a: 98.7% 11: 99.8% all TFP vars.: 83.4%
Additional topics covered in the questionnaire	
Additional surveys available (if any)	

## Tables

**Table 1: Botswana 2023 WBES Universe**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	30	206	579	37	895	5,954
South-East District	Medium (20-99)	25	166	329	23	550	
South-East District	Large (100 or more)	12	39	40	8	113	
South-East District	Small/Medium (5-99)	69	266	809	42	1716	4,415
Other Districts	Small (5-19)	48	126	375	95	474	
Other Districts	Medium (20-99)	23	68	130	88	267	
Other Districts	Large (100 or more)	3	11	15	9	35	
Other Districts	Small/Medium (5-99)	69	196	849	149	1385	
		<b>279</b>	<b>1,078</b>	<b>3,126</b>	<b>451</b>	<b>5,435</b>	<b>10,369</b>

Source: Statistics Botswana

**Table 2: Botswana 2023 WBES Sample Frame (Fresh and Panel Combined)**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	30	206	579	37	895	5,954
South-East District	Medium (20-99)	25	166	329	23	550	
South-East District	Large (100 or more)	12	39	40	8	113	
South-East District	Small/Medium (5-99)	69	266	809	42	1716	4,415
Other Districts	Small (5-19)	48	126	375	95	474	
Other Districts	Medium (20-99)	23	68	130	88	267	
Other Districts	Large (100 or more)	3	11	15	9	35	
Other Districts	Small/Medium (5-99)	69	196	849	149	1385	
		<b>279</b>	<b>1,078</b>	<b>3,126</b>	<b>451</b>	<b>5,435</b>	<b>10,369</b>

Source: Statistics Botswana

**Table 3: Original Survey Design (Fresh and Panel Combined)**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	9	18	22	11	30	333
South-East District	Medium (20-99)	8	19	10	7	23	
South-East District	Large (100 or more)	4	12	12	2	30	
South-East District	Small/Medium (5-29)	21	22	30	13	30	267
Other Districts	Small (5-19)	14	14	10	18	15	
Other Districts	Medium (20-99)	7	14	4	21	7	
Other Districts	Large (100 or more)	1	3	5	3	11	
Other Districts	Small/Medium (5-29)	21	18	30	21	30	
		<b>85</b>	<b>120</b>	<b>123</b>	<b>96</b>	<b>176</b>	<b>600</b>

**Table 4: Response Outcomes**

		<b>Totals</b>	<b>Rates relative to total contacted</b>
Overall	Contacts available in frame	10,369	
	Issued	3,328	
	Contacted	3,155	
Screening phase	Eligibles	1,251	39.7%
	Screener refusals	120	3.8%
	Assumed eligibles	1,602	50.8%
	Ineligible + out of target	163	5.2%
	Unobtainables	1,606	50.9%
Interview phase	Interview refusals	482	15.3%
(only if eligible)	Complete interviews	622	19.7%

**Table 5: Survey Yield Rates**

	<b>Stratification</b>	<b>Yield</b>	<b>Survey response rate</b>	<b>Frame quality</b>
Panel	Fresh	19.7%	38.8%	50.8%
Size	Small (5-19)	26.5%	47.4%	55.8%
	Medium (20-99)	21.2%	38.9%	54.5%
	Large (100+)	18.2%	27.8%	65.6%
	Small/Medium (5-29)	16.4%	37.0%	44.5%
Region	South-East District	18.9%	37.6%	50.2%
	Other Districts	20.7%	40.3%	51.4%
Sector	Food	30.5%	46.2%	65.9%
	Other Manufacturing	19.4%	40.7%	47.8%
	Retail	17.2%	35.7%	48.3%
	Hotels	23.8%	37.9%	62.7%
	Other Services	17.2%	37.8%	45.5%
Overall	Botswana 2023	19.7%	38.8%	50.8%

Notes: the rates are calculated as defined in Section III.4.

**Table 6: Achieved Total Sample (Fresh and Panel Combined)**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	13	18	23	12	34	<b>320</b>
South-East District	Medium (20-99)	8	19	11	7	23	
South-East District	Large (100 or more)	2	7	8	0	19	
South-East District	Small/Medium (5-29)	19	22	35	12	28	<b>302</b>
Other Districts	Small (5-19)	16	19	11	20	18	
Other Districts	Medium (20-99)	7	13	5	25	8	
Other Districts	Large (100 or more)	0	3	3	2	8	
Other Districts	Small/Medium (5-29)	20	23	37	24	40	<b>622</b>
		<b>85</b>	<b>124</b>	<b>133</b>	<b>102</b>	<b>178</b>	

**Table 7: Weak Universe Estimates**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	27	190	536	34	803	<b>5619</b>
South-East District	Medium (20-99)	24	162	322	22	522	
South-East District	Large (100 or more)	12	38	39	0	107	
South-East District	Small/Medium (5-29)	67	258	791	40	1625	<b>4094</b>
Other Districts	Small (5-19)	43	113	340	85	416	
Other Districts	Medium (20-99)	22	65	125	83	248	
Other Districts	Large (100 or more)	0	11	14	9	33	
Other Districts	Small/Medium (5-29)	65	186	812	141	1284	<b>9714</b>
		<b>260</b>	<b>1023</b>	<b>2979</b>	<b>414</b>	<b>5038</b>	

**Table 8: Median Universe Estimates**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	22	107	304	25	443	<b>2763</b>
South-East District	Medium (20-99)	18	84	169	15	266	
South-East District	Large (100 or more)	10	24	25	0	66	
South-East District	Small/Medium (5-29)	39	110	338	23	676	<b>2094</b>
Other Districts	Small (5-19)	35	67	201	66	240	
Other Districts	Medium (20-99)	16	35	68	60	132	
Other Districts	Large (100 or more)	0	7	9	7	21	
Other Districts	Small/Medium (5-29)	40	83	363	83	558	<b>4857</b>
		<b>181</b>	<b>518</b>	<b>1478</b>	<b>280</b>	<b>2401</b>	

**Table 9: Strict Universe Estimates**

		Food	Other Manufacturing	Retail	Hotels	Other Services	Grand Total
South-East District	Small (5-19)	21	91	263	23	381	2187
South-East District	Medium (20-99)	16	68	139	13	218	
South-East District	Large (100 or more)	11	22	23	0	61	
South-East District	Small/Medium (5-29)	31	76	239	17	475	
Other Districts	Small (5-19)	32	53	162	56	192	1518
Other Districts	Medium (20-99)	14	27	52	48	100	
Other Districts	Large (100 or more)	0	6	8	7	18	
Other Districts	Small/Medium (5-29)	30	54	239	57	365	
		154	396	1126	220	1809	3705

**Table 10: Item Response Rates**

	Screener/Interview	d2	l1	n2a	all TFP variables
Panel	Fresh	97.7%	99.8%	98.7%	83.4%
Size	Small (5-19)	97.1%	100.0%	98.7%	80.2%
	Medium (20-99)	99.5%	100.0%	99.5%	88.9%
	Large (100+)	96.5%	98.2%	96.5%	88.2%
Region	South-East District	97.6%	99.7%	98.5%	91.0%
	Other Districts	98.0%	100.0%	99.0%	76.5%
Sector	Food	98.0%	100.0%	100.0%	86.0%
	Other Manufacturing	97.3%	100.0%	99.1%	82.3%
	Retail	98.1%	100.0%	98.7%	N/A
	Hotels	98.0%	99.0%	98.0%	N/A
	Other Services	97.5%	100.0%	98.5%	N/A
Overall	Botswana 2023	97.7%	99.8%	98.7%	83.4%

Notes: the rates are calculated as follows. The number of responses with informative content in the respective variable (or combination of variables in the case of TFP) is divided by the same number plus the number of responses that are "don't know" (code -9) or refusal (code -8).